**990** 

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

2013 Open to Public

Do not enter Social Security numbers on this form as it may be made public. ► Information about Form 990 and its instructions is at www its gov/form990 and ending JUN 30, A For the 2013 calendar year, or tax year beginning JUL 1, 2013 D Employer identification number C Name of organization Check if Baylor Scott & White Health (f/k/a BSW Health Service) 46-3131350 Doing Business As ]initial return Number and street (or P.O. box if mail is not delivered to street address) Room/suite E Telephone number Termin-2001 Bryan Street 2200 214-820-4135 0. City or town, state or province, country, and ZIP or foreign postal code G Gross receipts \$ Applica-tion pending Dallas, TX 75201 H(a) Is this a group return F Name and address of pnncipal officer:Robert Pryor, for subordinates? Yes LX No 2401 South 31st Street, Templ, 76508 H(b) Are all subordinates included? | Tax-exempt status: | X | 501(c)(3) | 501(c) ( \_\_ 4947(a)(1) or [ )◀ (insert no.) If "No," attach a list (see instructions) J Website: ➤ www.baylorhealth.com H(c) Group exemption number K Form of organization: X Corporation Trust Association Other -Year of formation: 2013 M State of legal domicile TX Part I Summary Briefly describe the organization's mission or most significant activities: See Sch O Check this box I if the organization discontinued its operations or disposed of more than 25% of its net assets Number of voting members of the governing body (Part VI, line 1a) Number of independent voting members of the governing body (Part VI, line 1b) Ō Total number of individuals employed in calendar year 2013 (Part V, line 2a) 5 0 Total number of volunteers (estimate if necessary) ...... 6 7 a Total unrelated business revenue from Part VIII, column (C), line 12 0. 7a Ō. b Net unrelated business taxable income from Form 990-T, line 34 71 **Current Year** Ō. Contributions and grants (Part VIII, line 1h) Ō. Program service revenue (Part VIII, line 20) Investment income (Part VIII, column (A), lines 3, 4, and 7d) 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 12 Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) Grants and similar amounts paid (Part IX, column (A), lines 1-3) ..... 14 Benefits paid to or for members (Part IX, column (A), line 4) ...... ለ 15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 16a Professional fundraising fees (Part IX, column (A), line 11e) ..... b Total fundraising expenses (Part IX, column (D), line 25) Ō. n Ō. ጠ 18 Total expenses. Add lines 13-17 (must equal Part IX, column (A), tine 25) 19 Revenue less expenses Subtract line 18 from line 12 **Beginning of Current Year** End of Year 10,000,000. 0. 20 Total assets (Part X, line 16) 0. Ō. 21 Total liabilities (Part X, line 26) 10,000,000. 22 Net assets or fund balances. Subtract line 21 from line 20 ... Part II | Signature Block Under penalties of perjury, I declare that I have examined this return, injuding accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than office // is based on all information of which preparer has any knowledge Signature of officer Sign Fred Savelsbergh, CFO/Treasurer Here Type or print name and title Oate Preparer's signature Print/Type preparer's name Paid self-employed Preparer Firm's EIN Firm's name Use Only Firm's address Phone no.

332001 10-29-13 LHA For Paperwork Reduction Act Notice, see the separate instructions.

May the IRS discuss this return with the preparer shown above? (see instructions)

Yes No Form **990** (2013)

See Schedule O for Organization Mission Statement Continuation

04B.015

	Baylor Scott & White Health	_
Form	990 (2013) (f/k/a BSW Health Service) 46-3131350 t III   Statement of Program Service Accomplishments	Page 2
Par		
	Check if Schedule O contains a response or note to any line in this Part III	<u>.                                    </u>
1	Bneffy describe the organization's mission: Baylor Scott & White Health exists to serve all people by providing	
	personalized health and wellness through exemplary care, education a	nd
	research as a Christian ministry of healing.	ina
	research as a christian ministry of hearing.	
	Did the organization undertake any significant program services during the year which were not listed on	
2	the prior Form 990 or 990-EZ?	XNo
	If "Yes," describe these new services on Schedule O.	LEEL INU
_	Did the organization cease conducting, or make significant changes in how it conducts, any program services?	X No.
3	If "Yes," describe these changes on Schedule O.	
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.	
7	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, a	
	revenue, if any, for each program service reported.	
4a		0.)
	(Code ) (Expenses \$ U. Including grants of \$ ) (Revenue \$ Baylor Scott & White Health provides centralized administrative and	
	management services to Baylor Scott & White Holdings and its affilia	tes
	entities (collectively "BSWH"). BSWH is a faith-based nationally	
	acclaimed network of acute care hospitals and related health care	
	entities providing quality patient care, medical education, medical	
	research and other community services to the residents of North and	
	Central Texas. BSWH is the largest not-for-profit health care syst	
	in Texas, and one of the largest in the United States. BSWH was for	cmed
•	from the 2013 combination of Baylor Health Care System and Scott &	
	White Healthcare. BSWH exist to serve all people by providing	
	personalized health and wellness through exemplary care, education,	and
	research as a Christian ministry of healing.	
4b	(Code) (Expenses \$ including grants of \$) (Revenue \$)	)
		<del></del>
4c	(Code ) (Expenses \$ Including grants of \$ ) (Revenue \$	
	//	
4d	Other program services (Describe in Schedule O.)	
	(Expenses \$ including grants of \$ ) (Revenue \$ )	
<u>4e</u>		20 (2012)
	r 0i	TI MANAGE

ra	THE CHECKIST OF REQUIRED SCHEDULES			
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	ff "Yes," complete Schedule A	1	X	<u> </u>
2	Is the organization required to complete Schedule B, Schedule of Contributors?	. 2		X
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	. 3		x
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effection the flux year? If "Yes," complete Schedule C, Part II	ct 4		x
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Revenue Procedure 98-197 If "Yes," complete Schedule C, Part III	. 5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Pan	1 6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,		l	
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	. 7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		x
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for			ł
	amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services?  If "Yes," complete Schedule D, Part IV	9		x_
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permaner	ıt 🗆		
	endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	L	X
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, IX, or X as applicable.			
8	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a		x
b	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	L	X
c				
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		Х
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		X
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	ļ	X
f	, ,, ,		x	
40-	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		
128	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a		x
ь	Was the organization included in consolidated, independent audited financial statements for the tax year?	128		
~	If 'Yes,' and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	х	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
14a		148		X
ь				
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	. 15		Х
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to	l l		
		. 16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundralsing services on Part IX,			7,5
45	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		X
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		х
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			
	complete Schedule G, Part III	19		X
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H			<u>X</u>
<u>D</u>	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	990 (	20142
		Low	3 <b>3</b> V (	ZU 13)

	•		Yes	No
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	government on Part IX, column (A), line 17 If "Yes," complete Schedule I, Parts I and II	21		X
22	Did the organization report more than \$5,000 of grants or other assistance to individuals in the United States on Part IX,			
	column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		x
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
_	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete	ļ		1
	Schedule J	23	х	
240	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the	├─		
244	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete	l		ļ
		240	Ì	X
	Schedule K If "No", go to line 258	24a	├──	<del></del>
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b	├	┼
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease	١	i	ľ
_	any tax-exempt bonds?	24c	ļ	<del> </del>
	Did the organization act as an *on behalf of* issuer for bonds outstanding at any time during the year?	24d		<del>  -</del> -
<b>25</b> a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a	}		٠,
	disqualified person during the year? If "Yes," complete Schedule L, Part I	25a	ļ	<u> </u>
þ	ls the organization aware that it engaged in an excess benefit transaction with a disqualified person in a pnor year, and	1		1
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b	<u> </u>	X_
26	Did the organization report any amount on Part X, Ilne 5, 6, or 22 for receivables from or payables to any current or	l	\ \ \	1
	former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If so,	İ		Í
	complete Schedule L, Part II	26	L	<u> </u>
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial	1	1	i
	contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member	1	l .	ł
	of any of these persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV	}	1	
	instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		<u> </u>
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		X
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer,			
	director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		Х
31	Did the organization liquidate, terminate, or dissolve and cease operations?			
	If "Yes," complete Schedule N, Part I	31	i	X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
	Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		x
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and	<u> </u>		
<b>J</b> .	Part V line 1	34	х	1
35=	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	X	<u> </u>
	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
•	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	х	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-chantable related organization?	<del>~~</del>		
30	If "Yes," complete Schedule R, Part V, line 2	20	İ	х
27	Did the organization conduct more than 5% of its activities through an entity that is not a related organization	36	-	<del></del> -
37	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	2~		х
20	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?	37	<b>-</b>	<del></del> -
38		20	х	
_	Note. All Form 990 filers are required to complete Schedule O	<u>[ 38</u>		(2013)
		rom	220	にとい しろり

# Baylor scott & White Health

Form	990 (2013) (f/k/a BSW Health Service) 46-3131	350	Р	age \$
Pa	rt V Statements Regarding Other IRS Filings and Tax Compliance			
	Check if Schedule O contains a response or note to any line in this Part V			
			Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	Г		
ь	Enter the number of Forms W-2G included in line 1a. Enter -0 - if not applicable 1b 0	1		
_	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming	1		
·	(gambling) winnings to prize winners?	10		
22	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,	<u> </u>	<del>                                     </del>	<del>                                     </del>
	filed for the calendar year ending with or within the year covered by this return 2a 2			
h	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2ь		
U	Note: Make a set of a set of a set of the se	<del></del>	<u> </u>	
20	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	l	х
		3b		<del></del>
	If "Yes," has it filed a Form 990-T for this year? If "No," to line 3b, provide an explanation in Schedule O	30	-	<del> </del> —
48	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?			x
_		4a		-
D	If "Yes," enter the name of the foreign country:			
_	See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts		1	x
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		X
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		_
c		5c		
68	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit			x
	any contributions that were not tax deductible as chantable contributions?	6a		<u> </u>
D	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts			
_	were not tax deductible?	6b	-	$\vdash$
7	Organizations that may receive deductible contributions under section 170(c).			x
-	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	├	<del>  ^</del>
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	<del>                                     </del>	
C	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required			x
	to file Form 8282?	7c		
	If "Yes," indicate the number of Forms 8282 filed during the year			x
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e 71		X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?		├	<u> </u>
9	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h		7h	├─	
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8		
_		<del>                                     </del>		
9	Sponsoring organizations maintaining donor advised funds.	1 00	ļ	•
a	•	9a		-
40 40		9b	-	├
10	Section 501(c)(7) organizations. Enter: Initiation fees and capital contributions included on Part VIII, line 12		1	
a	Initiation fees and capital contributions included on Part VIII, line 12	1		
44		ł		
11	Section 501(c)(12) organizations. Enter:  Gross Income from members or shareholders	i		
		1	1	i
ь		l	1	
40	amounts due or received from them)	1	<b>.</b>	1
_	Section 4947(a)(1) non-exempt charitable trusts, is the organization filing Form 990 in lieu of Form 1041?	12a		<del> </del>
42 42		1	}	1
13	Section 501(c)(29) qualified nonprofit health insurance issuers.	40-	<del>                                     </del>	<del> </del>
а	Is the organization licensed to issue qualified health plans in more than one state?	13a	$\vdash$	$\vdash$
	Note. See the instructions for additional information the organization must report on Schedule O			l
Þ	Enter the amount of reserves the organization is required to maintain by the states in which the	1		
	organization is licensed to issue qualified health plans	1		
	Enter the amount of reserves on hand	46	$\vdash$	X
148	Did the organization receive any payments for indoor tanning services during the tax year?	14a		ഥ≏

332005 10-29-13

b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O

Form **990** (2013)

Form 990 (2013) (f/k/a BSW Health Service) 46-3131350 Page Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

	Check if Schedule O contains a response or note to any line in this Part VI			X
Sec	tion A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year 1a 1			
	if there are material differences in voting rights among members of the governing body, or if the governing			
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O.			
ь	Enter the number of voting members included in line 1a, above, who are independent 1b 0			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other			
-	officer, director, trustee, or key employee?	2		Х
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision			
_	of officers, directors, or trustees, or key employees to a management company or other person?	з		х
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4	X	
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		X
6	Did the organization have members or stockholders?	6	X	
	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or			
	more members of the governing body?	7a	X	
ь	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or			
	persons other than the governing body?	76	X	1
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following.			
8	The governing body?	8a	X	1
	Each committee with authority to act on behalf of the governing body?	8b	X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the			
	organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		x
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)			
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		X
ь	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,			
	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	X	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	X	
ь	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Х	
C	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe			
	ın Schedule O how this was done	12c	X	<u></u>
13	Old the organization have a written whistleblower policy?	13	X	
14	Did the organization have a written document retention and destruction policy?	14	Х	ļ
15	Did the process for determining compensation of the following persons include a review and approval by independent			ł
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	ļ '		}
а	The organization's CEO, Executive Director, or top management official	15a		X
b	Other officers or key employees of the organization	15b	ļ	X
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a	1		
	taxable entity during the year?	16a		X
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation	1	İ	
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's	i	1	l
	exempt status with respect to such arrangements?	16b	Ĺ	<u> </u>
Sec	ction C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed ► None	_		
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only)	availat	le	
	for public Inspection. Indicate how you made these available. Check all that apply.			
	Own website			
19	Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, are	d fina	ncial	
	statements available to the public during the tax year.			
20	State the name, physical address, and telephone number of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person of	tion:		
	James Pool - 214-820-2855			
	2001 Bryan Street, Suite 2300, Dallas, TX 75201			

Form 990 (2013) Part VIII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors** 

Check if Schedule O contains a response or note to any line in this Part VII

Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees Section A.

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter 0 in columns (D), (E), and (F) if no compensation was paid
  - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

<u> </u>			d organization compensat					nsat	ated any current officer, director, or trustee.					
	(A)	(B)	(C)						(D)	(E)	(F)			
	Name and Title	Average	Position (do not check more than one					ane	Reportable	Reportable	Estimated			
		hours per	Ďох	unle	59 P8	rson	ls bot	h en	compensation	compensation	amount of			
		week	⊢-	-		I BCI	I	190)	from	from related	other			
		(list any	를					l	the	organizations	compensation			
		hours for	ĕ	22			Ę.	l	organization	(W·2/1099-MISC)	from the			
		related	뚍	蠶		<b>.</b>	E SE		(W-2/1099-MISC)		organization			
		organizations below	큠	D D		氰	5 2				and related organizations			
		line)	ndividual trustee or director	institutional frustee	Officer	Key employee	Highest compensated employee	Famer	į		Urganizations			
(1)	Gary Brock	3.00	ᆖ	5	٩	¥	= 5	=						
Direc	-	40.00	x						0.	1,220,640.	274,129.			
	Olen Couchman, M.D.	3.00						H						
Direc	tor	40.00	X						0.	581,622.	53,162.			
(3)	Pat Currie	3.00												
Direc	tor	40.00	X		L	L.	L		0.	579,501.	54,972.			
(4)	Cyndy Dunlap	3.00					П							
Direc	tor	40.00	X					L	0.	271,492.	47,375.			
	Rosemary Luquire	3.00												
Direc		40.00	X					L.	0.	682,090.	156,190.			
	Irving Prengler, M.D.	3.00	x			l	1		ا م	607 101	00 774			
Direc	Robert Pryor M.D.	40.00	_	_	_	┝	H	┝	0.	607,121.	92,774.			
	Robert Pryor, M.D. dent/COO/CMO/Vice-Chair	40.00	x		X			l	0.	1,033,130.	54,412.			
	Joel Allison	3.00	<u> </u>		*	$\vdash$		$\vdash$		1,033,130.	34,412.			
CEO/C		40.00	x		x			ł	ο.,	2,828,659.	194.951			
	William Boyd	3.00		H	<del>-</del>									
	Legal Office/Secretary	40.00			x				0.	1,131,925.	237.251.			
(10)	Pred Savelsbergh	3.00									<del></del>			
CFO/T	reasurer	40.00			X				0.	836,179.	221,765.			
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332007 10-29-13

Form	990 (2013) (f/k/a BS									46-31	1313	350	P	age 8
Par	• (A)  Name and title	(B) Average hours per week (list any	(B) (C) Average hours per week (do not check more to box, unless person is officer and a director.				than Is bot	one han	(D) Reportable compensation from the	(E) Reportable compensatio from related organizations	n Esti n amo o s comp			of ition
		hours for related organizations below line)	Individual trustes or director	institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MIS	ic)	orga and	om the anizate d relate unizate	ion ed
												<del></del>		
													••	
c	Sub-total  Total from continuation sheets to Part V  Total (add lines 1b and 1c)	 II, Section A		<u></u>				<b>▶</b>	0. 0.	9,772,35	0.		869 869	0.
2	Total number of individuals (including but recompensation from the organization	ot limited to th	ose	liste	ed a	bove	e) wi	no re	eceived more than \$100	0,000 of reportable	le		Yes	0 No
3	Did the organization list any former officer, ine 1a? If "Yes," complete Schedule J for s For any individual listed on line 1a, is the su	uch individual				•						3		х
5	and related organizations greater than \$1500 Did any person listed on line 1a receive or rendered to the organization? If "Yes," com-	0,000? If "Yes, accrue comper	" <i>co</i> nsat	mple ion f	ete S irom	Sche any	edul uni	e <i>J 1</i>	for such individual			5	Х	х
Sec 1	tion B. Independent Contractors  Complete this table for your five highest co the organization. Report compensation for										pensa	ation f	rom	
	(A) Name and business	address	N	INC	3		_	-	(B) Description of s	ervices	C	(Comper	) nsatio	n
						•		-						
			_					-				···		
<u> </u>						Al-								
	Total number of independent contractors (i \$100,000 of compensation from the organi		ot II	rriite	u 10		se II O	stec		iore than		Form !	990 7	2013)

332008 10-29-13

		Check if Schedule O contains a response or note to any lin	(A) Total revenue	(B) Related or	(C) Unrelated	Revenue exclude
•			- Total revenue	exempt function revenue	business	from tax under sections 512 - 514
and Other Similar Amounts	1 a	Federated campaigns 1a	<u> </u>			
	Þ	Membership dues 1b				ļ
[]		Fundraising events 1c				
<u>ā</u>	d	Related organizations 1d				
ĔΙ	0	Government grants (contributions) 1e				
ű	ſ	All other contributions, gifts, grants, and				
ξĺ		similar amounts not included above 11		1		
اع	_	Noncash contributions included in lines 1a-1f \$		l i		ļ
₹	<u>h</u>	Total, Add lines 1a-1f				
ı	_	Business Code				i
Hevenue	2 a	<u></u>		<del> </del>	<del></del>	<del>                                     </del>
<u>9</u>	Ь				<del></del>	
[]	C				<del></del>	
위	d				<del></del>	
	e	All All				<del></del>
ı	f	All other program service revenue				<del> </del>
╁	<u>9</u> 3	Total. Add lines 2a-2f  Investment income (including dividends, interest, and	· · · · · · · · · · · · · · · · · · ·			<del>                                     </del>
ı	3					
	4	Income from investment of tax-exempt bond proceeds				<del> </del>
- 1	<del>-</del> 5	Royalties	·	<del> </del>		+
	•	(i) Real (ii) Personal				<b>-</b>
ı	6 a	C				
-	ь	Less: rental expenses				}
-	c	Rental income or (loss)				1
		Net rental income or (loss)				1
		Gross amount from sales of (i) Securities (ii) Other			· - · · · ·	
1	. –	assets other than inventory		1		
1	ь	Less cost or other basis		1		!
		and sales expenses		ļ		
1	c	Gain or (loss)				
		Net gain or (loss)		1		1
. 1		Gross income from fundraising events (not	· · · · · · · · · · · · · · · · · · ·	<del>                                     </del>		
	-	including \$ of		1		
		contributions reported on line 1c). See				
		Part IV, line 18 , , a				
	ь	Less: direct expenses b				
' Ì		Net income or (loss) from fundraising events		Į.		
		Gross income from gaming activities. See			· · · · · · · · · · · · · · · · · · ·	
		Part IV, line 19 a				
	b	Less: direct expenses b		j i		
1		Net income or (loss) from gaming activities		<u> </u> [		
1	0 a	Gross sales of inventory, less returns				
		and allowances				ı
	b	Less: cost of goods sold b				
L		Net income or (loss) from sales of inventory				
		Miscellaneous Revenue Business Code				
1	1 a					
	b					
	c					
1	d	All other revenue		T		
1	e	Total. Add lines 11a-11d				
1.	2	Total revenue. See instructions.	0.	0.	0.	0

	CALLET ASSISTANCE OF A STATE OF A				
Section	on 501(c)(3) and 501(c)(4) organizations must com			ompiete column (A).	
	Check if Schedule O contains a respon	(A)	this Part IX	(c)	<u>L_</u>
70, 8	not include amounts reported on lines 6b, Bb, 9b, and 10b of Part VIII.	Total expenses	Program service expenses	Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and				
	organizations in the United States. See Part IV, line 21				
2	Grants and other assistance to individuals in				
	the United States See Part IV, line 22				
3	Grants and other assistance to governments,				
	organizations, and individuals outside the				
	United States. See Part IV, lines 15 and 16		1		
4	Benefits paid to or for members		-	· · · · · · · · · · · · · · · · · · ·	
5	Compensation of current officers, directors,				
•	trustees, and key employees				
6	Compensation not included above, to disqualified			· · · · · · · · · · · · · · · · · · ·	
٠	persons (as defined under section 4958(I)(1)) and			[	
	persons described in section 4958(c)(3)(B)				
7	Other salaries and wages		<del></del>		
8	Pension plan accruals and contributions (include				
•	·				
_	section 401(k) and 403(b) employer contributions)	<del></del>			
9	Other employee benefits			<del>                                     </del>	
10	Payroll taxes				
11	Fees for services (non-employees)				
8	Management				
ь	Legal				
C	Accounting				
d	Lobbying				
ť	Investment management fees				
	Other, (If line 11g amount exceeds 10% of line 25,				
8	column (A) amount, list line 11g expenses on Sch 0.)			]	
12	Advantage and promotion			<del></del>	
13	Office		<del></del>		<u> </u>
14	Indo-marking Analysis along		········	<del>                                     </del>	
15	Royalties		· · · · · · · · · · · · · · · · · · ·		<u>.                                    </u>
16	Occupancy				
17					<del></del>
18	Payments of travel or entertainment expenses			<del>                                     </del>	
10	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings			<del></del>	
20	Internet		· · · · · · · · · · · · · · · · · ·	<del></del>	
21	Payments to affiliates				
22	Depreciation, depletion, and amortization				
23	<b>!</b>			-	
24	Other expenses, Itemize expenses not covered		-		
	above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A)				
_	amount, list line 24e expenses on Schedule 0.)			<del></del>	·
<b>a</b>					
b					
C	<del></del>	<u> </u>		<del> </del>	
đ	All other expenses			<del> </del>	
	All other expenses  Total functional expenses. Add lines 1 through 24e	0.	0.	0.	0.
25_	Joint costs, Complete this line only if the organization	0.	- 0.	- 0.	
26	reported in column (B) joint costs from a combined		•		
	educational campaign and fundraising solicitation.			<u>'</u>	
	Check here If following SOP 98-2 (ASC 958-720)				
	in tollowing SOP 98-2 (ASC 958-720)			<u> </u>	5 000 (2040)

Form **990** (2013)

Part X | Balance Sheet Check If Schedule O contains a response or note to any line in this Part X (A) (B) Beginning of year End of year Cash - non-interest-bearing ...... 1 Savings and temporary cash investments . . . . ..... .. 10,000,000. 2 Pledges and grants receivable, net 3 Accounts receivable, net ...... 4 Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L .... 5 6 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see Instr). Complete Part II of Sch L 6 Notes and loans receivable, net ..... 7 Inventories for sale or use ..... 8 Prepaid expenses and deferred charges .... 9 10a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D ... 10a b Less accumulated depreciation . ... . 10b Investments - publicly traded securities 11 12 Investments - other securities. See Part IV, line 11 12 13 Investments - program-related. See Part IV, line 11 13 Intangible assets ....... 14 14 Other assets. See Part IV, line 11 ....... 15 15 10,000,000. 16 16 Total assets. Add lines 1 through 15 (must equal line 34) 17 17 Accounts payable and accrued expenses .... 18 18 Deferred revenue .. .. ... ... .... 19 19 20 20 Tax-exempt bond liabilities ..... . .. . Escrow or custodial account liability. Complete Part IV of Schedule D 21 21 Loans and other payables to current and former officers, directors, trustees, 22 -labilities key employees, highest compensated employees, and disqualified persons. 22 Secured mortgages and notes payable to unrelated third parties ... ... 23 23 24 Unsecured notes and loans payable to unrelated third parties Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D Total liabilities. Add lines 17 through 25 26 Organizations that follow SFAS 117 (ASC 958), check here X and complete lines 27 through 29, and lines 33 and 34. Assets or Fund Balances 10,000,000. Unrestricted net assets . ....... 27 28 Permanently restricted net assets Organizations that do not follow SFAS 117 (ASC 958), check here and complete lines 30 through 34.

> 10,000,000. Form 990 (2013)

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31 32

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Form 990 (2013)

Capital stock or trust principal, or current funds

Total liabilities and net assets/fund balances .

Paid-in or capital surplus, or land, building, or equipment fund

Retained earnings, endowment, accumulated income, or other funds

Baylor Scott & White Health

Form	990 (2013) (I/K/a_BSW_Realth_Selvice)	2121	350	Pac	ge 12	
Par	t XI Reconciliation of Net Assets					
	Check if Schedule O contains a response or note to any line in this Part XI					X
1	Total revenue (must equal Part VIII, column (A), line 12)	1				
2	Total expenses (must equal Part IX, column (A), line 25)	2				
3	Revenue less expenses. Subtract line 2 from line 1	3				
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4				
5	Net unrealized gains (losses) on investments	5				
6	Donated services and use of facilities	6	-			
7	Investment expenses	7				
8	Prior period adjustments	8		_		
9	Other changes in net assets or fund balances (explain in Schedule O)	9	10	,00	0,0	00.
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33,					
	cotumn (B))	10	10	,00	0,0	00.
Pai	rt XIII Financial Statements and Reporting		-			
	Check if Schedule O contains a response or note to any line in this Part XII		. ,.	<u>.                                     </u>		
					Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other		[			
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule	0.				1
28	Were the organization's financial statements compiled or reviewed by an independent accountant?		Į	2a		<u> </u>
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	d on a	1			
	separate basis, consolidated basis, or both:					l
	Separate basis Consolidated basis Both consolidated and separate basis		ŀ	i		
b	Were the organization's financial statements audited by an Independent accountant?	-		2ь	_X_	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separat	e basis,				ŀ
	consolidated basis, or both:					
	Separate basis		1			l
C	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of th	e audit,				1
	review, or compilation of its financial statements and selection of an independent accountant?		.	2c	X	
	If the organization changed either its oversight process or selection process during the tax year, explain in Sch			- 1		<b>.</b>
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Si	ngle Aud	it [			l
	Act and OMB Circular A-133?		ļ	3a		X
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the requ	ired aud	nt			1
	or audits, explain why in Schedule O and describe any steps taken to undergo such audits			3b		<u> </u>
				Form	990	(2013)

332012 10-29-13

#### SCHEDULE A

Department of the Treasury Internal Revenue Service

(Form 990 or 990-EZ)

Name of the organization

**Public Charity Status and Public Support** 

Complete if the organization is a section 501(c)(3) organization or a section

4947(a)(1) nonexempt charitable trust.

➤ Attach to Form 990 or Form 990-EZ.

Information about Schedule A (Form 990 or 990-EZ) and its instructions is at <a href="https://www.irs.gov/form990">www.irs.gov/form990</a>
Baylor Scott & White Health

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OMB No 1545-0047

2013

Open to Public tnspection
Employer identification number

		(I/K/a	BSW Health S	servic	e)				4	6-313	<b>135</b> t	,
Part I	Reason	for Public Char	ity Status (All organiz	ations mu	st complet	te this par	t.) See ins	tructions.				
The organ			because it is: (For lines									
1		•	s, or association of chur	_	· ·	-	-	١.				
2 🗔			70(b)(1)(A)(ii). (Attach Sc				1-N-M-M	,				
3			ital service organization	-		470/hV4V	/A\/;;;\					
<b>3</b> ==	•	•	_					JEN 414 AN		.L. L		
4		•	operated in conjunction	with a nos	pital desc	nded in se	ection 1/U	ІХАДГКОР	II). Enter	the nospit	ai's nar	ne,
	city, and stat											
5 📖	An organizati	on operated for the	benefit of a college or u	niversity ov	wned or of	perated by	a governi	mental un	it describ	bed in		
	section 170	<b>(b)(1)(A)(iv).</b> (Compl	ete Part II.)									
6 🗀	A federal, sta	ite, or local governm	ent or governmental uni	t describe	d in sectio	n 170(b)(	1)(A)(v).					
7 🗀	An organizati	ion that normally rec	eives a substantial part	of its supp	ort from a	governme	ental unit c	or from the	general	public des	cnbed	ın
	section 1700	b)(1)(A)(vi). (Comple	ete Part II.)			_			•			
в 🗔	-		section 170(b)(1)(A)(vi).	(Complete	Part II.)							
	-		eives: (1) more than 33		· ·	rom contr	butione n	nembersh	n fone a	and arose r	ocointe	from
<b>.</b>	_	-	nctions - subject to certa						•	_	•	
		•	•	•	. ,	•				-		
			axable income (less sec	นอก 51 i ta	x) trom bu	sinesses	acquireo o	y the orga	inization	aner June	30, 19	75.
		<b>509(a)(2).</b> (Complete	· · · · · · · · · · · · · · · · · · ·									
10	-		perated exclusively to te		_							
11 X	•		perated exclusively for the		-				_			or
	more publicly	supported organiza	ations described in secti	ion 509(a)(1	l) or section	on 509(a)(2	2). See sec	ction 509(	a)(3). Ch	eck the bo	x that	
	describes the	type of supporting	organization and compl	ete lines 1	1e through	11h.						
	a L Type I	ь LXLI ту	ype II c T	ype (II - Fu	nctionally i	integrated	C	<b>з</b> 📖 Тур	e III - No	n-functions	illy inte	grated
e X	By checking	this box, I certify tha	at the organization is not	controlled	directly o	r indirectly	by one o	r more dis	qualified	persons o	ther the	an
	foundation m	anagers and other t	han one or more publich	y supporte	d organiza	ations des	cnbed in s	ection 50	9(a)(1) or	section 50	9(a)(2).	_
f			tten determination from t									
	_	rganization, check th			-							X
g	• •	•	organization accepted ar						sons?		• ••••••	
9			lirectly controls, either al							,	Yes	No
		•	•	_		-	,030,1000	in thy arter t	iii) boloti	11g(i		X
	_		upported organization?		• • • • • • • • • • • • • • • • • • • •							X
	• •	•	n described in (i) above?	•••						11g(ii		X
		•	person described in (i) o						•	11g(ii	ш	<u>,                                    </u>
h	Provide the fo	ollowing information	about the supported or	ganization(	(s).							
			· · · · · · · · · · · · · · · · · · ·									
(ı) Name	of supported	(ii) EIN	(iii) Type of organization		rganization			(vi) Is organizație	the	(vii) Amou	nt of mo	netary
orga	inization	, ,	(described on lines 1-9	n col. (i) lis			ion in col.	(i) organiz U S	ed in the	su	pport	
			above or IRC section (see instructions))	governing (	ocument?	(i) oi you	support?	UŞ	7	j		
		j	(see manachons))	Yes	No	Yes	No	Yes	No	1		
Baylo	r		[ ]									
Unive	rsity M	75-1837454	03	X			ł		l .			0.
Scott												
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	aints	74 1100504						<del> </del>	-			
		75-1947007	0.7	l x				1	1 1			0.
		13-134/00/	0 /						$\vdash$			<u> </u>
Baylo		75 1000400	0.0	4-					]			_
		75-1008430	U 3	X					igspace			0.
Baylo		L	L_									_
Healt	h Care	75-1606705	07	Х					igsquare			0.
-			1									
Total	30	ŀ	l	!					l l			0.

LHA For Paperwork Reduction Act Notice, see the Instructions for

Form 990 or 990-EZ.

See Part IV for Line 11 Continuation

09-25-13

Schedule A (Form 990 or 990-EZ) 2013

## Bayror Scott & White Health

Schedule A (Form 990 or 990 EZ) 2013 (f/k/a BSW Health Service) 46-3131350 Page 2 Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or If the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.) Section A. Public Support Calendar year (or fiscal year beginning in) (a) 2009 (b) 2010 (c) 2011 (d) 2012 (e) 2013 (f) Total 1 Gifts, grants, contributions, and membership fees received (Do not include any \*unusual grants.\*) 2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf 3 The value of services or facilities furnished by a governmental unit to the organization without charge 4 Total. Add lines 1 through 3 .... 5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) 6 Public support. Subtract line 5 from line 4 Section B. Total Support Calendar year (or fiscal year beginning in) (a) 2009 (b) 2010 (c) 2011 (d) 2012 (e) 2013 (f) Total 7 Amounts from line 4 8 Gross income from interest. dividends, payments received on securities loans, rents, royalties and income from similar sources 9 Net income from unrelated business activities, whether or not the business is regularly carried on 10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV) 11 Total support. Add lines 7 through 10 12 Gross receipts from related activities, etc. (see instructions) 13 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) rganization, check this box and stop here Section C. Computation of Public Support Percentage 14 14 Public support percentage for 2013 (line 6, column (f) divided by line 11, column (f)) 15 15 Public support percentage from 2012 Schedule A, Part II, line 14 16a 33 1/3% support test - 2013. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization b 33 1/3% support test - 2012. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization ..... 17a 10% -facts-and-circumstances test - 2013. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "tacts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization

Schedule A (Form 990 or 990-EZ) 2013

.. ...

meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization ....

organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization 18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions

b 10% -facts-and-circumstances test - 2012. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the

Baylor Scott & White Health
Schedule A (Form 990 or 990-EZ) 2013 (f/k/a BSW Health Service)
Part III Support Schedule for Organizations Described in Section 509(a)(2)

46-3131350 Page 3

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to

6	qualify under the tests listed b	elow, please com	piete Part II.)		<del> </del>		
-	tion A. Public Support		T			1 1,22.2	
	ndar year (or fiscal year beginning in) 📂	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
1	Gifts, grants, contributions, and			1			
	membership fees received. (Do not						
	include any "unusual grants ")						
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3	Gross receipts from activities that		1			· ·	
	are not an unrelated trade or bus-				}		
	iness under section 513			i	<u>l                                     </u>		
4	Tax revenues levied for the organ-						
	ization's benefit and either paid to		1			4	
	or expended on its behalf						
5	The value of services or facilities						
	fumished by a governmental unit to						
_	the organization without charge				<del> </del>		
	Total. Add lines 1 through 5		<del> </del>	<del></del>	+	<del> </del>	
7 a	Amounts included on lines 1, 2, and		1				
	3 received from disqualified persons						
6	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c	Add lines 7a and 7b						
	Public support (Subtract line 7c from line 6.)						
	ction B. Total Support			-			
Cale	ndar year (or fiscal year beginning in)	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
	Amounts from line 6				1		•
	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
E	Unrelated business taxable income			ł			
	(less section 511 taxes) from businesses						
	acquired after June 30, 1975				<u></u>		
	Add lines 10a and 10b					I	
11	Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12	Other income. Do not include gain			1	1	<u> </u>	<del></del>
	or loss from the sale of capital		1				
13	assets (Explain in Part IV.) - Total support. (Add times 9, 10c, 11, and 12.)				<u> </u>		
14	First five years. If the Form 990 is for	r the organization	's first second this	d fourth or fifth t	ax vear as a sectio	o 501(c)(3) organiz	ration
.~	check this box and stop here	, u.o organization	o	_,, 01	,	Do rionoj organiz	<b>_</b>
Se	ction C. Computation of Publ	ic Support Pe	ercentage	······	<u></u>	• • • • • • • • • • • • • • • • • • • •	
	Public support percentage for 2013 (			cohimp (fl)		15	%
	Public support percentage from 2012					16	
	ction D. Computation of Inve				<del></del>	10]	
						17	0/
17				ie ra, column (r))			<del>%</del>
18	Investment income percentage from:					18	%
198	33 1/3% support tests - 2013. If the						r is not
	more than 33 1/3%, check this box a						▶└─┘
t	33 1/3% support tests - 2012. If the						
	line 18 is not more than 33 1/3%, che						▶;;;
20	Private foundation. If the organization	n did not check a	box on line 14, 19	a, or 19b, check t			▶∟
3320	23 09-25-13				Sch	edule A (Form 99)	D or 990-EZ) 2013

		Bayror	Scott & Whi	te Health		
Schedule A	(Form 990 or 990-EZ) 2013 Supplemental Infor	(f/k/a l	BSW Health	Service)		46-3131350 Page 4
Part IV	Supplemental Infor	mation. Provid	de the explanations r	equired by Part II, line	e 10; Part II, line 17a	or 17b; and Part III, line 12
<u>·</u>	Also complete this part fo	r any additional	information. (See Inst	tructions).		<del></del>
	_					
			· · · · · · · · · · · · · · · · · · ·			
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Bayror Scott & White Health (f/k/a BSW Health Service)

Schedule A (Form 990 c	or 990-EZ) (f	/k/a BSW Hea	lth S	ervic	e)			46-3	131350 Page 4
Part IV Supplem	nental Informati	on (Schedule A, Part I,			on regardir	ng support			ontinuation)
(i) Name of supported organization	(ii) EIN	(lii) Type of organization (described on lines 1-9 above or IRC section	tion in col	organiza- L (i) listed overning nent?	organizat	u notify the ion in col. support?	(vi) is organizatio (i) organiz U.S	on in col. ed in the	(vii) Amount of support
		(see instructions))	Yes	No	Yes	No	Yes	No	
Baylor									
Institute fo	75-1037226	03	Х		L			<u> </u>	0.
Baylor									
Regional Med	75-1777119	03	X						0.
Baylor								1	
Medical Cent	<u>75-2586857</u>	03	X						0.
Baylor			l ·	ł	Ī	-		i i	_
Regional Med	82-0551704	0.3	X		<u> </u>		<u> </u>		0.
Baylor	75 1044120	<b>^</b> 2		ł	l i	ł	ł	} }	^
Medical Cent Baylor	13-1044133	0.3	Х				<del></del>	<del></del> +	0.
Medical Cent	75_1037591	0.3	х						0.
Baylor	73-1037391	<u> </u>	<del></del>		<del> </del>		<del>                                     </del>	+	·
Research Ins	75-1921898	0.4	х				1		0.
Baylor	13 2322030				<del>                                     </del>			+	
Specialty He	75-1765385	03	x				]	( )	0.
HealthTexas								1	<del></del>
Provider Net	75-2536818	03	Х						0.
Hillcrest									
Baptist Medi	74-1161944	03	Х						0.
Hillcrest									
Family Healt	74-2730350	11	X						0.
Hillcrest									_
Physician Se	74-2967081	11	X						0.
Irving	75 1570022	0.5							•
Healthcare F	75-15/0933	0 /	X						0.
White Clinic	74-2058277	na	х						0.
Scott &	14-2330211	0.9						-	
White Contin	20-2850920	กร	x						0.
Scott &	20 2030320								<del></del>
White EMS, I	75-3242749	09	x						0.
Scott &									
White Founda	74-2460815	07	x						0.
Scott &									
White Health	27-3513154	07	X	_,					0.
Scott &									-
White Hospit	27-4434451	03	X						0.
Scott &									_
White Hospit	27-3026151	0.3	X						0.
Scott &	46 4007700	0.3	v						•
White Hospit	46-400//00	0.3	Х						0.
White Hospit	20-3749695	0.3	х						0.
Scott &	20-3/49093	0.5							<u>U·</u>
White Hospit	74-1595711	0.3	х						0.
Scott &	, 2 2000,111				-				
White Hospit	74-2519752	03 İ	x						0.
Baylor					~				
Medical Cent	45-4510252	03		х					0.
Continuation Total									

Schedule A (Form 990 or 990-EZ)

### SCHEDULE D (Form 990)

Supplemental Financial Statements

Complete if the organization answered "Yes," to Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12e, or 12b.

Attach to Form 990.

Information about Schedule D (Form 990) and its instructions is at www irs gov/form990.

Baylor Scott & White Health

(f/k/a BSW Health Service)

Open to Public Inspection

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Name of the organization

Employer identification number 46-3131350

Pai	t I Organizations Maintaining Donor Advise	ed Funds or Other Similar Funds or	Accounts.Complete if the
	organization answered "Yes" to Form 990, Part IV, lin		·
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate contributions to (during year)		
3	Aggregate grants from (during year)		
4	Aggregate value at end of year		
5	Old the organization inform all donors and donor advisors in	writing that the assets held in donor advised t	funds
	are the organization's property, subject to the organization's	exclusive legal control?	Yes No
6	Did the organization inform all grantees, donors, and donor a	advisors in writing that grant funds can be use	ed only
	for charitable purposes and not for the benefit of the donor	or donor advisor, or for any other purpose con	iferring
r	till Conservation Easements. Complete if the on	<u> </u>	Yes No
Pa	- · · · · · · · · · · · · · · · · · · ·		IV, line 7.
1	Purpose(s) of conservation easements held by the organizat	, L <del></del> 1, , , ,	
	Preservation of land for public use (e.g., recreation or	· —	•
	Protection of natural habitat	Preservation of a certified	I histonic structure
_	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a quali	ified conservation contribution in the form of a	conservation easement on the last
	day of the tax year.		Held at the End of the Tax Year
_	Total accept as of acceptable acceptable		
8	Total number of conservation easements  Total acreage restricted by conservation easements		2a
ь	Number of conservation easements on a certified historic str		2b   2c
٦	Number of conservation easements included in (c) acquired	• • • • • • • • • • • • • • • • • • • •	20
u	listed in the National Register	arter 677700, and not on a historic structure	2d
3	Number of conservation easements modified, transferred, re		
•	year >	induced, skinigateriou, or terrimitated by the ori	gariestion during the tex
4	Number of states where property subject to conservation ea	sement is located	
5	Does the organization have a written policy regarding the pe		
	violations, and enforcement of the conservation easements	it holds?	Yes No
6	Staff and volunteer hours devoted to monitoring, inspecting,		
7	Amount of expenses incurred in monitoring, inspecting, and	enforcing conservation easements during the	year <b>▶</b> \$
8	Does each conservation easement reported on line 2(d) abo	ve satisfy the requirements of section 170(h)(4	4)(B)(i)
	and section 170(h)(4)(B)(ii)?	· ····· · · · · · · · · · · · · · · ·	L Yes L No
9	In Part XIII, describe how the organization reports conservat	·	
	include, if applicable, the text of the footnote to the organization	ition's financial statements that describes the	organization's accounting for
D-	conservation easements.	6 Ant Michael Transcomer on Cale	- Ci-rilar A south
Pa	rt III Organizations Maintaining Collections o	•	er Similar Assets.
	Complete if the organization answered "Yes" to Form		
18	If the organization elected, as permitted under SFAS 116 (A	· · · · · · · · · · · · · · · · · · ·	
	historical treasures, or other similar assets held for public ex the text of the footnote to its financial statements that descri-		or public service, provide, in Part XIII,
_			d below as about words of out bistoriant
b	If the organization elected, as permitted under SFAS 116 (Attreasures, or other similar assets held for public exhibition, e	•	
	relating to these items:	ducation, or research in fortherance of public	Service, provide the following amounts
			<b>▶</b> \$
	(ii) Assets included in Form 990, Part X		
2	If the organization received or held works of art, historical tre		
_	the following amounts required to be reported under SFAS 1	_	
я	Revenues included in Form 990, Part VIII, line 1		. ▶\$
33205	For Paperwork Reduction Act Notice, see the Instruction	is for Form 990.	Schedule D (Form 990) 2013
09-25	-13		

		cott & White			
		SW Health Ser			3131350 Page 2
Pai	rt III   Organizations Maintaining Co	ollections of Art, His	torical Treasures	, or Other Similar A	ssets(continued)
3	Using the organization's acquisition, accession	n, and other records, chec	k any of the following ti	hat are a significant use o	of its collection items
	(check all that apply):				
а	Public exhibition	<b>d</b> ∐	Loan or exchange prog	grams	
ь	Scholarty research	e 🗀	Other		
C	Preservation for future generations				
4	Provide a description of the organization's coll	lections and explain how t	hey further the organiza	ation's exempt purpose in	n Part XIII.
5	During the year, did the organization solicit or	receive donations of art, h	istorical treasures, or o	ther similar assets	
-	to be sold to raise funds rather than to be mail				Yes No
Pai	<del></del>		e organization answered	d "Yes" to Form 990, Par	t IV, line 9, or
	reported an amount on Form 990, Part	X, line 21.			
1a	Is the organization an agent, trustee, custodia	n or other intermediary for	contributions or other	assets not included	
	on Form 990, Part X?				☐ Yes ☐ No
ь	If "Yes," explain the arrangement in Part XIII ar	nd complete the following	table:	·	<u> </u>
					Amount
C	Beginning balance	•		. 1c	
d	Additions during the year			1d	
e	Distributions during the year			1e	
f	Ending balance			. <u>lf</u>	
2a	Did the organization include an amount on For	m 990, Part X, line 21?			└ Yes └ No
_	If "Yes," explain the arrangement in Part XIII. C				
Par	t V Endowment Funds. Complete if t	the organization answered	"Yes" to Form 990, Pa	rt IV, line 10.	
	<u>_</u>	(a) Current year (b) I	Prior year (c) Two ye	ears back (d) Three years	back (e) Four years back
1a	Beginning of year balance				
ь	Contributions				
C	Net investment earnings, gains, and losses				
d	Grants or scholarships				
е	Other expenditures for facilities			ľ	
	and programs				
f	Administrative expenses				
9	End of year balance				
2	Provide the estimated percentage of the curre	nt year end balance (line '	g, column (a)) held as:		
а	Board designated or quasi-endowment	%			
b	Permanent endowment	%			
C	Temporarily restricted endowment ▶	%			
	The percentages in lines 2a, 2b, and 2c should	d equal 100%.			
3а	Are there endowment funds not in the possess	sion of the organization th	at are held and adminis	tered for the organization	,
	by:				Yes No
	(i) unrelated organizations				3a(i)
	(ii) related organizations				3a(ii)
b	If "Yes" to 3a(ii), are the related organizations is	isted as required on Sche	dule R?		. 3b
4	Describe in Part XIII the intended uses of the c		funds	.=	
Par	t VI Land, Buildings, and Equipme				
	Complete if the organization answered	"Yes" to Form 990, Part I	/, line 11a See Form 99	0, Part X, line 10.	·
	Description of property	(a) Cost or other	(b) Cost or other	(c) Accumulated	(d) Book value
	<u> </u>	basis (investment)	basis (other)	depreciation	ļ
1a	Land	. <u> </u>	<u> </u>	<u> </u>	
	Buildings		ļ		

0. Schedule D (Form 990) 2013

c Leasehold improvements

Total. Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10(c).)

d Equipment

	tt & White Hea				
	Health Servi	ce)	46-	3131350	Page S
Part VII Investments - Other Securities.					
Complete if the organization answered "Yes	to Form 990, Part IV, line	11b. See Form 990, Pa	rt X, line 12.		
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valu	ation. Cost or end	of year market val	ue
(1) Financial derivatives					
(2) Closely-held equity interests					
(3) Other					
(A)		<u> </u>			
(B)	<del></del>			<del></del> ·	
(C)					
(D)	·	† · · · · · · · · · · · · · · · · · · ·			
(E)	† <del></del>		-		
(F)					
(G)					
(H)		<del> </del>			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)					
Part VIII Investments - Program Related.		<u></u>			
Complete if the organization answered "Yes	" to Form 990 Part IV Imo	110 Can Earm 000 Da	rt V llnn 12		
(a) Description of investment	(b) Book value	(c) Method of value		of-year market val	lue
(1)	(-,	(0) (1100 0) (110			
(2)	<del></del>	<del>                                     </del>			
(3)	<del> </del>	<del> </del>		······································	
(4)		<del></del>			
(5)	<del> </del>	<del> </del>			
(6)		<del> </del>			
(7)		† <del></del>	<del></del> -		
(8)	<del> </del>	<del> </del>		<del></del>	
(9)	<del>- </del>	<del> </del>			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.)		<del> </del>	<del></del>		
Part IX Other Assets.	·				
Complete if the organization answered "Yes		11d. See Form 990, Pa	rt X, line 15.	<del></del>	
(8	) Description			(b) Book valu	ie
(1)					
(2)					
(3)					
(4)					
(5)	<del></del>				
(8)			<del></del>		
(9)	<del></del>				
Total. (Column (b) must equal Form 990, Part X, col (B) II	ne 15)	<del></del>			
Part X Other Liabilities.					
Complete if the organization answered "Yes	to Form 990, Part IV, line		90, Part X, line 25.		
1. (a) Description of liability		(b) Book value			
(1) Federal income taxes					
(2)					
(3)	·				
(4)					
(5)					
(6)					

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740) Check here if the text of the footnote has been provided in Part XIII X

Schedule D (Form 990) 2013

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(B)

Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)

Baylor Scott & White Health (f/k/a BSW Health Service)

Schedule D (Form 990) 2013 (1/K/a BSW Health Selvice)		40-3131330 Page 4
Part XI Reconciliation of Revenue per Audited Financial Statemen	nts With Revenue per F	Return.
Complete if the organization answered "Yes" to Form 990, Part IV, line 12a.		T . 1
1 Total revenue, gains, and other support per audited financial statements		1
2 Amounts included on line 1 but not on Form 990, Part VIII, line 12:	l an l	
a Net unrealized gains on investments	2a	-{ - {
b Donated services and use of facilities	2b 2c	┥
c Recoveries of prior year grants	2d	<b>┤                                    </b>
d Other (Describe in Part XIII )  e Add lines 2a through 2d	20 ]	2e
e Add lines 2a through 2d  3 Subtract line 2e from line 1		3
4 Amounts included on Form 990, Part VIII, line 12, but not on line 1:		
a Investment expenses not included on Form 990, Part VIII, line 7b	48	1 1
b Other (Describe in Part XIII.)	4b	1 1
c Add lines 4a and 4b		4c
5 Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)		5
Part XII Reconciliation of Expenses per Audited Financial Stateme	ents With Expenses per	Return.
Complete if the organization answered "Yes" to Form 990, Part IV, line 12a.	• •	
Total expenses and losses per audited financial statements		1
2 Amounts included on line 1 but not on Form 990, Part IX, line 25:		
a Donated services and use of facilities	2a	
b Pnor year adjustments	25	1 1
c Other losses	2c	1 1
d Other (Describe in Part XIII.)	2d	1 {
e Add lines 2a through 2d		7 2e
3 Subtract line 2e from line 1		3
4 Amounts included on Form 990, Part IX, line 25, but not on line 1:		
a Investment expenses not included on Form 990, Part VIII, line 7b	4a	<b>!</b>
b Other (Describe in Part XIII.)	4b	]
A . ( . ) A		1 4c
5 Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18)		
Part XIII Supplemental Information.		
Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part I	V, lines 1b and 2b; Part V, line	4, Part X, line 2; Part XI,
lines 2d and 4b, and Part XII, lines 2d and 4b. Also complete this part to provide any addit	ional information.	
Part X, Line 2:		<del></del>
The filing organization does not have separat	e individual	
audited financial statements; however, the or	ganization is i	ncluded in
mandan dark o tokika tradkhia ambigad andika	.a	
Baylor Scott & White Health's combined audite	d financial sta	tements
(durker) The durker fellows the manifeless of	£ 300 740 DTm-	Ma !! 3
(System). The System follows the provisions of	of ASC /40, "Inc	ome Taxes. As
of The 20 2014 and 2012 the Greaten had no		
of June 30, 2014 and 2013, the System had no	material gross	unrecognized
han hanafiha		
tax benefits.		<del></del>
	<del>-</del>	
		<del></del>

### SCHEDULE J (Form 990)

# Compensation Information

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

Attach to Form 990. See separate instructions.

Information about Schedule J (Form 990) and its instructions is at www.us.gov/lorm990

Baylor Scott & White Health

Employer identification number

Open to Public

Name of the organization

(f/k/a BSW Health Service)

46-3131350

Pa	rt I Questions Regarding Compensation			
			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence		l	
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)			
ь	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or		İ	
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	16	<b>!</b>	1
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,			
	trustees, and officers, including the CEO/Executive Director, regarding the items checked in line 1a?	2	<u> </u>	<u> </u>
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to	į		
	establish compensation of the CEO/Executive Director, but explain in Part III			
	Compensation committee Written employment contract	1		
	Independent compensation consultant Compensation survey or study			
	Form 990 of other organizations  Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filling	}		
	organization or a related organization:	1		۱.,
	Receive a severance payment or change-of-control payment?	4a_		X_
Ь	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b	X	٠
C	Participate in, or receive payment from, an equity-based compensation arrangement?	4c	<u> </u>	X
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.		İ	
	Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			1
	contingent on the revenues of	1	Į	l
а	The organization?	5a	1	X X
Ь	Any related organization?	5b	L	X
	If "Yes" to line 5a or 5b, describe in Part III.		1	l
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation	ĺ		
	contingent on the net earnings of:			
а	The organization?	6a	L	X
ь	Any related organization?	6b	I	X
	If "Yes" to line 6a or 6b, describe in Part III.			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments		]	
	not described in lines 5 and 6? If "Yes," describe in Part III	7		Х
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			
	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8	Į .	X
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in			
_	Regulations section 53.4958-6(c)?	9	l	1
LH/	For Paperwork Reduction Act Notice, see the Instructions for Form 990. Schedule	J (For	m 990	2013

Schedule J (Form 990) 2013

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation reported as deferred
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(III) Other reportable compensation	compensation	Delicins	(6)(i)(0)	in prior Form 990
(1) Gary Brock	(i)	0.	0.	0.	0.	0.	0.	0.
Director	(ii)	701,331.	357,762.	161,547.	257,357.	16,772.	1,494,769.	139,579.
(2) Glen Couchman, M.D.	(i)	0.	0.	0.	0.	0.	0.	0.
Director	(ii)	560,584.	78.	20,960.	33,150.	20,012.	634,784.	0.
(3) Pat Currie	(i)	0.	0.	0.	0.	0.	0.	0.
Director	(ii)	559,394.	27.	20,080.	33,150.	21,822.	634,473.	0.
(4) Cyndy Dunlap	(1)	0.	0.	0.	0.	0.	0.	0.
Director	(ii)	252,634.	326.	18,532.	33,150.	14,225.	318,867.	0.
(5) Rosemary Luquire	(i)	0.	0.	0.	0.	0.	0.	0.
Director	(6)	360,076.	186,319.	135,695.	134,977.	21,213.	838,280.	117,417.
(6) Irving Prengler, M.D.	(0)	0.	0.	0.	0.	0.	0.	0.
Director		482,222.	113,389.	11,510.	68,573.	24,201.	699,895.	0.
(7) Robert Pryor, M.D.	(i)	0.	0.	0.	0.	0.	0.	0.
President/COO/CMO/Vice-Chair	(0)	1,026,355.	27.	6,748.	33,150.	21,262.	1,087,542.	0.
(8) Joel Allison	(0)	0.	0.	0.	0.	0.	0.	0.
CEO/Chair	(0)	1,073,317.	871,329.	884,013.	172,790.	22,161.	3,023,610.	837,873.
(9) William Boyd	(i)	0.	0.	0.	0.	0.	0.	0.
Chief Legal Office/Secretary	(ii)	582,787.	298,107.	251,031.	215,925.	21,326.	1,369,176.	225,260
(10) Fred Savelsbergh	(1)	0.	0.	0.	0.	0.	0.	0 .
CFO/Treasurer	(ii)	544,895.	272,384.	18,900.	201,110.	20,655.	1,057,944.	0.
	(1)							
	(ii)							
	(1)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							1

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Schedule J (Form 990) 2013

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

#### Part I, Line 4b:

In order to recruit and retain key employees, Baylor Health Care System (BHCS) offers a supplemental non qualified retirement plan to eligible employees. The plan provides an annual benefit (based on a percentage of compensation) to the employee that is paid to the employee on a future date upon vesting in the plan. The following individual(s) participated in and/or received payments (noted in parenthesis) from BHCS' supplemental non qualified retirement plan during the tax year: Gary Brock, Rosemary Luquire (\$43,893), Joel Allison (\$348,083), Irving Prengler, M.D., Fred Savelsbergh, and William Boyd (\$105,152). Also, select certain officers, as designated by the organization's governing body, are eligible to participate in a Long Term Incentive Plan that is designed to recognize the key senior leaders' value and contribution to the organization as well as align their compensation to the long term strategy of the organization. Performance targets are based upon a percentage of the participant's base salary and are developed by independent third party expert(s) using market competitive data within the guides of reasonableness. The plan is based on organization's three-year performance against its peers, determined based on peer rankings or percentile rankings

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Schedule J (Form 990) 2013

Schedule J (Form 990) 2013 (f/k/a BSW Health Service)	46-3131350	Page 3
Part III Supplemental Information	•	•
Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this	s part for any additional information.	•
		<u>·</u>
in quality, patient satisfaction and financial performance. At the end of		
an quality, partent barristaters and remainded portremanded in the control		
three years, awards are determined by the organization's governing body for		
participants. Payouts are partially made in cash and the remainder vests		
over an additional two year period. The following individual participated		
over an additional two year period. The following individual participated		<del></del>
in and/or received payments (noted in parenthesis) from this plan during		
		-
the tax year: Gary Brock (\$289,645), Rosemary Luquire (\$151,677), Joel		
311 (A400 700)		
Allison (\$489,790), Fred Savelsbergh (\$119,447) and William Boyd		
(\$245,151).		
(42.5)2.51		
<b>,</b>		
	Oakada 175 /	2001 0045
	Schedule J (Farm 9	7 <del>9</del> 0) 2013

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SCHEDULE O (Form 990 or 990-EZ) Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. ► Attach to Form 990 or 990-EZ.

OMB No 1545-0047 Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

Information about Schedule Of Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990

Baylor Scott & White Health

(f/k/a BSW Health Service)

Employer identification number 46-3131350

Form 990, Part I, Line 1, Description of Organization Mission:

Faith based supporting organization providing services to a network of acute care hospitals and related health care entities that provide patient care, medical education, research and community services.

Form 990, Part VI, Section A, line 4:

Effective October 1, 2013, Baylor Health Care System, a Texas nonprofit corporation (BHCS), and Scott & White Healthcare ("SWHC"), a Texas nonprofit corporation, consummated their affiliation pursuant to an Affiliation Agreement (the "Agreement") dated June 19, 2013. BHCS and SWHC formed Baylor Scott & White Holdings (BSW Holdings), a Texas nonprofit corporation.

While the receipt of the Internal Revenue Service (IRS) tax-exempt and public charity determination letter for BSW Holdings was pending, BHCS and SWHC formed a Texas limited liability company, Baylor Scott & White Health LLC (BSW Holdings LLC). On December 31, 2013, BSW Holdings received a favorable determination letter from the IRS regarding their tax-exempt and public charity status. Effective March 1, 2014, BSW Holdings LLC was merged into BSW Holdings. BSW Holdings is now the sole member of BHCS and SWHC and has control and substantial reserved powers over all BHCS and SWHC material affiliates including the organization, as more fully described in the exemption application filed with the Internal Revenue Service for BSW Holdings.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990 or 990-EZ) (2013)		Page 2
Name of the organization Baylor Scott (f/k/a BSW He	& white Health ealth Service)	Employer identification number 46-3131350
Pursuant to this transaction	on, the organizational doc	numents for the
organization were amended t	o give BSW Holdings, the	sole member of the
organization, control and s	substantial reserved power	s over the
organization, including app	proval of the organization	's articles of
incorporation and bylaws ar	nd amendments thereto, app	ointment and removal of
members of the organization	n's governing body, approv	al of dissolutions and
mergers, and other similar	decisions over the organi	zation.
Form 990, Part VI, Section	A, line 6:	
Members or Stockholders:		
The organization is a Texas	s nonprofit membership org	anization in which BSW
Holdings, a tax-exempt, Tex	as nonprofit corporation,	is the sole member.
		<del></del>
Form 990, Part VI, Section	A, line 7a:	
Election of members of gove	erning body by members,	
stockholders, or other pers	sons:	
The sole member, BSW Holding	ngs, elects and removes th	e members of the
governing body.		
Form 990, Part VI, Section	A, line 7b:	<u> </u>
Governing body decisions su	bject to approval:	
All rights and powers are r	eserved to the sole membe	r, BSW Holdings, except
only those rights and power	s expressly set forth in	the bylaws, required by
state or federal law, or to	meet the requirements and	d standards promulgated Schedule O (Form 990 or 990-EZ) (2013)
99-04-13 190509 796684 bswh	27 2013.05040 Baylor Scott &	•
JUJUJ 1JUUU4 DBWII	TOTO: 00040 DEATOR DOOFF 9	white health bawn - 1.

Employer identification number 46-3131350

by Joint Commission. For example, the member's reserved rights and powers include, without limitation, approval of the organization's articles of incorporation and bylaws and amendments thereto, appointment and removal of members of the organization's governing body, approval of dissolutions and mergers, and other similar decisions over the organization.

Form 990, Part VI, Section B, line 11:

Process used to review the Form 990:

The Form 990 is prepared and reviewed by BSWH's tax department. During the return preparation process the tax department works with other functional areas including finance, accounting, treasury, legal, human resources, and corporate compliance for advice, information and assistance to prepare a complete and accurate return. Upon completion, the Form 990 is reviewed by the organization's President, financial officer and/or other key officers. A complete final copy of the return is provided to the organization's governing body prior to filing with the IRS.

Form 990, Part VI, Section B, Line 12c:

Process used to monitor and enforce compliance with the organization's conflict of interest policy:

Persons with an actual or perceived ability to influence the organization have the duty to disclose annually and otherwise promptly as potential conflicts are identified, any familial, professional or financial relationships with entities or individuals that do, or seek to do business with the organization or that compete with the organization. These individuals include the organization's officers, governing body,

Schedule C

Schedule O (Form 990 or 990-EZ) (2013) Page 2 Name of the organization Baylor Scott & White Health Employer identification number (f/k/a BSW Health Service) 46-3131350 management, physicians with administrative services agreements and other key personnel who interact with outside organizations or businesses on behalf of the organization. The BSW Holdings Board of Trustees Audit and Compliance Committee and the BSW Holdings Corporate Compliance Committee review all relevant disclosures submitted by these individuals to determine whether a conflict of interest exists and to determine an appropriate resolution, if necessary. Any individual with a perceived or potential conflict is prohibited from voting or participating in the decision making process regarding such transaction with that individual. Form 990, Part VI, Section C, Line 19: Process for making governing documents, conflict of interest policy, & financial statements available to the public: The organization's articles of incorporation and amendments thereto are made available to the public by the filing of those documents with the Texas Secretary of State. Also, the organization is included within the combined financial statements of BSW Holdings that are made available to the public by the posting of those documents through DAC Bond. organization's other governing documents and conflicts of interest policy are not made available to the public. Form 990, Part XI, line 9, Changes in Net Assets: Transfer between entities under common control 10,000,000.

Part I, Question 4 & Part VI, Question 1B, Number of Indep. Bd. Members:
The organization's board members are employee's of BSW

Holdings, the organization's sole member, or a related tax exempt

(f/k/a BSW Health Service)

Employer identification number 46-3131350

Therefore, the organization's board would not be deemed organization. independent according to the definition of independence in the Form 990 instructions. However, BSW Holdings appoints the organization's board members to fulfill the mission and charitable purpose of the organization. BSW Holdings' governing body is, and would be deemed independent under the said instructions, because it is comprised of a majority of independent community representatives that provide leadership and governance to BSW Holdings and its affiliated tax exempt entities to ensure it is meeting its charitable purpose.

Supplemental Information, Section 6038 Statement: Disclosure Statement Related to Forms 5471, Information

Return of U.S. Persons with Respect to Certain Foreign Corporations, Filed on Behalf of the Taxpayer: In accordance with IRC Section 6038 and the constructive ownership rules of IRC Sections 958(a) and (b), the taxpayer is required to file Forms 5471, Information Return of U.S. Persons with Respect to Certain Foreign Corporations, with respect to certain controlled foreign corporations (CFCs) including Scott & White Assurance Ltd and Health Care Insurance Company of Texas, Ltd. These filing requirements are or will be satisfied through the filing of Forms 5471 for these CFCs by other U.S. taxpayers identified below who have the same filing requirement.

Taxpayer Name: Scott & White Memorial Hospital

Taxpayer Address: 2401 S. 31st Street Temple, TX 76508

Taxpayer Identification Number of U.S. tax return with which the Forms 5471 were or will be filed: 74-1166904

IRS Service Center where U.S. tax return was or will be filed: Ogden

Schedule O (Form 990 or 990 EZ) (2013)  Name of the organization Baylor Scott & White Health (f/k/a BSW Health Service)  Taxpayer Name: Baylor Health Care System	
(f/k/a BSW Health Service)	46-3131350 X 75201
Taxpayer Name: Baylor Health Care System	
Taxpayer Name: Baylor Health Care System	
Taxpayer Address: 2001 Bryan Street Suite 2200 Dallas, T	
Taxpayer Identification Number of U.S. tax return with when	nich the Forms
5471 were or will be filed: 75-1812652	
IRS Service Center where U.S. tax return was or will be	filed: Ogden
·	
	100000
	- · · · · · · · · · · · · · · · · · · ·
	<u> </u>

SCHEDULE R (Form 990)

## **Related Organizations and Unrelated Partnerships**

▶Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

➤ Attach to Form 990.

➤ See separate instructions.

2013

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

■ Information about Schedule R (Form 990) and its instructions is at woww.us gov/form990.

Baylor Scott & White Health

(f/k/a BSW Health Service)

Employer identification number 46-3131350

(a)	(b)	(c)	(d)		(e)	(	ŋ			
Name, address, and EIN (if applicable) of disregarded entity	Primary activity	Legal domicile (state of foreign country)	or Total Inco	me End-of	year assets	Direct co en	ontrolling tity	3		
					-					
Part II Identification of Related Tax-Exempt Organi organizations during the tax year.	zations Complete if the organizat	ion answered "Yes" on Form 990	), Part IV, line 34 b	ecause it had	one or more	related tax-exen	npt			
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section		Public charity Direct co		ublic charity Direct controlling		Section conti	
				501(c)(3)			Yes	No		
1 Saints Health Foundation - 75-1947007	4				h}	111 Palaka	l			
001 Bryan Street, Suite 2200		Texas	501(c)(3)	Line 7	) <sup>-</sup>	All Saints	x			
ylor All Saints Medical Center -	r distribing	TCAUS		DAILC ,		- Condot	<del> </del>	-		
i-1008430, 2001 Bryan Street, Suite 2200,	┥				Baylor	Health	l			
illes, TX 75201	Acute Care Hospital	Texas	501(c)(3)	Line 3	Care S		Х			
aylor Health Care System - 75-1812652										
001 Bryan Street, Suite 2200	7				Baylor	Scott &				

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Baylor Realth Care System Employee Benefit Trust - 75-1848557, 2001 Bryan Street, Suite

Schedule R (Form 990) 2013

X

Line 11b, II White Holdings

Baylor Health

Care System

Dallas, TX 75201

2200 Dallas, TX 75201

Texas

Texas

501(c)(3)

501(c)(9)

Line 9

Management Services

Part II Continuation of Identification of Related Tax-Exempt Organizations

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section	(f) Direct controlling entity	contr	(B) 512(b)(13) htrolled htzatlon?	
· ·		,,,		501(c)(3))		Yes	No	
Baylor Health Care System Foundation -								
75-1606705, 2001 Bryan Street, Suite 2200,	7			1	Baylor Health			
Dallas, TX 75201	Fundraising	Texas	501(c)(3)	Line 7	Care System	X		
Baylor Health Services - 75-1917311				ļ	Į.		l	
2001 Bryan Street, Suite 2200					Baylor Health			
Dallas, TX 75201	Inactive	Texas	501(c)(3)	Line 3	Care System	X		
Baylor Institute for Rehabilitation at				1				
Gaston Episcopal Hospital - 75-103722, 2001	7			1	Baylor Health			
Bryan Street, Suite 2200, Dallas, TX 75201	Rehabilitation Hospital	Texas	501(c)(3)	Line 3	Care System	Х		
Baylor Medical Center at Carrollton -								
45-4510252, 2001 Bryan Street, Suite 2200,					Baylor Health		İ	
Dallas, TX 75201	Acute Care Hospital	Texas	501(c)(3)	Line 3	Care System	X		
Baylor Medical Center at Irving - 75-2586857								
2001 Bryan Street, Suite 2200					Baylor Health			
Dallas, TX 75201	Acute Care Hospital	Texas	501(c)(3)	Line 3	Care System	X	1	
Baylor Medical Center at Waxahachie -								
75-1844139, 2001 Bryan Street, Suite 2200,					Baylor Health			
Dallas, TX 75201	Acute Care Hospital	Texas	501(c)(3)	Line 3	Care System	X		
Baylor Medical Centers at Garland and		**					Г	
McKinney - 75-1037591, 2001 Bryan Street,	1				Baylor Health	ł '		
Suite 2200 Dallas, TX 75201	Acute Care Hospital	Техав	501(c)(3)	Line 3	Care System	Х		
Baylor Regional Medical Center at Grapevine						<del> </del> -	$\vdash$	
- 75-1777119, 2001 Bryan Street, Suite 2200,	1			1	Baylor Health	1	1	
Dallas TX 75201	Acute Care Hospital	Texas	5 <mark>01(c)(3)</mark>	Line 3	Care System	X	İ	
Baylor Regional Medical Center at Plano -			7-2107			<del></del>	H	
82-0551704, 2001 Bryan Street, Suite 2200,	╡				Baylor Health	1	ľ	
Dallas TX 75201	Acute Care Hospital	Texas	501(c)(3)	Line 3	Care System	X	l	
Baylor Research Institute - 75-1921898			702(0)	<del></del>		<del> </del>	╁╌	
2001 Bryan Street, Suite 2200	†			İ	Baylor Health			
Dallas, TX 75201	Research	Гехав	501(c)(3)	Line 4	Care System	X	[	
Baylor Scott & White Holdings - 46-3130985	<del> </del>		1	1	,	<del> </del> -	t	
2001 Bryan Street, Suite 2200	1							
Dallas TX 75201	Parent	Гехав	501(c)(3)	Line 11b, II	N/A		X	
Baylor Specialty Health Centers - 75-1765385				F===, ==	<u> </u>	<del> </del>	<del>  '''</del>	
2001 Bruss Street Suite 2200	Long Term Acute Care				Baylor Health		l	
Dallas, TX 75201	┥ ゙	70	E01/23/33	,,_,	} -	v	l	
Dallas, TX /5201	Hospitals	Texas	501(c)(3)	Line 3	Care System	<u> </u>	<u> </u>	

Schedule R (Form 990)

(a)  Name, address, and EIN  of related organization	(b) Primary activity	(c) Legal domicile (state or	(d) Exempt Code section	(e) Public charity status (if section	(f) Direct controlling entity	Section 5 contr organiz	rolled
งการเลเลน บาชูอม <i>เอร</i> นเบา		foreign country)	gootton	501(c)(3))		Yes	No
Baylor University Medical Center -			<u> </u>				
75-1837454, 2001 Bryan Street, Suite 2200,					Baylor Health		İ
Dallas, TX 75201	Acute Care Hospital	Texas	501(c)(3)	Line 3	Care System	X_	
Brenham Care Center - 74-2663229							
2401 S 31st Street					Scott & White	)	}
Temple, TX 76508	Inactive	Texas	501(c)(3)	Line 9	Hospital-Brenham	) X_	
HealthTexas Provider Network - 75-2536818		"					
2001 Bryan Street, Suite 2200					Baylor Health		
Dallas, TX 75201	Physician Services	Texas	501(c)(3)	Line 3	Care System	X	
Hillcrest Baptist Medical Center -							
74-1161944, 100 Hillcrest Medical Blvd,					Scott & White		
Waco, TX 76712	Acute Care Hospital	Texas	501(c)(3)	Line 3	Memorial Hospital	X	
Hillcrest Family Health Center - 74-2730350			<del> </del>				
100 Hillcrest Medical Blvd	7				Hillcrest Baptist		l
Waco TX 76712	Physician Services	Texas	501(c)(3)	Line 11a I	Medical Center	X	
Hillcrest Physician Services - 74-2967081		<del>-  </del>				<del></del>	<del>                                     </del>
100 Hillcrest Medical Blvd					Hillcrest Baptist		1
Waco, TX 76712	Physician Services	Texas	501(c)(3)	Line 11a, I	Medical Center	x	
Irving Healthcare Foundation - 75-1570933						<del></del>	
2001 Bryan Street Suite 2200	=		ŀ		Baylor Medical		
Dallas TX 75201		Texas	501(c)(3)	Line 3	Center at Irving	x i	l
Scott & White Clinic - 74-2958277							
2401 S 31st Street	┪			1	Scott & White		
Temple TX 76508	Physician Services	Texas	501(c)(3)	Line 9	Healthcare	X	
Scott & White Continuing Care Hospital -	-1			<del></del>			<del> </del>
20-2850920, 2401 S 31st Street, Temple, TX	Long Term Acute Care		J	1	Scott & White		l
76508	Hospital	Texas	501(c)(3)	Ì	ì	х	1
Scott & White EMS Inc 75-3242749	NODVICAL	16708	501(6)(3)	Line 3	Healthcare		ļ
2401 S 31st Street	-				hann t white		1
	——————————————————————————————————————		E014-3433		Scott & White		1
Temple, TX 76508	Emergency Transport	Texas	501(c)(3)	Line 9	Memorial Hospital	Х	<u> </u>
Scott & White Foundation-Brenham -	-				Danks 0 102-12-		
74-2460815, 2401 S 31st Street, Temple, TX 76508			E01(=)(3)		Scott & White		
	Fundraising	Техав	501(c)(3)	Line 7	Hospital-Brenham	X	├
Scott & White Health Plan - 74-2052197					Scott & White		•
2401 S 31st Street		70	E01(2)(4)				
Temple, TX 76508	HMO/Insurance	Гехав	501(c)(4)		Healthcare	X_	L

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Schedula R (Form 990)

(a) Name, address, and EIN of related organization	Primary activity	(c) Legal domicile (state or	(d) Exempt Code section	(e) Public charity status (if section	(f) Direct controlling entity	contr	g) 512(b)(13) rolled zation?
or rolated organization		foreign country)	3001.011	501(c)(3))		Yes	No
Scott & White Healthcare - 26-4532547						,	
2401 S 31st Street	1				Baylor Scott &		
Temple, TX 76508	Management Services	Техав	501(c)(3)	Line 11a, I	White Holdings	Х	
Scott & White Healthcare Foundation -							
27-3513154, 2401 S 31st Street, Temple, TX	7				Scott & White		
76508	Fundraising	Texas	501(c)(3)	Line 7	Healthcare	X	
Scott & White Hospital-Brenham - 74-2519752	T						
2401 S 31st Street	1	1			Scott & White		[
Temple, TX 76508	Acute Care Hospital	Техав	501(c)(3)	Line 3	Healthcare	X	
Scott & White Hospital-College Station -							
27-4434451, 2401 S 31st Street, Temple, TX	1				Scott & White		1
76508	Acute Care Hospital	Техав	501(c)(3)	Line 3	Healthcare	X	
Scott & White Hospital-Llano - 27-3026151				1			
2401 S 31st Street	1				Scott & White		
Temple, TX 76508	Acute Care Hospital	Техав	501(c)(3)	Line 3	Healthcare	X	
Scott & White Hospital-Marble Falls -			<u> </u>				
46-4007700, 2401 S 31st Street, Temple, TX	1				Scott & White		
76508	Acute Care Hospital	Texas	501(c)(3)	Line 3	Healthcare	Х	
Scott & White Hospital-Round Rock -			<del> </del>				<b></b>
20-3749695, 2401 S 31st Street, Temple, TX	1				Scott & White	'	1
76508	Acute Care Hospital	Texas	501(c)(3)	Line 3	Healthcare	X	
Scott & White Hospital-Taylor - 74-1595711	-						<del></del>
2401 S 31st Street	1	•			Scott & White		
Temple TX 76508		Texas	501(c)(3)	Line 3	Healthcare	x	
Scott & White Medical Plan Trust -					•		
74-2865102, 2401 S 31st Street, Temple, TX	†		•		Scott & White		ŀ
76508		Texas	501(c)(9)	Line 9	Healthcare	x	
Scott & White Memorial Hospital - 74-1166904							
2401 S 31st Street	┪				Scott & White		
Temple TX 76508	Acute Care Hospital	Texas	501(c)(3)	Line 3	Healthcare	х	1
Scott & White Memorial Hospital Employee				<del></del>			$\vdash$
Welfare Benfit Trust - 74-2939712 2401 S	1		1		Scott & White	<b> </b>	1
31st Street, Temple, TX 76508	WEBA	Texas	501(c)(9)	Line 9	Healthcare	х	
Southern Sector Health Initiative -	1			<del></del>			<del> </del>
26-3087442, 2001 Bryan Street, Suite 2200,					Baylor University		
Dallas, TX 75201	Center	Texas	501(c)(3)	Line 11a I	Medical Center	x	1

Part III Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.

(a)	(b)	(c)	(d)	(e)	(1)	(g)	()	ר)	(1)	(1)	(k) 1
Name, address, and EIN of related organization	Primary activity	Legal domicile (atate or foreign	Direct controlling entity	Predominant income (related, unrelated, excluded from tax under	Share of total income	Share of end-of-year assets	Disprop	tions?	Code V·UBI amount in box 20 of Schedule	partn	_
		country)	<b> </b>	sections 512-514)			Yes	No	K-1 (Form 1065)	Yes	10
Arlington Ortho & Spine	_	1					1			1 1	
Hospital, LLC - 26-1578178,	_	ŀ					1			1	
15305 Dallas Parkway, Suite	Short Stay									1 1	1
1600, Addison, TX 75001	Hospital	TX	N/A	N/A	N/A	N/A	N/A		N/A	N/2	N/A
Arlington Surgicare Partners,		1					$T^-$	<u> </u>	1	1	
Ltd 75-2748040, 15305	1	İ						1			
Dallas Parkway, Suite 1600,	Ambulatory										
Addison, TX 75001	Surgery Center	TX	N/A	N/A	N/A	N/A	N/A	1	N/A	N/	N/A
Baylor Affiliated Services,							1			П	
LLC - 26-0614730, 2001 Bryan	]	1					1			1 1	]
Street, Suite 2200, Dallas,	1						1			1 1	
TX 75201	Benefit Plans	TX	N/A	N/A	N/A	N/A	N/A	Į	N/A	N/	N/A
Baylor Heart and Vascular							1			П	
Center, LLP - 75-2834135,	7						1			}	
2001 Bryan Street, Suite	Specialty	1								1 1	
2200, Dallas, TX 75201	Hospital	TX	N/A	N/A	N/A	N/A	N/A	1	N/A	N/	N/A

Part IV Identification of Related Organizations Taxable as a Corporation or Trust Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(a)	(b)	(c)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership		(i) ction
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign						512 cont	icuon (b)(13) itrolled itity?
		country)		,				Yes	N
Baylor All Saints Med Cntr at Ft. Worth									
Condo Owners Association, Inc 26-, 2001		1							1
Bryan Street, Suite 2200, Dallas, TX 75201	Condo Association	TX	N/A	C CORP	N/A	N/A	N/A	X	1
Baylor Health Enterprises, LP - 75-1997378	Fitness						Ì		
2001 Bryan Street, Suite 2200	Center/Pharmacy/								
Dallas, TX 75201	Hotel	TX	N/A	C CORP	N/A	N/A	N/A	Х	į .
Baylor Health Network, Inc 75-2463251									
2001 Bryan Street, Suite 2200	]			i i			1		
Dallas, TX 75201	Billing/Collection	TX	N/A	C CORP	N/A	N/A	N/A	Х	1
Baylor Med Ctr at Grapevine Condo Owners	<u> </u>								
Association, Inc 75-2747555, 2001 Bryan	1	1							1
Street, Suite 2200, Dallas, TX 75201	Condo Association	TX	N/A	C CORP	N/A	N/A	N/A	Х	
Baylor Quality Health Care Alliance, LLC -									$\top$
45-4015863, 2001 Bryan Street, Suite 2200,									
Dallas, TX 75201	aco	ТX	N/A	C CORP	N/A	N/A	N/A	х	1

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Part III | Continuation of Identification of Related Organizations Taxable as a Partnership **(f)** (g) (h) (1) (c) (e) Legal General or Percentage Code V-UBI Direct controlling Predominant income Share of total Name, address, and EIN Primary activity Share of Disproportiondomicle managing ownership amount in box (related, unrelated, of related organization entity income end-of-year ate ellocations (state or excluded from tax under 20 of Schedule assets toreign sections 512-514) Yes No K-1 (Form 1065) Yes No Baylor Scott & White Health LLC - 46-3748258, 4005 Crutcher, Suite 310, Dallas, N/A N/A N/A N/A N/A N/A ТX N/A N/A Parent Baylor Surgicare at Ennis LLC - 27-4202856, 15305 Dallas Parkway, Suite 1600 Ambulatory TX N/A N/A N/A N/A N/A N/A Addison, TX 75001 Surgery Center N/A Baylor Surgicare at Granbury LLC - 26-3896477, 15305 Dallas Parkway Suite 1600 Ambulatory N/A ТX N/A N/A N/A N/A N/A N/A Addison, TX 75001 Surgery Center Baylor Surgicare at Mansfield, LLC - 27-1835675 15305 Dallas Parkway, Suite Ambulatory N/A N/A N/A 1600 Addison TX 75001 ТX N/A N/A N/A N/A N/A Surgery Center Baylor Surgicare at Plano Parkway LLC - 27-4282604 15305 Dallas Parkway, Suite Ambulatory N/A N/A N/A 1600, Addison, TX 75001 Surgery Center TX N/A N/A N/A N/A N/A Baylor Surgicare at Plano LLC - 26-0308454, 15305 Dallas Parkway, Suite 1600 Ambulatory Addison TX 75001 ΤX N/A N/A N/A N/A N/A N/A N/A N/A Surgery Center Bellaire Outpatient Surgery Center LLP - 56-2297308 15305 Dallas Parkway, Suite Ambulatory 1600 Addison TX 75001 TX N/A N/A N/A N/A N/A N/A N/A N/A Surgery Center BIR JV LLP - 27-4586141 4714 Gettysburg Rd Rehabilitation N/A Mechanicsburg, PA 17055 TX N/A N/A N/A N/A N/A N/A N/A Hospitals BTDI JV, LLP - 46-2908086 5 5214 Maryland Way, Suite 200 Brentwood TN 37207 ТX N/A N/A N/A N/A N/A N/A N/A N/A Imaging Centers

<sup>332223</sup> **(3)** 05-01-13

Part III Continuation of Identification	n of Related Organiz	ations Tax	rable as a Partnersi	hlp							<u>-</u>
(a)	(b)	(c)	(d)	(e)	(f)	(g)	()	(1	(i)	(I)	(k) ·
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign country)	Direct controlling entity	Predominant income (related, unrelated, excluded from tax under sections 512-514)	Share of total income	Share of end-of-year assets	Dispropate alloc		Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	managi partna	<u>1</u> ]
Dallas Surgical Partners, LLC							T				
- 72-2183815, 15305 Dallas	}						İ				ł
Parkway, Suite 1600, Addison,	Ambulatory			,							
TX 75001	Surgery Center	ТX	N/A	N/A	N/A	N/A	N/A		N/A	N/A	N/A
Denton Surgicare Partners,										H	į į
Ltd 75-2708579, 15305		ļ									
Dallas Parkway, Suite 1600,	Ambulatory									11	1
Addison, TX 75001	Surgery Center	TX	N/A	N/A	N/A	N/A	N/A		N/A	N/A	N/A
Desoto Surgicare Partners,										П	
Ltd 75-2592508, 15305	]						1			1 1	i i
Dallas Parkway, Suite 1600,	Ambulatory						Ì			{	
Addison, TX 75001	Surgery Center	TX	N/A	N/A	N/A	N/A	N/A		N/A	N/A	N/A
	Į,	]									
EBD JV, LLP - 45-5434614	Free Standing									1 1	l i
	Emergency				/-				27 / 2	L. L	37/3
The Woodlands, TX 77380	Hospitals	TX	N/A	N/A	N/A	N/A	N/A		N/A	N/A	N/A
ESWCT, LLC 90-0899017	Free Standing									Н	
10077 Grogans Mill Rd. Ste. 10	1										1
The Woodlands TX 77380	Hospitals	TX	N/A	N/A	N/A	N/A	N/A		N/A	N/A	N/A
Frisco Medical Center, LLP -	HORDICALE	10	N/A	N/A	N/A	N/A	17.7		N/A	W/12	N/A
75-2865177, 15305 Dallas	1										1
	Short Stay							,			
TX 75001	Hospital	TX	N/A	N/A	N/A	N/A	N/A	i	N/A	N/A	N/A
Pt. Worth Surgicare Partners	nospital .	111	4/1	H/A	- II/ II	24/23	11/23		14/21		11/11
Ltd 75-2658178, 15305	1	]								[	1 1
Dallas Parkway, Suite 1600,	Short Stay										
Addison TX 75001	Hospital	ТX	N/A	N/A	N/A	N/A	N/A		N/A	N/A	N/A
Garland Surgicare Partners											1
Ltd 75-2764855, 15305		1								1	[ ]
	Ambulatory										
Addison, TX 75001	Surgery Center	ТX	N/A	N/A	N/A	N/A	N/A		N/A	N/A	N/A
	<del>                                     </del>					•			<u> </u>	Ħ	1
GlobalRehab, LP ~ 28-8077072	1				l						
<del></del>	Rehabilitation				İ						
<del></del>	Hospitala	TX	N/A	N/A	N/A	N/A	N/A		N/A	N/A	N/A

(a)	(b)	(c)	(d)	(e)	<b>(f)</b>	(g)	(1	h)	(i)	(O	(k)	•
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign	Direct controlling entity	Predominant income (related, unrelated, excluded from tax under	Share of total income	Share of end-of-year assets	<b>—</b>	cations?	Code V-UBI amount in box 20 of Schedule	partne	2 0	tage ship
<del></del>		country)		sections 512-514)	<del></del>		Yes	No	K-1 (Form 1065)	Yes	10	
GlobalRehab-Fort Worth, LP -								1		li		
20-5558682 4714 Gettysburg	Rehabilitation		1					Į .				
Rd Mechanicsburg PA 17055	Hospitals	TX	N/A	N/A	N/A	N/A	N/A		N/A	N/A	N/	Ά.
Grapevine Surgicare Partners		<del> </del>				20,722	1,,	<del>                                     </del>		<u> </u>		<del></del>
Ltd 75-2854711 15305	1		ļ					l		H	1	
Dallas Parkway Suite 1600	Ambulatory		1				İ	1				
Addison TX 75001	Surgery Center	TX	N/A	N/A	N/A	N/A	N/A	1	N/A	N/A	. N/	Ά
HealthTexas Provider	burgery center	1111	21/11	14/11	20/21	24/21	14/2	<del> </del>	21/21		+ **/	<del></del>
Network-Gastro, Serv., LLP -	1	1		,							1	
73-1697736, 2001 Bryan St.	Physician						1					
Ste 2200, Dallas, TX 75201	Services	TX	N/A	N/A	N/A	N/A	N/A		N/A	N/A	. N/	' Δ
Irving Coppell Surgical		+	21/22	24/22	11/21	247 21	11/2	}	21/22	<del>[''[</del>	***/	
Hospital LLP - 54-2086863	†										ł	
15305 Dallas Parkway Suite	Short Stay						ł			1		
1600 Addison TK 75001	Hospital	TX	N/A	N/A	N/A	N/A	N/A		N/A	N/A	N/	'A
Lewisville Surgicare		<del> </del>	1,11	1,1,1	20, 22			<del>                                     </del>	21,12	<del>[''['</del>		
Partners, Ltd 75-2862263			1								1	
15305 Dallas Parkway Suite	Ambulatory							ĺ		11	1	
1600 Addison TX 75001	Surgery Center	TX	N/A	N/A	N/A	N/A	N/A	1	N/A	N/A	N/	Δ.
Lone Star Endoscopy Center	burgery center	1 A	A/A	N/A	M/A	A/A	- N/ A	<del> </del>	M/A	N/F	1 147	_
LLC - 27-3635726, 15305	-	1					1			11		
Dallas Parkway, Suite 1600	Ambulatory											
Addison TX 75001	Surgery Center	TX	N/A	N/A	N/A	N/A	N/A		N/A	N/A	N/	7 %
MEDCO Construction, LLC -	burgery center	111	N/A	N/A	N/A	N/A	M/ A	<del> </del>	N/A	14/17	147	<u> </u>
20-5965871, 2001 Bryan	1											
Street, Suite 2200, Dallas,	1			l							į.	
TX 75201	Construction	TX	N/A	N/A	N/A	N/A	N/A		N/A	N/A	N/	, <b>a</b>
Metrocrest Surgery Center, LP		111	N/A	M/A		M/A	17.5	<del> </del>	N/A	F1 / F7	- 41/	
- 03-0380493, 15305 Dallas	1							ĺ			İ	
Parkway Suite 1600 Addison	Ambulatory				i					Н	1	
TX 75001	Surgery Center	TX	N/A	N/A	N/A	N/A	N/A		N/A	N/A	. N/	Δ,
Metroplex Surgicare Partners	paragra councer	<del>                                     </del>	M/A	A / A	W/A	M/A	17/2	<del>}</del>	N/A	<del>['' </del>	11/	
Ltd 75-2567179, 15305	1				į							
Dallas Parkway, Suite 1600	Ambulato		ł					1		1 I		
DOLLO LOTYMON' DATE TOOK	Ambulatory	1	I	1			1	1	l	1 [	1	

Part III   Continuation of Identification	n of Related Organiza	tions Tax	able as a Partnersi	qir
(a)	(b)	(c)	(d)	

(a)	(b)	(c)	(d)	(e)	<b>(f)</b>	(g)	1 (1	•	(1)	(		(k)
Name, address, and EIN of related organization	Primary activity	Legal domicile	Direct controlling entity	Predominant income (related, unrelated,	Share of total income	Share of end-of-year	Disprop		Code V-UBI amount in box	manı	al or Perc	centag nershii
or related organization		(state or foreign country)	Criticy	excluded from tax under sections 512-514)	and only	assets	Yes		20 of Schedule K-1 (Form 1065)	part Yes		
1SH Partners, LLP -	<u> </u>	country	<del></del>	Scotlona o 12 o 1-1)			res	140	TY T (FORM TOOS)	163	-	
75-2829613, 15305 Dallas	1	1	}	<u> </u>	}	)	} '	1	}	1	1	
Parkway Suite 1600 Addison	Short Stay		1				1				.	
TX 75001	Hospital	TX	N/A	N/A	N/A	N/A	N/A		N/A	N/	A :	N/A
North Central Surgical				· · · · · · · · · · · · · · · · · · ·		·	1			Ť		
Center, LLP - 20-1508140,			1						[			
15305 Dallas Parkway, Suite	Short Stay	1	<b>,</b>									
1600, Addison, TX 75001	Hospital	TX	N/A	N/A	N/A	N/A	N/A		N/A	N/	A .	N/A
North Garland Surgery Center,		1								T		
LLP - 56-2399993, 15305	7	ì	i				1	ł				
Dallas Parkway, Suite 1600	Ambulatory	1										
Addison TX 75001	Surgery Center	TX	N/A	N/A	N/A	N/A	N/A		N/A	N/	A	N/A
Park Cities Surgery Center		1	<del></del>				1			1		
LLC - 56-2357079, 15305		1					1					
Dallas Parkway, Suite 1600,	Ambulatory	1					ļ			-	.	
Addison, TX 75001	Surgery Center	TX	N/A	N/A	N/A	N/A	N/A		N/A	N/	A   :	N/A
Physicians Surgical Center of							<b>†</b>		<u> </u>	$\top$		
Ft. Worth, LLP - 20-8303422,	3	ŀ								1		
15305 Dallas Parkway, Suite	Ambulatory	İ							ļ	1		
1600, Addison, TX 75001	Surgery Center	TX	N/A	N/A	N/A	N/A	N/A		N/A	M/	A ] :	N/A
Rockwall Ambulatory Surgery										Π		
Center, LLP - 20-5506447,	]											
15305 Dallas Parkway, Suite	Ambulatory	1			;						Į	
1600, Addison, TX 75001	Surgery Center	TX	N/A	N/A	N/A	N/A	N/A		N/A	<b>M/</b>	A ;	N/A
Rockwall/Heath Surgery										Γ		
Center, LLP - 20-0334166,	]	1	]			·						
15305 Dallas Parkway, Suite	Ambulatory	[									İ	
1600, Addison, TX 75001	Surgery Center	TX	N/A	N/A	N/A	N/A	N/A		N/A	N/	A :	N/A
SeniorCare Associates, LP -		Ì									- }	1
20-1937212, 4714 Gettysburg	Rehabilitation									L.	.   .	
Rd, Mechanicsburg, PA 17055	Hospitals	TX	N/A	N/A	N/A	N/A	N/A		N/A	N/	A	N/A
Specialty Surgery Center of	4											}
Fort Worth, LP - 20-1942281,	l									1		1
15305 Dallas Parkway, Suite	Ambulatory			,,,			L.,.			L.	_   _	
1600, Addison, TX 75001	Surgery Center	TX	N/A	N/A	N/A	N/A	N/A		N/A	N/	A   ]	N/A

3322223 05-01-13

₽) ©)

(a) Name, address, and EIN	(b) Primary activity	(C) Legal domicile	(d) Direct controlling	(e) Predominant income	(f) Share of total	(g) Share of	(h) Disproportion	amount in how	(j) General o managing	(k) Percentag
of related organization		(state or foreign country)	entity	(related, unrelated, excluded from tax under sections 512-514)	income	end-of-year assets	Yes No	amount in box 20 of Schedule K-1 (Form 1065)	partner?	10,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
urgery Center of Richardson										
hys Pship, LP - 20-0606781,										
5305 Dallas Parkway, Suite	Ambulatory									
500, Addison, TX 75001	Surgery Center	TX	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
exas Endoscopy Center, LLC -								j		
7-0985876, 15305 Dallas							1 1			
arkway, Suite 1600, Addison,	Ambulatory					!				
X 75001	Surgery Center	TX	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
exas Health Venture Group,										
LC - 75-2696845, 15305	Holds interests									
allas Parkway, Suite 1600,	in ASCs/ Short									
ddison, TX 75001	Stay Hospitals	ТX	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
exas Heart Hospital of the					-			1		
outhwest, LLP - 41-2101361,	1		Í							
001 Bryan Street, Suite	Specialty								1	
200, Dallas, TX 75201	Hospital	ТX	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
HVG Bariatric, LLC -	1									
8-3894636, 15305 Dallas	Holds interests									
arkway, Suite 1600, Addison,	in Ambulatory	ĺ		!						
x 75001	Surgery Centers	ТX	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
rophy Club Medical Center,						,				<u> </u>
LP - 48-1260190, 15305	1									ļ
allas Parkway, Suite 1600	Short Stay									
ddison TX 75001	- Kospital	ТX	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
uscan Surgery Center at Las							1111		<del>[                                    </del>	
olinas, LLC - 27-3578014,	-{	}							1	
5305 Dallas Parkway, Suite	Ambulatory									
600 Addison TX 75001	Surgery Center	ТX	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
niversity Surgical Partners				21/22	14,711	11/11		AV/ FA		11/22
E Dallas, LLP - 55-0823809	†									
5305 Dallas Pkwy Suite	Ambulatory									
600 Addison TX 75001	Surgery Center	ТX	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
alley View Surgicare					41/41	24/22	<del>- [*/ *]</del>	247.44	<del>['/[`</del>	1 11/1
artners Ltd 75-2900902	1							į	{	
5305 Dallas Parkway Suite	Ambulatory							•	] ]	
600, Addison, TX 75001	Surgery Center	ТX	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)	.(	i) tion
Name, address, and EIN of related organization	Primary activity	Legal domicite (state or foreign country)	Direct controlling entity	Type of entity (C corp, S corp, or trust)	Share of total income	Share of end of-year assets	Percentage ownership	5 12(1 contr	b)(13) rolled tity?
BMP Incorporated - 75-1436779							<del> </del>	1.00	<del>                                     </del>
2001 Bryan Street, Suite 2200	1								
Dallas, TX 75201	Post Office	TX	N/A	C CORP	N/A	N/A	N/A	х	
BUMC/Roberts Condominium Owners Association									
Inc 75-2897806, 2001 Bryan Street, Suite				:					
2200, Dallas, TX 75201	Condo Association	TX	N/A	C CORP	N/A	N/A	N/A	Х	_
			37 / 3		37/3	37/3	27/2	,,	
Charitable Remainder Trusts (63)	Investment	TX	N/A		N/A	N/A	N/A	X	$\vdash$
Charitable Lead Trusts (2)	Investment	TX	N/A		N/A	N/A	N/A	X	
Health Care Insurance Company of Texas, Ltd.									
- 98-0403182, P.O. Box GT, 720 W. Bay Rd,		Cayman							
Grand Cayman, CAYMAN ISLANDS	Investment	Islands	N/A	C CORP	N/A	N/A	N/A	X	]
Hillcrest Health Holdings, Inc - 74-2793367									Г
3000 Herring St									
Waco, TX 76708	Management Services	TX	N/A	C CORP	N/A	N/A	N/A	Х	
Insurance Company of Scott & White -									
74-3092083, 2401 S 31st Street, Temple, TX					1				
76508	Insurance	TX	N/A	C CORP	N/A	N/A	N/A	Х	
Scott & White Assurance, Ltd - 98-0589956									
23 Lime Tree Bay		Cayman			,				1
Grand Cayman, CAYMAN ISLANDS	Investment	Islands	N/A	C CORP	N/A	N/A	N/A	Х	ĺ
Scott & White Properties Holdings, Inc -									$\Box$
45-2920596, 2401 S 31st Street, Temple, TX	7	ł	+						ĺ
76508	Investment	TX	N/A	C CORP	N/A	N/A	N/A	X	1
Scott & White Properties, Inc - 74-2497061				-		<del></del>			
2401 S 31st Street	7								l
Temple, TX 76508	Hotel Services	TX	N/A	C CORP	N/A	N/A	N/A	X	
	1								
				-					$\mid - \mid$
	7								

Part V Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36

Not	b. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.					-		Yes	No
1	During the tax year, did the organization engage in any of the following transaction	ns with one or more r	elated organizations listed	in Parts II-IV?				_	-
а	Receipt of (i) Interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity						ta		X
b	Gift, grant, or capital contribution to related organization(s)	***				}	16		X
C	Gift, grant, or capital contribution from related organization(s)		• •				1c	X	
d	Loans or loan guarantees to or for related organization(s)						1d		X
е	Loans or loan guarantees by related organization(s)		•				10		X
f	Dividends from related organization(s)						1f		X
g	Sale of assets to related organization(s)					]	19	_	X
h	Purchase of assets from related organization(s)						1h		Х
i	Exchange of assets with related organization(s)						1i		Χ
j	Lease of facilities, equipment, or other assets to related organization(s)						11	$\dashv$	Х
k	Lease of facilities, equipment, or other assets from related organization(s)						1k		X
- 1	Performance of services or membership or fundralsing solicitations for related organizations	anızation(s)		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,			11		X
m	Performance of services or membership or fundraising solicitations by related organizations	anızation(s)				1	1m		X
л	Sharing of facilities, equipment, mailing lists, or other assets with related organization	tion(s)				[	1n		X
0	Sharing of paid employees with related organization(s)						10	$\Box$	X
_	Dalmburganan acid to lated amountained for automate								3
q	Reimbursement paid to related organization(s) for expenses Reimbursement paid by related organization(s) for expenses  Other transfer of cash or property to related organization(s)	 					1p 1q 1r		X
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q	Reimbursement paid by related organization(s) for expenses  Other transfer of cash or property to related organization(s)  Other transfer of cash or property from related organization(s)  If the answer to any of the above is "Yes," see the instructions for information on the second organization or the second organization or the second organization or the second organization or the second organization or the second organization or the second organization or the second organization or the second organization or the second organization or the second organization or the second organization or the second organization or the second organization or the second organization or the second organization or the second organization organization organization or the second organization orga	who must complete	this line, including covered		d transaction thres		1q 1r		X
q r s	Reimbursement paid by related organization(s) for expenses  Other transfer of cash or property to related organization(s)  Other transfer of cash or property from related organization(s)	· · · · ·		relationships an		holds	1q 1r 1s		X
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Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

(a)	(b)	(c)	(d)	(O) Are all partners se 501(c)(3) 0105.7	(1)	(g)	(h	)	(1)	()	(k)
Name, address, and EIN	Primary activity	Legal domicile	Predominant income (related, unrelated, excluded from tax under section 512-514)	lis etA Sa atsentrac	Share of	Share of	Dispro	-10QC	Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	Gener	e o Percen
of entity	, ,	(state or foreign	(related, unrelated,	501(c)(3)	total	end-of-year	tion	ate Inne?	amount in box 20	mana	owner
•		country)	under section 512-514)	. VIX.	income	assets	Yes		(Form 1065)	Yes	<u></u>
	<del>                                     </del>		diddi scoudii o iz o i i	Y 08 N	<u> </u>		Yes	NO	(1 01111 1000)	Yes	NO
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	Baylor Scott & White Health (f/k/a BSW Health Service)	
Schedule R (Form 990) 2013 Part VII   Supplemental Inform	(f/k/a BSW Health Service)	46-3131350 Page 5
Part VII Supplemental Inform	nation	
Provide additional informa	tion for responses to questions on Schedule R (see instructions)	
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DLN: 93493134064006

Form **990** 

Department of the Treasury Internal Revenue Service

**Return of Organization Exempt From Income Tax** 

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private

▶ Do not enter social security numbers on this form as it may be made public

▶ Information about Form 990 and its instructions is at <u>www.IRS.gov/form990</u>

OMB No 1545-0047

Open to Public Inspection

A F	or the	2014 cal	endar year, or tax year beg	inning 07-01-2014 , and ending	06-30-2015			
B C	neck if a	applicable	C Name of organization Baylor Scott & White Health				D Employe	r identification number
☐ Ac	ldress cl	hange	<b>,</b>				46-313	1350
Гиа	ame cha	ange	Doing business as					
┌ In	ıtıal retu	nm					E Telephone	number
⊢ Fi	nal		Number and street (or P O be 2001 Bryan Street No 2200	ox if mail is not delivered to street addre	ss) Room/suite	e	•	
		rmınated	,				(214)8.	20-4135
	nended		City or town, state or province Dallas, TX 75201	e, country, and ZIP or foreign postal code	:		<b>G</b> Gross rece	eipts \$ 878,060,477
i Al	рысацы	n pending						
			<b>F</b> Name and address of Joel Allison	of principal officer			ıs a group re rdınates?	eturn for Yes 🔽 No
			4005 Crutcher Suite 3	10		3000	idiliates.	1 1631 110
			Dallas,TX 75246				ıll subordına	ates
	ax-exen	npt status	▼ 501(c)(3)	) <b>◄</b> (insert no )	527	ınclu If "N		list (see instructions)
	Vehsit	e <b>l</b> \	w baylorscottandwhite com			_		
						1	ıp exemptioi	
			Corporation Trust Ass	ociation   Other 🟲		<b>L</b> Year of fo	mation 2013	M State of legal domicile TX
P	art I		mary					
			_	nission or most significant activit rganization providing services to		acute care	hospitals an	nd related health care
				nedical education, research and c				
ĕ								
E								
Governance	2	Check th	nıs box 🛏 ıf the organizatı	on discontinued its operations or	disposed of	more than 2	5% of its ne	et assets
<u>জ</u>							,	1
Activities &				overning body (Part VI, line 1a)			_	3 8
JH (				bers of the governing body (Part \				4 0
Ę				ed in calendar year 2014 (Part V,			· ·	5 0
4				ce if necessary)			F	6 0
				om Part VIII, column (C), line 12 ome from Form 990-T, line 34			<u> </u>	<b>7a</b> 251,186 <b>7b</b> 76,972
	B	ivet uille	lated business taxable inco	sine noint offit 990-1, line 34 .	<u> </u>	1	r Year	Current Year
	8	Contri	hutions and grants (Part VI	II, line 1h)				0 5,700,087
ā	9			III, line 2g)				0 854,477,530
Revenue	10			olumn (A), lines 3, 4, and 7d)				0 -680,110
æ	11			n (A), lines 5, 6d, 8c, 9c, 10c, and				0 17,847,633
	12			jh 11 (must equal Part VIII, colu				0 077 245 440
	12			(Doubt IV as boxes (A) boxes ( 2)				0 877,345,140
	13			(Part IX, column (A), lines 1-3)				0 0
	14			Part IX, column (A), line 4)				
8	15	5-10)		proyee benefits (Fart 1x, Cordini	(A), illies			0 434,063,201
Expenses	16a	Profes	sional fundraising fees (Pa	rt IX, column (A ), line 11e)				0 0
훒	Ь	Total fu	ndraising expenses (Part IX, colu	mn (D), line 25) <b>►</b> 0				
ш	17	Other	expenses (Part IX, column	(A), lines 11a-11d, 11f-24e) .				0 461,087,694
	18			(must equal Part IX, column (A)				0 895,150,895
	19	Reven	ue less expenses Subtract	line 18 from line 12				0 -17,805,755
Net Assets or Fund Balances							g of Current	End of Year
Set Tab	20	Total	accete (Dart V line 16)			Y	' <b>ear</b> 10,000,00	
A.S.	20 21							343,969,587 0 66,819,093
200円	22			tract line 21 from line 20			10,000,00	
	11311		ature Block	didecimie 21 nominie 20 1 1			20,000,00	27772337131
my k	knowle arer ha	dge and las any kr	belief, it is true, correct, an nowledge	re examined this return, including d complete Declaration of prepar		n officer) is		
Her	·e		Savelsbergh CFO/Treasurer					
		17	or print name and title	Droppers de acesset:	Ls	to I		TTN
D-:	a	P	rınt/Type preparer's name	Preparer's signature	Da	I CIIC	ck if if P' -employed	TIN
Pai			irm's name 🕨	•	1		n's EIN 🟲	
	pare	1 -	irm's address 🕨			Pho	ne no	

May the IRS discuss this return with the preparer shown above? (see instructions) .

┌ Yes ┌ No

	(-						, age .
Par	t III		<b>Program Servi</b> O contains a resp		<b>lishments</b> o any line in this Part I	II	
1	Briefl	y describe the orga	anızatıon's mıssıon				
		t & White Health ex a Christian minist		eople by provic	ling personalized health	n and wellness through exemp	plary care, education and
2	the pr	or Form 990 or 99	90-EZ?			which were not listed on	
_			new services on S				
3	servi	es?			nt changes in how it cor	iducts, any program	
4	Descr	ribe the organizatio ises Section 501(		e accomplishn ) organizations	s are required to report	ee largest program services, the amount of grants and alk	
4a	"BŚW educa Texas	r Scott & White Health H") BSWH is a faith-ba ation, medical research s, and one of the larges	ased nationally acclaims and other community s at in the United States	ed network of acu services to the res BSWH was forme	ite care hospitals and related sidents of North and Central d from the 2013 combination	) (Revenue \$ lor Scott & White Holdings and its a d health care entities providing qual Texas BSWH is the largest not-for- n of Baylor Health Care System and care, education, and research as a	ity patient care, medical profit health care system in I Scott & White Healthcare
4b	(Code	2	) (Expenses \$		including grants of \$	) (Revenue \$	)
4c	(Code	2	) (Expenses \$		including grants of \$	) (Revenue \$	)
4d		er program services enses \$	s (Describe in Sche incl	edule O ) udıng grants o	f\$	) (Revenue \$	)
4e		l program service e		865,158,427		· · ·	·
70	1014	. program service e	APCIISCS F	000,100,72/			

Part IV Checklist of Required Schedule	red Schedules	Required	Checklist of	art IV
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			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 🕏	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4		No
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part 1	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV.	9		No
L <b>O</b>	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		No
1	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10?  If "Yes," complete Schedule D, Part VI	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		No
c	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.	11d		No
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f	Yes	
.2a	Did the organization obtain separate, independent audited financial statements for the tax year?  If "Yes," complete Schedule D, Parts XI and XII	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Yes	
.3	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No
.4a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	Yes	
.5	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		No
<b>.6</b>	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		No
. <b>7</b>	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		No
8.	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		No
.9	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		No
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part $I$	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i>	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part			
		28a		No
	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV</i>	28c		No
29	Did the organization receive more than $$25,000$ in non-cash contributions? If "Yes," complete Schedule M	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? <i>If "Yes," complete Schedule R, Part I</i>	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Yes	
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	Yes	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?	38	Yes	

	Check if Schedule O contains a response or note to any line in this Part V			.[~
			Yes	No
	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable 1a 0	1		
	Enter the number of Forms W-2G included in line 1a Enter -0 - if not applicable  1b 0			
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	<b>1</b> c		
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?  Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b		
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	За	Yes	
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b	Yes	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		No
b	If "Yes," enter the name of the foreign country  See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR)			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No
c	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	35		
Ī	The rest, to line so of sp, and the organization merconnected in the first section in the second section in the second section in the second section in the second section in the second section in the second section in the second section in the second section in the second section in the second section in the second section in the second section in the second section in the second section in the second section in the second section in the second section in the second section in the second section is section in the second section in the second section in the second section is section in the second section in the second section is section in the second section in the second section is section in the second section in the second section is section in the second section in the second section is section in the second section in the second section is section in the second section in the section is section in the second section in the second section is section in the second section in the second section in the second section is section in the second section in the second section is section in the second section in the second section is section in the second section in the second section is section in the second section in the second section is section in the second section in the second section is section in the second section in the second section is section in the second section in the section is section in the second section in the section is section in the section in the section is section in the section in the section is section in the section in the section in the section in the section is section in the section in the section in the section is section in the section indicates and the section in the section in the section in the sect	5c		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		No
	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
	Organizations that may receive deductible contributions under section 170(c).	l _		
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		No
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
	file Form 8282?	7c		No
d	If "Yes," indicate the number of Forms 8282 filed during the year			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		No
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds.  Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?			
0-	Did the sponsoring organization make any taxable distributions under section 4966?	8 9a		
	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter			
	Initiation fees and capital contributions included on Part VIII, line 12   10a			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
11	Section 501(c)(12) organizations. Enter			
а	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them )			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.	1		
a	Is the organization licensed to issue qualified health plans in more than one state? <b>Note.</b> See the instructions for additional information the organization must report on Schedule O	13a		
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
c	Enter the amount of reserves on hand			
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		No
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O	contains a resi	nonce or note t	o any li	ing in this B	art VI						V
Check ii Schedule O	Contains a resi	י שנווטע שבווטע	o ally II	1116 III (1115 F	aitvi						., .

S€	ection A. Governing Body and Management			
			Yes	No
<b>1</b> a	Enter the number of voting members of the governing body at the end of the tax year			
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
b	Enter the number of voting members included in line 1a, above, who are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? .	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		Νo
6	Did the organization have members or stockholders?	6	Yes	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	Yes	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b	Yes	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		Νo
Se	ection B. Policies (This Section B requests information about policies not required by the Internal R	evenu	ıe Cod	e.)
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a	Yes	<b>No</b> No
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10a 10b	Yes	
b 11a	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?		Yes	
b 11a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990	10b		
b 11a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	10b		
b 11a b 12a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	10b	Yes	
b 11a b 12a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	10b 11a 12a	Yes	
b 11a b 12a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	10b 11a 12a 12b	Yes Yes	
b 11a b 12a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	10b 11a 12a 12b 12c	Yes Yes Yes	
b 11a b 12a b c	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?	10b 11a 12a 12b 12c 13	Yes Yes Yes Yes	
b 11a b 12a c 13 14	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	10b 11a 12a 12b 12c 13	Yes Yes Yes Yes	
b 11a b 12a c 13 14 15	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes	
b 11a b 12a c 13 14 15	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official	10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes Yes	
b 11a b 12a c 13 14 15 a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?  The organization's CEO, Executive Director, or top management official  Other officers or key employees of the organization  If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)  Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes Yes	
b 11a b 12a c 13 14 15 a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?  The organization's CEO, Executive Director, or top management official  Other officers or key employees of the organization  If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)  Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a	10b 11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes Yes Yes	No
b 11a b 12a c 13 14 15 a b 16a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	10b 11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes Yes Yes	No
b 11a b 12a c 13 14 15 a b 16a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?  The organization's CEO, Executive Director, or top management official  Other officers or key employees of the organization  If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)  Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	10b 11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes Yes Yes	No

- 18 Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-1 (501(of (3)s only) available for public inspection. Indicate how you made these available. Check all that apply.
  - Own website Another's website Upon request Other (explain in Schedule O)
- 19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year
- 20 State the name, address, and telephone number of the person who possesses the organization's books and records ▶James Pool

# Part VIII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
  - List all of the organization's current key employees, if any See instructions for definition of "key employee"
- ◆ List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) A verage hours per week (list any hours for related organizations below dotted line)	more pers	than on is	one bot ect	not box h ar or/tr	offic	ess er	(D) Reportable compensation from the organization (W- 2/1099- MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations
(1) Gary Brock Director	40 00	х						2,341,091	0	316,869
(2) Glen Couchman MD Director	40 00	х						977,426	0	32,465
(3) Pat Curne Director	40 00	х						976,115	0	32,472
(4) Cyndy Dunlap RN  Director	40 00	Х						448,048	0	22,235
(5) Rosemary Luquire Director	40 00	х						995,395	0	175,108
(6) Irving Prengler MD  Director	40 00	х						1,203,277	0	108,735
(7) Robert Pryor MD  President/COO/CMO/Vice-Chair	3 00	х		х				0	1,730,593	48,620
(8) Joel Allison CEO/Chair	3 00	х		х				0	3,213,737	204,034
(9) William Boyd  Chief Legal Office/Secretary	1 00			х				0	1,621,121	272,774
(10) Fred Savelsbergh  CFO/Treasurer	1 00			х				0	1,440,832	262,460
(11) Dianne Grussendorf SVP Managed Care	40 00				х			478,961	0	67,454
(12) John McWhorter SVP	40 00				х			1,592,088	0	271,801
(13) Pam Bryant	40 00				х			408,621	0	61,978
SVP Supply Chain (14) Jennifer Coleman Stribling	40 00				х			664,515	0	133,507
SVP Marketing PR										Form <b>990</b> (2014)

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

									Т				
	(A) Name and Title	(B) A verage hours per week (list any hours for related organizations below dotted line)	more pers	than on is	one bot rect	not box h ar or/tr	chelle Highest compensated	ess er e)	(D) Reportable compensation from the organization (W- 2/1099- MISC)	(E) Reportable compensatio from related organization: (W- 2/1099 MISC)	n d s	Estimamount of compen from organization organization	ated of other sation the ation ated
(15)	David Ballard	40 00					_				$\dashv$		
	uality Health Care Improvement					Х			1,173,835		0		218,637
	lames Pool	40 00									$\dashv$		
						Х			509,937		0		78,944
	hief Accounting Officer	40 00				_					$\dashv$		
	Matthew Chambers	40 00				х			708,942		0		28,555
	Information Officer										$\dashv$		
٠,	usa Havens	40 00				×			473,918		0		26,458
	ystem Rısk Officer					Ĺ.			173,510				20,130
. ,	Ernest Franklin	40 00							744 707				04 202
	linical Integration					X			711,787		0		91,393
(20)	William Roberts	40 00									一		
	Strategy Development Officer					Х			903,179		0		198,801
	Alan Miller MD	32 00									$\dashv$		
							x		533,005		0		35,012
	of Oncology Donald Kennerly MD	40 00									$\dashv$		
(22)	Johala Kermeny MD	40 00					x		727,008		0		83,227
	ief Quality Officer										$\dashv$		
	Clifford Fullerton	40 00					l x		574,526		0		79,834
	Population Health Officer								371,320		floor		75,051
(24)	Andrew Masica MD	40 00							500.450				70.004
Chief	Clinical Effective Officer						X		623,169		0		79,394
(25)	Mark Teresi	40 00									ヿ		
CVD N	orth Division CFO						X		705,159		0		72,710
1b	Sub-Total						<u> </u>		<u> </u>		┰		
				•	•		<u>.</u>				+		
С	Total from continuation sheets to Part	VII, Section A		•	•		. <b>.</b> _				$\perp$	_	
d	Total (add lines 1b and 1c)	<u> </u>			•		•		17,730,002	8,006,28	3	3	,003,477
2	Total number of individuals (including b \$100,000 of reportable compensation				ed al	oove	e) who	rec	eived more than				
												Yes	No
3	Did the organization list any <b>former</b> offi on line 1a? <i>If "Yes," complete Schedule 3</i>			e, key	y em	ploy	yee, o	r hig	ghest compensate	d employee	3		No
4	For any individual listed on line 1a, is the organization and related organizations and individual									om the	4	Yes	
5	Did any person listed on line 1a receive	e or accrue com	pensat	ion fi	rom	any	unrel	lated	d organization or i	ndıvıdual for	_	1	

#### Section B. Independent Contractors

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization Report compensation for the calendar year ending with or within the organization's tax year

services rendered to the organization? If "Yes," complete Schedule J for such person . . . . .

( <b>A)</b> Name and business address	(B) Description of services	(C) Compensation
Hewitt Associates LLC PO Box 95135 Chicago, IL 606945135	HR Technology/Payroll	15,744,274
Allscripts Healthcare LLC 24630 Network Place Chicago, IL 60673	Consulting	10,162,129
Moroch 3625 N Hall Surte 1100 Dallas, TX 75219	Advertising	8,149,443
Norton Rose Fulbright US LLP PO Box 844284 Dallas, TX 75284	Legal Fees	4,788,424
Hunton and Williams LLP PO Box 405759 Atlanta, GA 30384	Legal Fees	3,323,195
2 Total number of independent contractors (including but not limited to the	iose listed above) who received more than	

Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ►225

Part V	/##1	Statement of Check of Schedu	of Revenue ule O contains a respon	nse or note to any lir	ne in this Part VIII			
					<b>(A)</b> Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
g B	1a	Federated cam	paigns 1a					
ant	ь	Membership du	ies 1b					
اللِّ ق	С	Fundraising ev	ents <b>1</b> c					
iffs, ar A	d	Related organiz	zations 1d	5,679,703				
tributions, Giffs, Grants Other Similar Amounts	e	Government grant	s (contributions) <b>1e</b>					
ons Sii	f	All other contribution	ons, gifts, grants, and <b>1f</b>	20,384		ł		
outi her	-	sımılar amounts no	ot included above			ļ		
直절	g	Noncash contributi 1a-1f \$	ons included in lines					
Contributions, Gifts, Grants and Other Similar Amounts	h	Total. Add lines	s 1 a - 1 f	· · · .	5,700,087			
				Business Code				
Program Serwce Revenue	2a	Corporate Services	5	561000	814,831,099	814,831,099		
æ	b	Management Fees	;	561000	24,766,805	24,766,805		
9C.e	С	Rent		531120	11,768,253	11,768,253		
Ser.	d	DSRIP		900099	966,769	966,769		
E	e	Affiliate Income	_	900099	517,594	517,594		
Ş	f	All other progra	am service revenue		1,627,010	1,375,824	251,186	
<u>~</u>	g		s 2a-2f		854,477,530			
	3		ome (including dividen ar amounts)		35,227			35,227
	4		stment of tax-exempt bond					
	5	Royalties .		🕨	17,138,054			17,138,054
			(ı) Real	(II) Personal				
	6a	Gross rents Less rental						
		expenses Rental income						
	C	or (loss)						
	d	Net rental inco	me or (loss)  (i) Securities	► (II) O ther				
	7a	Gross amount from sales of assets other than overhory	(I) Securities	(II) O thei				
	b	Less cost or other basis and		715,337				
	c	sales expenses Gaın or (loss)		-715,337				
	d	Net gain or (los	ss)		-715,337			-715,337
nue	8a	Gross income f events (not inc \$						
Other Revenue		See Part IV, lir	а					
툿			penses <b>b</b> (loss) from fundraising	avents :				
_	9a	Gross income f	rom gaming activities ne 19					
	b c		penses <b>b</b> (loss) from gaming acti	vities				
	10a	Gross sales of returns and allo						
	ь	Less cost of g	oods sold <b>b</b>					
	С		(loss) from sales of inv	entory 🛌				
		Miscellaneou	s Revenue	Business Code				
	11a	Parking		812930	709,579			709,579
	b	_						
	C C	All other reserve						
	d e		ue   s 11a-11d	►				
	12			.	709,579			
		rocar revenue.	See Instructions .	🕨	877,345,140	854,226,344	251,186	17,167,523

	IX Statement of Functional Expenses				
ectio	on 501(c)(3) and 501(c)(4) organizations must complete all columns All	other organizati	ons must comp	lete column (A )	
	Check if Schedule O contains a response or note to any line in this	Part IX			<u></u>
	ot include amounts reported on lines 6b, o, 9b, and 10b of Part VIII.	<b>(A)</b> Total expenses	<b>(B)</b> Program service expenses	(C) Management and general expenses	<b>(D)</b> Fundraising expenses
1	Grants and other assistance to domestic organizations and domestic governments See Part IV, line 21				
2	Grants and other assistance to domestic individuals See Part IV, line 22				
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	19,783,706		19,783,706	
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	346,834,968	346,834,968		
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	14,352,420	14,352,420		
9	Other employee benefits	35,699,487	35,699,487		
10	Payroll taxes	17,392,620	17,392,620		
11	Fees for services (non-employees)				
а	Management				
b	Legal	8,649,862		8,649,862	
С	Accounting	1,553,650		1,553,650	
d	Lobbying				
e	Professional fundraising services See Part IV, line 17				
f	Investment management fees	5,250		5,250	
g	Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	189,658,978	189,658,978		
<b>L2</b>	Advertising and promotion	24,857,077	24,857,077		
L3	Office expenses	87,867,888	87,867,888		
.4	Information technology				
.5	Royalties				
<b>L6</b>	Occupancy	44,164,702	44,164,702		
<b>.7</b>	Travel	4,683,261	4,683,261	1	
L8	Payments of travel or entertainment expenses for any federal, state, or local public officials	8,437	8,437		
١9	Conferences, conventions, and meetings	1,066,560	1,066,560		
20	Interest	194,210	194,210		
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	64,512,283	64,512,283		
23	Insurance	3,789,774	3,789,774	<del>                                     </del>	
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)				
а	Non-Medical Supplies	5,491,043	5,491,043		
b	Dues & Memberships	2,304,278	2,304,278		
c	Taxes-Property and Sale	1,477,159	1,477,159		
d	Federal Income Tax	517,320	517,320		
e	All other expenses	20,285,962	20,285,962		
25	Total functional expenses. Add lines 1 through 24e	895,150,895	865,158,427	29,992,468	
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here ► ☐ if following SOP 98-2 (ASC 958-720)				

Part X Balance Sheet

		Check if Schedule O contains a response or note to any line in this Part $X$			
			(A) Beginning of year		(B) End of year
	1	Cash-non-interest-bearing		1	
	2	Savings and temporary cash investments	10,000,000	2	10,551,506
	3	Pledges and grants receivable, net		3	
	4	Accounts receivable, net		4	207,428,213
Assets	5	Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of Schedule L		5	
	6	Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L		6	
	7	Notes and loans receivable, net		7	
⋖	8	Inventories for sale or use		8	2,830,438
	9	Prepaid expenses and deferred charges		9	288,533
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D  10a  324,545,787	,		
	ь	Less accumulated depreciation 10b 201,794,636	0	10c	122,751,151
	11	Investments—publicly traded securities		11	
	12	Investments—other securities See Part IV, line 11		12	
	13	Investments—program-related See Part IV, line 11		13	
	14	Intangible assets		14	119,746
				-	119,740
	15	Other assets See Part IV, line 11	40,000,000	15	242.000.507
	16	Total assets. Add lines 1 through 15 (must equal line 34)	10,000,000		343,969,587
	17	Accounts payable and accrued expenses		17	66,606,188
	18	Grants payable		18	
	19	Deferred revenue		19	
	20	Tax-exempt bond liabilities		20	
Ø.	21	Escrow or custodial account liability Complete Part IV of Schedule D		21	
ilitie I	22	Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified			
Liabili		persons Complete Part II of Schedule L		22	
	23	Secured mortgages and notes payable to unrelated third parties		23	
	24	Unsecured notes and loans payable to unrelated third parties		24	
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule			
		D	0		212,905
	26	Total liabilities. Add lines 17 through 25	0	26	66,819,093
S & O		Organizations that follow SFAS 117 (ASC 958), check here ▶ 🔽 and complete lines 27 through 29, and lines 33 and 34.			
<u>8</u>	27	Unrestricted net assets	10,000,000	27	277,150,494
က က	28	Temporarily restricted net assets		28	
듣	29	Permanently restricted net assets		29	
Assets or Fund Balance		Organizations that do not follow SFAS 117 (ASC 958), check here ► ☐ and complete lines 30 through 34.			
o s	30	Capital stock or trust principal, or current funds		30	
Ę.	31	Paid-in or capital surplus, or land, building or equipment fund		31	
Ş.	32	Retained earnings, endowment, accumulated income, or other funds		32	
Zet Zet	33	Total net assets or fund balances	10,000,000		277,150,494
Ż	34	Total liabilities and net assets/fund balances	10,000,000	_	343,969,587
	ı		1		1

Pai			<b>on of Net Assets</b> lle O contains a response	e or note to any line in this Part XI				৮
1	Total rev	venue (must ed	qual Part VIII, column (A	A), line 12)	1		877,3	345,140
2	Total ex	penses (must o	equal Part IX, column (A)	), line 25)	2		895,1	150,895
3	Revenue	e less expense	s Subtract line 2 from lin	ne 1	3		-17,8	805,755
4	Net asse	ets or fund bala	ances at beginning of yea	ar (must equal Part X, line 33, column (A))	4			000,000
5	Net unre	alızed gaıns (lo	osses) on investments		5			918,149
6	Donated	services and	use of facilities		6			
7	Investm	ent expenses			7			
8	Prior per	rıod adjustmen	ts		8			
9	O ther ch	nanges in net a	ssets or fund balances (e	explain in Schedule O)	9		284.0	38,100
10	Net asse		ances at end of year Com	mbine lines 3 through 9 (must equal Part X, line 33,	10			 150,494
Par		. ,,	atements and Repo	ortina	1			<u> </u>
			-	se or note to any line in this Part XII				. ┌
			·	·			Yes	No
1		ganızatıon chaı		90 Cash Accrual Other unting from a prior year or checked "Other," explain in				
2a	Were the	e organization's	s financial statements cor	mpiled or reviewed by an independent accountant?		2a		No
			low to indicate whether the olidated basis, or both	the financial statements for the year were compiled or revie	wed or	ר		
	┌ Sep	arate basıs	Consolidated basis	s				
b	Were the	e organization's	financial statements aud	dited by an independent accountant?		2b	Yes	
		check a box be onsolidated bas		the financial statements for the year were audited on a sepa	rate			
	┌ Sep	arate basıs	✓ Consolidated basis	s Both consolidated and separate basis				
c				have a committee that assumes responsibility for oversightements and selection of an independent accountant?	nt of th	1e <b>2c</b>	Yes	
	If the org		nged either its oversight	process or selection process during the tax year, explain i	n			
3a				tion required to undergo an audit or audits as set forth in th	е	3a		No
b	If "Yes,"	dıd the organı	zation undergo the requir	red audit or audits? If the organization did not undergo the e O and describe any steps taken to undergo such audits		3b		

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### **SCHEDULE A** (Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

## **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1)nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

		he organization			Employer identification number			
Баую	Scott	& White Health					46-3131350	
Pa	rt I	Reason for Publi	c Charity S	Status (All organiza	itions must co	mplete this p		ons.
		zation is not a private f						
1	$\sqcap$	A church, convention	of churches, o	r association of churc	hes described i	n section 170(b	o)(1)(A)(i).	
2	Г	A school described in	section 170(b	)(1)(A)(ii). (Attach S	chedule E )			
3	Г	A hospital or a cooper	ative hospital	service organization	described in <b>sec</b>	tion 170(b)(1)	(A)(iii).	
4	Ē	A medical research or	ganızatıon ope	_				i). Enter the
5	$\vdash$	hospital's name, city, An organization opera		nefit of a college or uni	versity owned o	or operated by a	a governmental unit d	escribed in
	'	section 170(b)(1)(A)			versity officer	or operated by t	. governmentar ame a	esembed iii
6	$\vdash$	A federal, state, or loc			described in <b>s</b> e	ection 170(h)(1	)(A)(v)	
7	<u>'</u>	An organization that n	_	<del>-</del>				neneral nublic
,	' —	described in <b>section 1</b>	70(b)(1)(A)(v	<b>vi).</b> (Complete Part II	)	_	intal diffe of from the g	general public
8	<u> </u>	A community trust de						
9		An organization that n						
		receipts from activitie	s related to its	s exempt functions—s	ubject to certai	n exceptions, a	nd (2) no more than 3	331/3% of
		its support from gross	investment ir	ncome and unrelated b	usiness taxable	e income (less	section 511 tax) from	n businesses
		acquired by the organ	ızatıon after Ju	ıne 30, 1975 See <b>sec</b>	tion 509(a)(2).	. (Complete Par	tIII)	
10	Γ	An organization organ	ized and opera	ited exclusively to tes	t for public safe	ety See <b>section</b>	1 509(a)(4).	
11	-	An organization organ one or more publicly s the box in lines 11a th	upported orga nrough 11d tha	nizations described in at describes the type (	section 509(a of supporting or	)(1) or section ganization and	509(a)(2) See <b>sectio</b> complete lines 11e, 1	on <b>509(a)(3).</b> Check L1f, and 11g
а	Γ	<b>Type I.</b> A supporting of supported organization <b>You mus</b>	n(s) the power	to regularly appoint o	r elect a majori			
b	⊽	Type II. A supporting management of the su must complete Part I	ipporting organ	nization vested in the		• • •		, -
С	Г	Type III functionally	•		n operated in c	onnection with.	and functionally inte	grated with, its
	·	supported organizatio						,
d	Γ	Type III non-function not functionally integr (see instructions) Yo	ated The orga	nızatıon generally mu	st satisfy a dist	tribution require		
е	<u>~</u>	Check this box if the					s a Type I, Type II, T	ype III functionally
_		integrated, or Type II						
f		Enter the number of s						2 8
g		Provide the following i	nformation abo	out the supported orga	inization(s)			
	(i)N	ame of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1-9 above or IRC section (see	(iv) Is the org listed in your docume	governing	(v) A mount of monetary support (see instructions)	(vi) A mount of other support (see instructions)
				instructions))				
					Yes	No		
See	A ddıt	ional Data Table						
Tota	28						0	

Pa	Support Schedule for (Complete only if you c						
	Part III. If the organiza						aamy anao.
S	ection A. Public Support	•	•		, ,	,	
Cal	endar year (or fiscal year beginning	(a) 2010	<b>(b)</b> 2011	(c) 2012	(d) 2013	<b>(e)</b> 2014	(f) Total
	in) ►	(4) 2010	(5) 2011	(3) 23 22	(2) 2010	(0) 2021	(1)   otal
1	Gifts, grants, contributions, and membership fees received (Do not						
	include any "unusual						
	grants ")						
2	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its behalf						
3	The value of services or facilities						
-	furnished by a governmental unit to						
	the organization without charge						
4	<b>Total.</b> Add lines 1 through 3						
5	The portion of total contributions						
	by each person (other than a governmental unit or publicly						
	supported organization) included on						
	line 1 that exceeds 2% of the						
	amount shown on line 11, column						
_	(f)				-		
6	<b>Public support.</b> Subtract line 5 from line 4						
S	ection B. Total Support	•	•	•	•		
Cal	endar year (or fiscal year beginning	(a) 2010	<b>(b)</b> 2011	(c) 2012	(d) 2013	<b>(e)</b> 2014	(f) Total
_	in) ►	(4) 2010	(5) 2011	(6) 2012	(4) 2013	(0) 2011	(i) rotar
7	A mounts from line 4						
8	Gross income from interest, dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar						
	sources						
9	Net income from unrelated						
	business activities, whether or not the business is regularly carried						
	on						
10	Other income Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part VI ) <b>Total support</b> Add lines 7 through						
11	10						
12	Gross receipts from related activities	s, etc (see inst	ructions)			12	
13	First five years. If the Form 990 is f						
	organization, check this box and sto				<del></del>	<u> </u>	▶ ┌
<u>S</u>	ection C. Computation of Pub Public support percentage for 2014			11 column (f)\			
	· · · · · · · · · · · · · · · · · · ·	•		11, Column (1))		14	
15	Public support percentage for 2013	-	•			15	
16a	<b>33 1/3% support test—2014.</b> If the and <b>stop here.</b> The organization qual				line 14 is 33 1/3%	or more, cneck	tnis box ▶□
b	33 1/3% support test—2013. If the				, and line 15 is 33	3 1/3% or more, c	. ,
	box and <b>stop here.</b> The organization				,	-, - · · · · · · · · · · · · · · · · · ·	<b>▶</b> □
17a	10%-facts-and-circumstances test-						
	is 10% or more, and if the organization						
	in Part VI how the organization mee organization	is the lacts-and	u-circumstances"	test The organi	Zacion quanties as	a publicly suppo	ortea <b>F</b>
ь	10%-facts-and-circumstances test—	- <b>2013.</b> If the ora	anızatıon dıd not o	check a box on lu	ne 13, 16a, 16b. d	or 17a, and line	-1
_	15 is 10% or more, and if the organ						
	Explain in Part VI how the organizat	ion meets the "f	acts-and-circums	stances" test Th	e organization qua	alıfıes as a publıc	
10	supported organization	ا الما المام المام المام المام	, a hay an line 43	165 165 17-	or 17h obselvelse	. hav and	<b>►</b> □
18	<b>Private foundation.</b> If the organization instructions	on ala not check	ca DOX OH HITE 13	, 10a, 10b, 1/a,	or 170, CHECK THIS	S DOX alla See	<b>▶</b> □

Schedule A (Form 990 or 990-EZ) 2014 Page 3 Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2010 **(b)** 2011 (c) 2012 (d) 2013 (e) 2014 (f) Total in) 🟲 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose Gross receipts from activities that are not an unrelated trade or business under section 513 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 5 7a Amounts included on lines 1, 2, and 3 received from disqualified persons Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year c Add lines 7a and 7b Public support (Subtract line 7c from line 6) Section B. Total Support Calendar year (or fiscal year beginning (a) 2010 **(b)** 2011 (c) 2012 (d) 2013 (e) 2014 (f) Total in) 🟲 Amounts from line 6 Gross income from interest, 10a dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b C Net income from unrelated 11 business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include 12 gain or loss from the sale of capital assets (Explain in Part VI) Total support. (Add lines 9, 10c, 11. and 12) First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage Public support percentage for 2014 (line 8, column (f) divided by line 13, column (f)) 15

15 Public support percentage for 2014 (line 8, column (f) divided by line 13, column (f))

16 Public support percentage from 2013 Schedule A, Part III, line 15

Section D. Computation of Investment Income Percentage

17 Investment income percentage from 2014 (line 10c, column (f) divided by line 13, column (f))

18 Investment income percentage from 2013 Schedule A, Part III, line 17

18

19a 33 1/3% support tests—2014. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

b 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

#### Part IV Supporting Organizations

(Complete only if you checked a box on line 11 of Part I If you checked 11a of Part I, complete Sections A and B If you checked 11b of Part I, complete Sections A and C If you checked 11c of Part I, complete Sections A, D, and E If you checked 11d of Part I, complete Sections A and D, and complete Part V)

Section A	ΔΠ	Supporting	Orgai	nizations

			Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in <b>Part VI</b> how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.	1		No
2	Did the organization have any supported organization that does not have an IRS determination of status under section $509(a)(1)$ or $(2)$ ? If "Yes," explain in <b>Part VI</b> how the organization determined that the supported organization was described in section $509(a)(1)$ or $(2)$ .	2		No
За	Did the organization have a supported organization described in section $501(c)(4)$ , $(5)$ , or $(6)$ ? If "Yes," answer (b) and (c) below.	За		No
t	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in <b>Part VI</b> when and how the organization made the determination.	3b		
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in <b>Part VI</b> what controls the organization put in place to ensure such use.	3с		
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked 11a or 11b in Part I, answer (b) and (c) below.	4a		No
t	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.	4b		
c	Did the organization support any foreign supported organization that does not have an IRS determination under sections $501(c)(3)$ and $509(a)(1)$ or $(2)^7$ If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section $170(c)(2)(B)$ purposes.	<b>4</b> c		
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document).	5a		No
Ŀ	<b>Type I or Type II only.</b> Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b		
c	Substitutions only. Was the substitution the result of an event beyond the organization's control?	5с		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (a) its supported organizations, (b) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (c) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in <b>Part VI</b> .	6		No
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in IRC 4958(c)(3)(C)), a family member of a substantial contributor, or a 35-percent controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).	7		No
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part II of Schedule L (Form 990).	8		No
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509 (a)(1) or (2))? If "Yes," provide detail in <b>Part VI</b> .	9a		No
Ŀ	Did one or more disqualified persons (as defined in line 9(a)) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in <b>Part VI.</b>	9b		No
c	Did a disqualified person (as defined in line 9(a)) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in <b>Part VI</b> .	90		NO
		<b>9</b> c		No
LUa	Was the organization subject to the excess business holdings rules of IRC 4943 because of IRC 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer b below.	10a		Νo
Ŀ	Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings).	10b		
L1	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?	11a		No
Ŀ	A family member of a person described in (a) above?	11b		Νo
_	A 35% controlled entity of a percen described in (a) or (b) above 2 If "Vec" to a b, or c, provide detail in Part VI	116	T	No

Par	Supporting Organizations (continued)			
Se	ection B. Type I Supporting Organizations			
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in <b>Part VI</b> how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in <b>Part VI</b> how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization.	2		
Se	ection C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in <b>Part VI</b> how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).	1		No
Se	ection D. All Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (1) a written notice describing the type and amount of support provided during the prior tax year, (2) a copy of the Form 990 that was most recently filed as of the date of notification, and (3) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in <b>Part VI</b> how the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in <b>Part VI</b> the role the organization's supported organizations played in this regard.	3		
S	ection E. Type III Functionally-Integrated Supporting Organizations			
	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see The organization satisfied the Activities Test Complete line 2 below The organization is the parent of each of its supported organizations. Complete line 3 below The organization supported a governmental entity. Describe in Part VI how you supported a government entity.			
2	instructions) Activities Test Answer (a) and (b) below.		Yes	No
	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in <b>Part VI identify those</b> supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these		163	140
	activities constituted substantially all of its activities.	2a		
b	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in <b>Part VI</b> the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations Answer (a) and (b) below.			
	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>Provide details in Part VI</i> .	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? <i>If "Yes," describe in Part VI the role played by the organization in this regard.</i>	3b		

### Part V - Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

1	_	Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov 20, 1970 See instructions. All other
ype	[]	II non-functionally integrated supporting organizations must complete Sections A through E

	Section A - Adjusted Net Income	(A) Prior Year	(B) Current Year (optional)	
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		

	Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year)	1		
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
c	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
e	<b>Discount</b> claimed for blockage or other factors (explain in detail in Part VI)			
2	Acquisition indebtedness applicable to non-exempt use assets	2		
3	Subtract line 2 from line 1d	3		
4	Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 035	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		

### Section C - Distributable Amount

- **1** Adjusted net income for prior year (from Section A, line 8, Column A)
- 2 Enter 85% of line 1
- 3 Minimum asset amount for prior year (from Section B, line 8, Column A)
- 4 Enter greater of line 2 or line 3
- 5 Income tax imposed in prior year
- **6 Distributable Amount.** Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)
- 7 Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see instructions)

		Current Year
	1	
	2	
I	3	
	4	
	5	
	6	

Section D - Distributions	Current Year		
1 Amounts paid to supported organizations to accom			
2 Amounts paid to perform activity that directly furthexcess of income from activity	ported organizations, in		
3 Administrative expenses paid to accomplish exemp	ot purposes of supported org	anızatıons	
4 Amounts paid to acquire exempt-use assets			
5 Qualified set-aside amounts (prior IRS approval rec	nured)		
6 Other distributions (describe in Part VI) See instru	JCTIONS		
7 Total annual distributions. Add lines 1 through 6			
8 Distributions to attentive supported organizations t details in Part VI) See instructions	o which the organization is r	esponsive (provide	
9 Distributable amount for 2014 from Section C, line	6		
10 Line 8 amount divided by Line 9 amount			
		(::)	(:::)
Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2014	(iii) Distributable Amount for 2014
1 Distributable amount for 2014 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2014 (reasonable cause requiredsee instructions)			
3 Excess distributions carryover, if any, to 2014			
<b>a</b> From 2009			
<b>b</b> From 2010			
<b>c</b> From 2011			
d From 2012			
<b>e</b> From 2013			
f Total of lines 3a through e			
g Applied to underdistributions of prior years			
h Applied to 2014 distributable amount  i Carryover from 2009 not applied (see instructions)			
j Remainder Subtract lines 3g, 3h, and 3i from 3f			
4 Distributions for 2014 from Section D, line 7 \$			
A pplied to underdistributions of prior years			
<b>b</b> Applied to 2014 distributable amount			
c Remainder Subtract lines 4a and 4b from 4			
5 Remaining underdistributions for years prior to 2014, if any Subtract lines 3g and 4a from line 2 (if amount greater than zero, see instructions)			
6 Remaining underdistributions for 2014 Subtract lines 3h and 4b from line 1 (if amount greater than zero, see instructions)			
<b>7 Excess distributions carryover to 2015.</b> Add lines 3j and 4c			
8 Breakdown of line 7			
<b>a</b> From 2010			
<b>b</b> From 2011			
<b>c</b> From 2012			
d From 2013			

**Supplemental Information.** Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions).

#### **Facts And Circumstances Test**

Return Reference	Explanation
Part I, Line 11g, Column VI	The organization provides financial, human resources, legal, information technology, management, advisory and other services to the supported organizations listed in Part I, Line 11g(i)
Part IV, Section A, Question 1	All of the supported organizations are listed by name in the organization's governing documents except for Baylor Medical Center at Carrollton Baylor Medical Center at Carrollton (FEIN 45-4510252) was added to the list of supported organizations during the tax year Baylor Medical Center at Carrollton is a newly formed nonprofit corporation exempt from taxation under Code Section 501(c) (3) and has received a determination status as a publicly supported organization under Code Section 509(a)(1) The organization's certificate of formation provides for the addition of future affiliated hospitals and healthcare delivery organizations that are owned and/or controlled by the organization and that are publicly supported organizations under Code Section 509(a)(1) or Code Section 509(a) (2)
Part IV, Section A, Question 5a	Baylor Medical Center at Carrollton (FEIN 45-4510252) was added to the list of supported organizations during the tax year Baylor Medical Center at Carrollton is a newly formed nonprofit corporation exempt from taxation under Code Section 501(c)(3) and has received a determination status as a publicly supported organization under Code Section 509(a)(1) The organization's certificate of formation provides for the addition of future affiliated hospitals and healthcare delivery organizations that are owned and/or controlled by the organization and that are publicly supported organizations under Code Section 509(a)(1) or Code Section 509(a)(2)
Part IV, Section C, Question 1	The organization is supervised or controlled in connection with the supported organizations named and/or designated by class in the organization's certificate of formation. Baylor Scott & White Holdings (FEIN 46-3130985) is the organization's parent and sole corporate member and has the ultimate managerial responsibility over the organization and all other affiliates that comprise the Baylor Scott & White Health integrated health care delivery system. The Baylor Scott & White Holdings' Board of Trustees, which elects and removes directors of the organization, will exercise ultimate supervisory authority and governance over the entire system. Baylor Scott & White Holdings has been delegated the authority, duty and responsibility for the affairs of the organization and its affiliates, including among others, the power to exercise the reserved powers over the organization and its subsidiary corporations.

# Software ID: Software Version:

**EIN:** 46-3131350

Name: Baylor Scott & White Health

# Form 990, Sch A, Part I, Line 11g - Provide the following information about the supported organization(s).

(i)Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1-9 above or IRC section (see instructions))	(iv) Is the organization listed in your governing document?		(v) Amount of monetary support (see instructions)	(vi) A mount of other support (see instructions)
			Yes	No		
(A) Baylor University Medical Center	751837454		Yes		0	0
(A) Scott & White Memorial Hospital	741166904		Yes		0	0
(B) All Saints Health Foundation	751947007		Yes		0	0
(C) Baylor All Saints Medical Center	751008430		Yes		0	0
(D) Baylor Health Care System Foundation	751606705		Yes		0	0
(E) Baylor Institute for Rehabilitation at Gaston Episcopal Hospital	751037226		Yes		0	0
(F) Baylor Regional Medical Center at Grapevine	751777119		Yes		0	0
(G) Baylor Medical Center at Irving	752586857		Yes		0	0
(H) Baylor Regional Medical Center at Plano	820551704		Yes		0	0
(I) Baylor Medical Center at Waxahachie	751844139		Yes		0	0
(J) Baylor Medical Centers at Garland and McKinney	751037591		Yes		0	0
(K) Baylor Research Institute	751921898		Yes		0	0
(L) Baylor Specialty Health Centers	751765385		Yes		0	0
(M) HealthTexas Provider Network	752536818		Yes		0	0
(N) Hillcrest Baptist Medical Center	741161944		Yes		0	0

### Form 990, Sch A, Part I, Line 11g - Provide the following information about the supported organization(s).

(i)Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1-9 above or IRC section (see instructions))	(iv) Is the organization listed in your governing document?		(v) A mount of monetary support (see instructions)	(vi) A mount of other support (see instructions)
			Yes	No		
(P) Irving Healthcare Foundation	751570933		Yes		0	0
(A) Scott & White Clinic	742958277		Yes		0	0
(B) Scott & White Continuing Care Hospital	202850920		Yes		0	0
(C) Scott & White EMS Inc	753242749		Yes		0	0
(D) Scott & White Foundation-Brenham	742460815		Yes		0	0
(E) Scott & White Healthcare Foundation	273513154		Yes		0	0
(F) Scott & White Hospital-College Station	274434451		Yes		0	0
(G) Scott & White Hospital-Llano	273026151		Yes		0	0
(H) Scott & White Hospital-Marble Falls	464007700		Yes		0	0
(I) Scott & White Hospital-Round Rock	203749695		Yes	_	0	0
(J) Scott & White Hospital-Taylor	741595711		Yes		0	0
(K) Scott & White Hospital-Brenham	742519752		Yes		0	0
(L) Baylor Medical Center at Carrollton	454510252			No	0	0

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DLN: 93493134064006

OMB No 1545-0047

**SCHEDULE D** 

Department of the Treasury

(Form 990)

## **Supplemental Financial Statements**

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990.

Information about Schedule D (Form 990) and its instructions is at <a href="www.irs.gov/form990">www.irs.gov/form990</a>.

Open to Public

tema	l Revenue Service	Information about Schedule D (Form	n 990) and its instructions is at <u>www.i</u>	rs.gov/	<u>form990.</u> Inspection
	me of the organ			Emp	ployer identification number
ay	TO SCOUL & WHILE HE	Calcii		46-	3131350
ē		izations Maintaining Donor Adv		unds	or Accounts. Complete if th
_	organi	zation answered "Yes" to Form 990			(I) Foundation of other processing
	Total number a	st and of year	(a) Donor advised funds		(b) Funds and other accounts
		ue of contributions to (during year)			
		ue of grants from (during year)			
		ue at end of year			
	33 3	zation inform all donors and donor adviso	L ors in writing that the assets held in do	nor adv	Ised
	funds are the o	organization's property, subject to the or	ganızatıon's exclusive legal control?		☐ Yes ☐ No
	used only for c	zation inform all grantees, donors, and d haritable purposes and not for the benef ermissible private benefit?			
ą	rt III Conse	ervation Easements. Complete If	the organization answered "Yes"	to Forr	n 990, Part IV, line 7.
		conservation easements held by the org on of land for public use (e g , recreation		ın hıstor	rically important land area
	☐ Protection	of natural habitat	Preservation of a	certifie	ed historic structure
	☐ Preservation	on of open space			
	•	s 2a through 2d if the organization held a he last day of the tax year	a qualified conservation contribution in	the forr	m of a conservation
					Held at the End of the Year
	Total number o	of conservation easements		2a	
	Total acreage	restricted by conservation easements		2b	
	Number of con	servation easements on a certified histo	oric structure included in (a)	2c	
Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register			juired after 8/17/06, and not on a	2d	
	Number of con	servation easements modified, transferr	ed, released, extinguished, or terminat	ted by tl	he organization during
	the tax year ►	·			
	Number of stat	tes where property subject to conservat	ion easement is located ►		
		nization have a written policy regarding t f the conservation easements it holds?	the periodic monitoring, inspection, hai	ndling of	f violations, and <b>// Yes // No</b>
	Staff and volur	nteer hours devoted to monitoring, inspe	cting, and enforcing conservation ease	ements	during the year
		enses incurred in monitoring, inspecting	ı, and enforcıng conservatıon easemen	ts durın	g the year
	Does each cor	nservation easement reported on line 2(of 0) (of 0)	d) above satisfy the requirements of se	ection 1	70(h)(4)(B)(ı) <b>Yes No</b>
	balance sheet,	lescribe how the organization reports coi , and include, if applicable, the text of th on's accounting for conservation easeme	e footnote to the organization's financia		
Ī	t IIII Organ	izations Maintaining Collection ete if the organization answered "Y	s of Art, Historical Treasures,	, or Ot	her Similar Assets.
l	works of art, hi	tion elected, as permitted under SFAS 1 istorical treasures, or other similar asse de, in Part XIII, the text of the footnote t	ts held for public exhibition, education	, or rese	earch in furtherance of public
)	If the organiza works of art, hi	tion elected, as permitted under SFAS 1 istorical treasures, or other similar asse de the following amounts relating to thes	16 (ASC 958), to report in its revenue ts held for public exhibition, education	e statem	nent and balance sheet
	(i) Revenue in	icluded in Form 990, Part VIII, line 1			<b>▶</b> \$
		· luded in Form 990, Part X			<b></b>
	If the organiza	tion received or held works of art, histor ints required to be reported under SFAS			
	Revenue inclu	ded in Form 990, Part VIII, line 1			<b>▶</b> \$
)	ASSETS INCIUDE	ed ın Form 990, Part X			<b>►</b> \$

Part	Organizations Maintaining Co	llections of Art,	<u>His</u>	tori	<u>cal Tı</u>	<u>eas</u>	ures, or C	<u>)the</u>	<u>r Simila</u>	<u>r Asse</u>	ts (co	ntınued)
3	Using the organization's acquisition, access collection items (check all that apply)	ion, and other record	ds, ch	neck	any of	the fol	llowing that	are a	sıgnıfıcan	t use of	its	
а	Public exhibition		d	Γ	Loan	orex	change prog	rams				
b	Scholarly research		e	Γ	Othe	r						
c	Preservation for future generations											
4	Provide a description of the organization's co	ollections and explai	ın hov	w the	y furthe	er the	organızatıor	ı's ex	empt purp	ose in		
5	During the year, did the organization solicit of assets to be sold to raise funds rather than to								nılar	Г	Yes	┌ No
Par	Escrow and Custodial Arrang Part IV, line 9, or reported an ar						n answere	d "Y	es" to Fo	rm 990	),	
1a	Is the organization an agent, trustee, custod included on Form 990, Part X?						or other ass	sets	not	Г	Yes	┌ No
b	If "Yes," explain the arrangement in Part XI	II and complete the	follov	wing t	able		г					
_							-			Amou	int	
C	Beginning balance							1c				
d	Additions during the year						-	1d				
e	Distributions during the year						-	1e				
f	Ending balance						L	1f				
2a	Did the organization include an amount on Fo	orm 990, Part X, line	21,	for e	scrow	rcus	todial accou	ınt lıa	ibility?	Г	Yes	□ No
b	If "Yes," explain the arrangement in Part XI											<u> </u>
Pa	rt V Endowment Funds. Complete										\-	<del></del> _
1a	Beginning of year balance	(a)Current year	(b)	<b>)</b> Prior	year	b (c)	Two years bacl	k (a)	Three years	back (e	)Four ye	ears back
ь	Contributions							+				
c	Net investment earnings, gains, and losses							+				
d	Grants or scholarships							+-				
e	Other expenditures for facilities and programs											
f	Administrative expenses							_				
g	End of year balance											
2	Provide the estimated percentage of the cur	rent year end balanc	e (lın	ne 1g	, colum	ın (a))	held as					
a	Board designated or quasi-endowment 🕨											
b	Permanent endowment ►											
C	Temporarily restricted endowment ► The percentages in lines 2a, 2b, and 2c sho	uld equal 100%										
За	Are there endowment funds not in the posse	ssion of the organiza	tion	that	are hel	d and	admınıstere	d for	the			
	organization by									2-(:)	Yes	No
	(i) unrelated organizations			•		•		•		3a(i) 3a(ii)		
ь	If "Yes" to 3a(II), are the related organization							•		3b		
4	Describe in Part XIII the intended uses of the	•				-		-				
Par	t VI Land, Buildings, and Equipme	ent. Complete if t	he o	rgan	ızatıoı	n ans	wered 'Yes	s' to	Form 99	0, Part	IV, lır	ne
	11a. See Form 990, Part X, line	10.									•	
	Description of property				Cost or ( (Investi		( <b>b)</b> Cost or of basis (othe		(c) Accumu deprecia		( <b>d</b> ) Boo	ok value
1a	and											
b I	Buildings						28,155	,546	15,6	77,172	1.	2,478,374
c I	easehold improvements											
d i	Equipment						296,390	,241	186,1	17,464	110	0,272,777
	Other											
Tota	I. Add lines 1a through 1e <i>(Column (d) must e</i>	equal Form 990, Part X	(, colu	ımn (	B), line	10(c).	.)			<b>•</b>	12	2,751,151

Part VII Investments—Other Securities. Com	plete if the organization	answered 'Yes' to Form 990, Pa	art IV, line 11b.
See Form 990, Part X, line 12.  (a) Description of security or category (including name of security)	(b)Book value	(c) Method of valuation Cost or end-of-year market val	
(1) Financial derivatives		Cost of elia-of-year market var	<u>ue</u>
(2)Closely-held equity interests			
Other			
Total. (Column (b) must equal Form 990, Part X, col (B) line 12)	•		
Part VIII Investments—Program Related. Co	mplete if the organizatio	n answered 'Yes' to Form 990,	Part IV, line 11c.
See Form 990, Part X, line 13.	(b) Beatemater	(a) Mathadas in livetica	
(a) Description of investment	(b) Book value	(c) Method of valuation Cost or end-of-year market val	ue
Total. (Column (b) must equal Form 990, Part X, col (B) line 13)  Part IX Other Assets. Complete if the organization	answered 'Ves' to Form 990	D Part IV June 11d See Form 990	Part V June 1 F
(a) Descri			ook value
		<u> </u>	
Total (Column (b) must servel form 2000 fort V L(D) L	- 1		
<b>Part X</b> Other Liabilities. Complete if the orga			r 11f See
Form 990, Part X, line 25.	mzadon answered 165 l	o roini 530, raitiv, illie 11e 0	1 111. 366
1 (a) Description of liability	(b) Book value		
Federal income taxes			
Professional Liability Reserve	-252,318		
Accrued Income Tax	465,223		
	·		
Total. (Column (b) must equal Form 990, Part X, col (B) line 25)	212,905		
2 Liphility for uncertain tay positions. In Bart VIII. provide		1 6	

Par		evenue per Audited Financial Stat wered 'Yes' to Form 990, Part IV, line 1		ts With Revenue p	er Re	eturn Complete if
1		er support per audited financial statements			1	
2	Amounts included on line 1 be	ut not on Form 990, Part VIII, line 12				
a	Net unrealized gains (losses)	on investments	2a			
b	Donated services and use of	acılıtıes	2b		1	
C	Recoveries of prior year grant	s	2c		1	
d	Other (Describe in Part XIII		2d		1	
e	Add lines <b>2a</b> through <b>2d</b> .		• •		2e	
3	Subtract line ${f 2e}$ from line ${f 1}$ .				3	
4	Amounts included on Form 99	0, Part VIII, line 12, but not on line 1				
а	Investment expenses not inc	uded on Form 990, Part VIII, line 7b .	4a			
b	Other (Describe in Part XIII		4b			
c	Add lines <b>4a</b> and <b>4b</b>				4c	
5	Total revenue Add lines <b>3</b> an	d <b>4c.</b> (This must equal Form 990, Part I, line	12).		5	
Part		xpenses per Audited Financial Sta		nts With Expenses	per	Return. Complete
1		swered 'Yes' to Form 990, Part IV, line r audited financial statements			1	
	,	it not on Form 990, Part IX, line 25	• •		<u> </u>	+
2		acilities	1 2-	I		
a			2a 2b		+	
b	•		2D 2c		-	
C			2d		+	
d				1	ا ہے ا	
e o	-				2e 3	+
3		0, Part IX, line 25, but not on line <b>1</b> :			-	+
4			ءه ا	I		
a		uded on Form 990, Part VIII, line 7b	4a 4b		-	
b	·				ا ا	
C E					4c 5	+
5 Dar	Supplemental In		= 10 )		<u> </u>	
Prov Part	ide the descriptions required fo	Part II, lines 3, 5, and 9, Part III, lines 1a , lines 2d and 4b, and Part XII, lines 2d and				le any additional
	Return Reference	Explanation				
Part >	, Line 2	The filing organization does not have separ organization is included in BSW Holdings' of System follows the provisions of ASC 740 System had no material gross unrecognize	ombine "Incom	d audited financial stat ie Taxes " As of June 3	tement	s (System) The

Jenedale 2 (1 31111 33 3) 23 13		r age <b>S</b>			
Part XIII Supplemental Information	on (continued)				
Return Reference	Explanation				
l					
-					

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SCHEDULE F (Form 990)

Department of the Treasury

#### **Statement of Activities Outside the United States**

► Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16.

► Attach to Form 990.

Internal Revenue Service

▶ Information about Schedule F (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2014

Open to Public Inspection

	e of the organization or Scott & White Health				Employer ident i	fication number
<i>-</i>	or beatt a vinite realtin				46-3131350	
Pa	<b>General Information</b> "Yes" to Form 990, Par			ne United States. Co	omplete if the organiza	ation answered
1	<b>For grantmakers.</b> Does the of and other assistance, the grants or a used to award the grants or a	ntees' eligibili	ty for the gran	ts or assistance, and	the selection criteria	┌ Yes ┌ No
2	<b>For grantmakers.</b> Describe in assistance outside the United		ganızatıon's pı	rocedures for monitorii	ng the use of its grants	s and other
3	Activites per Region (The follow	ing Part I, line 3	table can be du	iplicated if additional spa	ce is needed )	
	<b>(a)</b> Region	<b>(b)</b> Number of offices in the region	(c) Number of employees, agents, and independent contractors in region	(d) Activities conducted in region (by type) (e g , fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for and investments in region
(1)	) See Add'l Data		-			
( 2	)					
( 3	)					
(4)	)					
( 5	)					
3a	sub-total	0	0			101,419
Ł	Total from continuation sheets to Part I	0	0			0
	r Totals (add lines 3a and 3h)	l n	·	1		101 419

Schedule F (Form 990) 2014

Pa						<b>ited States.</b> Comp duplicated if additioi			to Form 990,
1	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	( <b>d)</b> Purpose of grant	(e) A mount of cash grant	<b>(f)</b> Manner of cash disbursement	(g) A mount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
(	1)								
(	2)								
(	3)								
(	4)								
2						les by the foreign co (c)(3) equivalency l			
3	Enter total num	nber of other or	ganizations or enti	ties					

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16.

Part III can be	<u>e duplicated if addit</u>	cional space is no	eded.				
(a) Type of grant or assistance	(b) Region	(c) Number of recipients		(e) Manner of cash disbursement	( <b>f)</b> A mount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
(1)					7		1
( 2)		+			<u> </u>		<u> </u>
(3)		+ +			<u> </u>		<u>'</u>
(4)		+ +					<u> </u>
(5)		+ +			†		<del>                                     </del>
(6)		+ +	·		+		<del>                                     </del>
(7)		+ +			+		
(8)	+				+		+
(9)					<del>                                     </del>		
( 10)	+				+		-
(11)	+	+			+		
( 12)					<del>                                     </del>		<del>                                     </del>
( 13)					<del>                                     </del>		
( 14)					<del>                                     </del>		
( 15)	+		·		<del>                                     </del>		
( 16)		+	1				
( 17)	+	+					
( 18)	+	+ +					

## Part IV Foreign Forms

1	organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	Γ	Yes	[~	Νo
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; do not file with Form 990)	Г	Yes	<b>▽</b>	No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with Respect to Certain Foreign Corporations. (see Instructions for Form 5471)	Г	Yes	ত	Νo
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621)	Г	Yes	<b>~</b>	No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with Respect to Certain Foreign Partnerships. (see Instructions for Form 8865)	Γ	Yes	V	No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to file Form 5713, International Boycott Report (see Instructions for Form 5713; do not file with Form 990)	Г	Yes	্ন	Νo

Schedule F (Form 990) 2014

Schedule F (Form 990) 2014 Page 5

#### Part V Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

#### 990 Schedule F, Supplemental Information

Return Reference	Explanation
Part I, line 3	Accrual Basis

#### **Additional Data**

Software ID: Software Version:

**EIN:** 46-3131350

Name: Baylor Scott & White Health

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region
Europe	0	0	Program Services	Insurance Mtg/Medical Education	31,579
Central America and the Caribbean	0	0	Program Services	Insurance Meetings	3,697
North America	0	0	Program Services	Insurance Meetings	12,963

Form 990 Schedule F	<u> Part I - Activit</u>	ies Outside T	he United States		
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region
South America	0	0	Program Services	Medical Education	14,526
South Asia	0	0	Program Services	Technology Services	30,843
Mıddle East	0	0	Program Services	Billing & Collections	7,811

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DLN: 93493134064006

OMB No 1545-0047

**Schedule J** (Form 990)

Department of the Treasury

Internal Revenue Service

**Compensation Information** For certain Officers, Directors, Trustees, Key Employees, and Highest

**Compensated Employees** ► Complete if the organization answered "Yes" to Form 990, Part IV, line 23. ► Attach to Form 990.

▶ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

Name of the organization Baylor Scott & White Health

**Employer identification number** 

46-3131350

Vest   No	Pai	t I Questions Regarding Compensati	on				
990, Part VII, Section A, line 1a Complete Part III to provide any relevant information reparding these items   First-class or charter travel   Housing slidwance or residence for personal use						Yes	No
Travel for companions Tax identification and gross-up payments P Health or social club dues or initiation fees P Tosicretionary spending account P Health or social club dues or initiation fees P Ersonal services (e.g., maid, charifferic, chef)  b If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain 2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked in line 1a?  3 Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director, to the explain in Part III P Compensation committee W Independent compensation of the CEO/Executive Director, out explain in Part III P Compensation committee W Independent compensation consultant Form 990 of other organization  A Receive a severance payment or change-of-control payment?  During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization  A Receive a severance payment from, an equity-based compensation arrangement?  The P articipate in, or receive payment from, an equity-based compensation arrangement?  Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of  The organization?  A Pressibility of the payment of the paym	1a						
F Tax idemnification and gross-up payments F Health or social club dues or initiation fees F Discretionary spending account Personal services (e.g., mad, chauffeur, chef)  b If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain  2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked in line 1a?  2 No  3 Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III  F Compensation committee  I Written employment contract F Independent compensation consultant F Compensation survey or study Form 990 of other organizations F Approval by the board or compensation committee  4 During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization F Approval by the board or compensation committee  4 During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization F Approval by the board or compensation committee  4 During the year, did any person listed in Form 990, Part VII, Section A, line 1a, did the organization part III  Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.  5 For persons listed organization?  1 If "Yes," to line 5 a or 5b, describe in Part III  F Any related organization?  1 If "Yes," to line 5 a or 6b, describe in Part III  For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments reported in Form 990, Part VI		First-class or charter travel	Г	Housing allowance or residence for personal use			
b If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain  2 Did the organization require substantiation prot or termbursing or all ollowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked in line 1a?  3 Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director Check all that apply Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III    Compensation committee		▼ Travel for companions	Г	Payments for business use of personal residence			
b If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain  2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO /Executive Director, regarding the items checked in line 1a?  2 No  3 Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO /Executive Director Check all that apply Do not check any boxes for methods used by a related organization to establish compensation of the CEO /Executive Director, but explain in Part III    Compensation committee   Written employment contract   Compensation committee   Approval by the board or compensation committee   Approval by the board or compensation committee   Approval by the board or compensation committee   Approval by the board or compensation committee   Approval by the board or compensation committee   Approval by the board or compensation committee   Approval by the board or compensation committee   Approval by the board or compensation committee   Approval by the board or compensation committee   Approval by the board or compensation committee   Approval by Participate in, or receive payment from, as supplemental inonqualified retirement plan?   Approval by Participate in, or receive payment from, as supplemental inonqualified retirement plan?   Approval by the participate in, or receive payment from, as apulty-based compensation arrangement?   Approval by the participate in, or receive payment from, as supplemental inonqualified retirement plan?   Approval by the part III   Approval by the part III   Approval by the part III   Approval by the part III   Approval by the part III   Approval by the part III   Approval by the part III   Approval by the part III   Approval by the part III   Approval by the part III   Approval by the part III		▼ Tax idemnification and gross-up payments	<u>~</u>	Health or social club dues or initiation fees			
primbursement or provision of all of the expenses described above? If "No," complete Part III to explain  Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked in line 1a?  Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III  Compensation committee  Indicate which, if any, of the following the filing organization used to establish the compensation of the organization of the CEO/Executive Director, but explain in Part III  Compensation committee  Indicate which if any, of the following the filing organization of the CEO/Executive Director, but explain in Part III  Compensation committee  Indicate which if any, of the following the filing organization of the CEO/Executive Director, but explain in Part III  Compensation committee  Indicate which if any, of the following the filing organization of the CEO/Executive Director, but explain in Part III  Director of the organization  Receive a severance payment from any payment?  Approval by the board or compensation committee  Participate in, or receive payment from, an equity-based compensation arrangement?  If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III  Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.  For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of  The organization?  Solution of the CEO/Executive Director Direc		Discretionary spending account	Γ	Personal services (e g , maid, chauffeur, chef)			
directors, trustees, officers, including the CEO/Executive Director, regarding the items checked in line 1a?  January of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director Check all that apply Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III  Compensation committee  January of the following the filing organization of the CEO/Executive Director, but explain in Part III  Compensation committee  January of the following the filing organization of the CEO/Executive Director, but explain in Part III  Compensation committee  January of the following the filing organization of the CEO/Executive Director, but explain in Part III  Compensation committee  January of other organization or a related organization survey or study  January or a related organization  January of other organization or a related organization payment?  Approval by the board or compensation committee  January or a related organization  January or receive payment from, a supplemental nonqualified retirement plan?  Approval by the board or compensation or a related organization, or receive payment from, a supplemental nonqualified retirement plan?  Approval by the board or compensation arrangement?  Approval by the board or compensation or a related organization from, a supplemental nonqualified retirement plan?  Approval by the board organization?  Approval by the board or compensation or a related organization?  January or receive payment from, a supplemental nonqualified retirement plan?  Approval by the board organization arrangement?  Approval by the board or compensation organization pay or accrue any compensation contingent on the revenues of  January organization?  January organization organization?  January organization organization?  January organization organization?  January organization organization?  January organization organization organization organization provide any non	b				1b	Yes	
organization's CEO/Executive Director Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III    Compensation committee	2						
Independent compensation consultant	3	organization's CEO/Executive Director Check all	that apply	y Do not check any boxes for methods			
Form 990 of other organizations  Approval by the board or compensation committee  During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization  Receive a severance payment or change-of-control payment?  Participate in, or receive payment from, a supplemental nonqualified retirement plan?  Participate in, or receive payment from, an equity-based compensation arrangement?  If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III  Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.  For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of  If "Yes," to line 5a or 5b, describe in Part III  For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of  The organization?  Any related organization?  For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of  The organization?  Any related organization?  For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III  Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe in Part III  Pres" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations		✓ Compensation committee	Γ	Written employment contract			
During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization  a Receive a severance payment or change-of-control payment?  b Participate in, or receive payment from, a supplemental nonqualified retirement plan?  c Participate in, or receive payment from, an equity-based compensation arrangement?  d No  If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III  Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.  5 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of  a The organization?  If "Yes," to line 5a or 5b, describe in Part III  6 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of  a The organization?  f Propersons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of  a The organization?  f "Yes," to line 6a or 6b, describe in Part III  7 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III  7 Ves  8 Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe in Part III  8 No  9 If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations		✓ Independent compensation consultant	<u> </u>	Compensation survey or study			
or a related organization  a Receive a severance payment or change-of-control payment?  b Participate in, or receive payment from, a supplemental nonqualified retirement plan?  c Participate in, or receive payment from, an equity-based compensation arrangement?  If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III  Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.  For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of  a The organization?  1f "Yes," to line 5a or 5b, describe in Part III  For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of  a The organization?  1f "Yes," to line 6a or 6b, describe in Part III  7 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III  7 For persons listed in Form 990, Part VII, paid or accured pursuant to a contract that was subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe in Part III  8 No  9 If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations		Form 990 of other organizations	I✓	Approval by the board or compensation committee			
b Participate in, or receive payment from, a supplemental nonqualified retirement plan?  c Participate in, or receive payment from, an equity-based compensation arrangement? If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III  Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of  a The organization?  b Any related organization?  for persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of  a The organization?  for persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of  a The organization?  for persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in Innes 5 and 6? If "Yes," describe in Part III  7 For persons listed in Form 990, Part VII, paid or accured pursuant to a contract that was subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe in Part III  8 Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe in Part III  8 No	4		), Part VII	, Section A, line 1a with respect to the filing organization			
c Participate in, or receive payment from, an equity-based compensation arrangement?  If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III  Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.  For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of  The organization?  The organization?  For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of  The organization?  Any related organization?  The organization?  Any related organization?  Any related organization?  For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III  Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe in Part III  The organization of the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe in Part III  The organization of the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe in Part III  The organization of the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe in Part III  The organization of the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe in Part III  The organization of the initial contract exception described in Regulations section 53 4958-4(a)(a)? If "Yes," describe in Part III  The organization of the organization also follow the rebuttable presumption procedure described in Regulations	а	Receive a severance payment or change-of-control	ol paymen	t?	4a	Yes	
If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III  Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.  For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of  a The organization?  b Any related organization?  If "Yes," to line 5a or 5b, describe in Part III  For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of  a The organization?  6a No  b Any related organization?  If "Yes," to line 6a or 6b, describe in Part III  For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III  7 Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe in Part III  8 Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe in Part III  8 No	b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?					
Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.  5 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of  a The organization?  b Any related organization?  for persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of  6 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of  a The organization?  6 Any related organization?  6 Any related organization?  6 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III  8 Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe in Part III  8 No  9 If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations	C	Participate in, or receive payment from, an equity-	-based co	mpensation arrangement?	4c		Νo
For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of  a The organization?  b Any related organization?  fi "Yes," to line 5a or 5b, describe in Part III  6 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of  a The organization?  6 Any related organization?  6 If "Yes," to line 6a or 6b, describe in Part III  7 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III  8 Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe in Part III  8 If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations		If "Yes" to any of lines 4a-c, list the persons and	provide th	e applicable amounts for each item in Part III			
For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of  a The organization?  b Any related organization?  fi "Yes," to line 5a or 5b, describe in Part III  6 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of  a The organization?  6 Any related organization?  6 If "Yes," to line 6a or 6b, describe in Part III  7 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III  8 Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe in Part III  8 If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations		Only 501(c)(3), 501(c)(4), and 501(c)(29) organiz	zations mu	ust complete lines 5-9.			
b Any related organization? If "Yes," to line 5a or 5b, describe in Part III  For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of  a The organization?  b Any related organization? If "Yes," to line 6a or 6b, describe in Part III  For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III  Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe in Part III  If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations	5	For persons listed in Form 990, Part VII, Section					
If "Yes," to line 5a or 5b, describe in Part III  For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of  The organization?  Any related organization?  If "Yes," to line 6a or 6b, describe in Part III  For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III  Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe in Part III  If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations	а	The organization?			5a		Νo
For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of  The organization?  Any related organization?  If "Yes," to line 6a or 6b, describe in Part III  For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III  Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe in Part III  If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations	b	Any related organization?			5b		No
compensation contingent on the net earnings of  a The organization?  b Any related organization?  fi "Yes," to line 6a or 6b, describe in Part III  7 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III  8 Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe in Part III  9 If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations							
b Any related organization?  If "Yes," to line 6a or 6b, describe in Part III  For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III  Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe in Part III  In Part III  In Part III  In Part III  In Part III  In Part III  In Part III  In Part III  In Part III  In Part III  In Part III  In Part III  In Part III  In Part III  In Part III  In Part III  In Part III  In Part III  In Part III	6		A, line 1a	, did the organization pay or accrue any			
If "Yes," to line 6a or 6b, describe in Part III  7 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III  8 Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe in Part III  9 If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations	а	The organization?			6a		Νo
For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III  Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe in Part III  If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations	b	Any related organization?			6b		Νo
payments not described in lines 5 and 6? If "Yes," describe in Part III  8 Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe in Part III  9 If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations		If "Yes," to line 6a or 6b, describe in Part III					
subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe in Part III  9 If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations	7				7	Yes	
In Part III  9 If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations	8						
9 If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations			- 3		8		No
	9		the rebutta	able presumption procedure described in Regulations	9		

#### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(1)-(111) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title	<b>(B)</b> Breakdown o	f W-2 and/or 1099-MIS	SC compensation	(C) Retirement and	( <b>D)</b> Nontaxable	(E) Total of	<b>(F)</b> Compensation in
	(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	columns (B)(ı)-(D)	column(B) reported as deferred in prior Form 990
See Additional Data Table							

Schedule J (Form 990) 2014

#### Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II

Also complete this part for any additional information

Return Reference	Explanation
Part I, Line 1a	Discretionary spending account-The organization provides eligible employees who travel frequently in their personal vehicle an auto expense allowance in lieu of reimbursement for business mileage under the organization's business travel and expense reimbursement policy. All auto expense allowances are treated as taxable compensation. Thirteen of the persons listed in the Form 990, Part VII, Section A, received this benefit during the tax year. Health or social club dues or initiation fees-The organization may reimburse eligible employees for dues for a health club and/or a social club where there is a bona fide business need for the membership. For example, as part of the organization's promotion of health, the organization will cover a portion of any employees' fitness center club membership dues paid to an affiliated entity that owns and operates a fitness center. All employees are eligible for this benefit. Such reimbursements are treated as taxable compensation to the extent any part of the membership is used for personal use. Four of the persons listed in the Form 990, Part VII, Section A, received this benefit during the tax year. Tax indemnification and gross-up payments-The organization provides tax indemnification where an authorized member of management determines there is justification to reimburse an individual for the tax impact on certain taxable, non-cash benefits provided to them. All tax indemnification payments provided are treated as taxable compensation. Three of the persons listed in the Form 990, Part VII, Section A, received this benefit during the tax year. Travel for companions-The organization reimburses eligible employees and board members certain reasonable travel expenses associated with spousal travel where the spouse's presence is important to the event. These events may include, for example, board meetings, business meetings, and award ceremonies approved by the BSW Holdings' CEO, COO or CFO All spousal travel reimbursements are treated as taxable compensation. Three of the perso
Part I, Lines 4a-b	Donald Kennerly received a severance payment in the amount of \$240,047. In order to recruit and retain key talent, BSW Holdings and certain tax exempt affiliates (BSWH) offers a supplemental non-qualified retirement plan to eligible employees. The plan provides an annual benefit (based on a percentage of compensation) to the employee that is paid to the employee on a future date upon vesting in the plan. The following individual(s) participated in and/or received payments (noted in parenthesis) from BSWH's supplemental non-qualified retirement plan during the tax year. Gary Brock (\$513,743), Rosemary Luquire (\$45,032), Joel Allison (\$166,682), Irving Prengler, M.D. (\$385,372), Fred Savelsbergh, William Boyd (\$82,612), Dianne Grussendorf, John McWhorter, Pam Bryant, Jennifer Coleman Stribling, David Ballard (\$79,219), James Pool, Ernest Franklin, Donald Kennerly, Clifford Fullerton, Andrew Masica (\$956), William Roberts (\$65,216) and Mark Teresi. Also, select certain officers, as designated by BSW Holdings' governing body, are eligible to participate in a Long Term Incentive Plan that is designed to recognize the key senior leaders' value and contribution to BSWH as well as align their compensation to the long term strategy of BSWH. Performance targets are based upon a percentage of the participant's base salary and are developed by independent third party expert(s) using market competitive data within the guides of reasonableness. The plan is based on BSWH's three-year performance against its peers, determined based on peer rankings or percentile rankings in quality, patient satisfaction and financial performance. At the end of three years, awards are determined by BSW Holdings' governing body for participants. Payouts are partially made in cash and the remainder vests over an additional two year period. The following individual participated in and/or received payments (noted in parenthesis) from this plan during the tax year. Gary Brock (\$317,832), Rosemary Luquire (\$165,925), Joel Allison (\$647,098), Fred Sav
Part I, Line 7	The organization has adopted and implemented BSW Holdings', the organization's ultimate parent, Annual Incentive Program to provide a market competitive total cash compensation incentive program that is designed to attract and retain key leaders and establish greater individual accountability and alignment to business performance. Payout targets are based upon a percentage of base pay and are developed by independent third party expert(s) using comparable market competitive data within the bounds of reasonableness and that are reviewed and approved by BSW Holdings' governing body Payout levels are based upon a combination of system, entity, and individual performance using various metrics related to quality, patient satisfaction, employee retention, and financial stewardship. BSW Holdings' governing body may approve modifications to annual incentive awards provided under the program consistent with market comparability data.

Software ID: Software Version:

**EIN:** 46-3131350

Name: Baylor Scott & White Health

## Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

(A) Name and Title	C 11	•	f W-2 and/or 1099-MIS		(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation in
(A) Name and Title		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) O ther reportable compensation	other deferred compensation	benefits	(B)(ı)-(D)	column (B) reported as deferred in prior Form 990
Gary Brock, Director	(I) (II)	1	932,513 0	663,744 0	297,287 0	19,582 0	2,657,960	646,904 0
Glen Couchman MD, Director	(1) (11)		391,859 0	26,655 0	15,763 0	16,702	1,009,891	0
Pat Currie, Director	(I) (II)		391,893 0	25,174 0	15,763 0	16,709 0	1,008,587 0	0
Cyndy Dunlap RN, Director	(I) (II)		169,405 0	22,524 0	13,000	9,235	470,283 0	0
Rosemary Luquire, Director	(I) (II)		485,710 0	134,949 0	153,428 0	21,680	1,170,503	115,701 0
Irving Prengler MD, Director	(I) (II)		275,929 0	404,554 0	78,044 0	30,691 0	1,312,012	385,372 0
Robert Pryor MD, President/COO/CMO/Vice- Chair	(I) (II)	0 1,024,945	0 694,124	0 11,524	0 27,923	0 20,697	0 1,779,213	0
Joel Allison, CEO/Chair	(I) (II)		0 1,865,724	0 211,453	0 175,206	0 28,828	0 3,417,771	0 166,682
William Boyd, Chief Legal Office/Secretary	(I) (II)		0 781,795	0 220,611	0 247,715	0 25,059	0 1,893,895	0 195,406
Fred Savelsbergh, CFO/Treasurer	(I) (II)		0 730,196	0 121,333	0 235,638	0 26,822	0 1,703,292	0 101,353
Dianne Grussendorf, SVP Managed Care	(1) (11)		135,636 0	7,479 0	42,231 0	25,223 0	546,415 0	0
John McWhorter, SVP	(I) (II)		871,913 0	120,361	243,012 0	28,789 0	1,863,889	104,635 0
Pam Bryant, SVP Supply Chain	(1) (11)		104,833	7,077 0	42,616 0	19,362 0	470,599 0	0
Jennifer Coleman Stribling, SVP Marketing PR	(I) (II)		338,221 0	64,932 0	107,822	25,685 0	798,022 0	50,009 0
David Ballard, SVP Quality Health Care Improvement	(1) (11)		603,576 0	99,721 0	191,434 0	27,203 0	1,392,472	79,219 0
James Pool, SVP Chief Accounting Officer	(1) (11)		237,253 0	12,880 0		38,192 0		0
Matthew Chambers, Chief Information Officer	(1) (11)		286,226 0	21,701 0	13,000	15,555 0	737,497 0	0
Lisa Havens, SVP System Risk Officer	(I) (II)		184,698 0	21,876 0	13,000	13,458	500,376 0	0
Ernest Franklin, SVP Clinical Integration	(I) (II)		327,386 0	3,875 0	56,577 0	34,816 0	803,180 0	0
William Roberts, Chief Strategy Development Officer	(I) (II)	186,016 0	558,204 0	158,959 0	172,608 0	26,193 0	1,101,980 0	138,416 0

## Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

(A) Name and Title		(B) Breakdown of (i) Base Compensation	W-2 and/or 1099-MIS (ii) Bonus & Incentive compensation	C compensation (iii) O ther reportable compensation	(C) Retirement and other deferred compensation	<b>(D)</b> Nontaxable benefits	(E) Total of columns (B)(ı)-(D)	(F) Compensation in column (B) reported as deferred in prior Form 990
Alan Miller MD, Chief of Oncology	(I) (II)	455,443 0	77,172 0	390 0	13,000	22,012	568,017 0	0 0
Donald Kennerly MD, VP	(I)	316,474	160,108	250,426	65,227	18,000	810,235	0
Chief Quality Officer	(II)	0	0	0	0	0	0	
Clifford Fullerton, Chief	(I)	412,190	149,965	12,371	59,889	19,945	654,360	0
Population Health Officer	(II)	0	0	0	0	0	0	0
Andrew Masica MD, Chief	(I)	375,984	244,663	2,522	52,666	26,728	702,563	956
Clinical Effective Officer	(II)	0	0	0	0	0	0	0
Mark Teresi, SVP North	(I)	363,408	332,734	9,017	54,021	18,689	777,869	0
Division CFO	(II)	0	0	0	0	0	0	

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As Filed Data -

DLN: 93493134064006

Supplemental Information to Form 990 or 990-EZ

Department of the Treasury Internal Revenue Service

**SCHEDULE 0** 

(Form 990 or 990-EZ)

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

► Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2014

Open to Public Inspection

Name of the organization Baylor Scott & White Health	Employer identification number
·	46-3131350

Return Reference	Explanation
Part I, Question 4 & Part VI, Question 1B, Number of Indep Bd Members	The organization's board members are employee's of BSW Holdings, the organization's sole member, or a related tax exempt organization. Therefore, the organization's board would not be deemed independent according to the definition of independence in the Form 990 instructions. However, BSW Holdings appoints the organization's board members to fulfill the mission and charitable purpose of the organization. BSW Holdings' governing body is, and would be deemed independent under the said instructions, because it is comprised of a majority of independent community representatives that provide leadership and governance to BSW Holdings and its affiliated tax exempt entities to ensure it is meeting its charitable purpose.

Return Reference	Explanation
Part V, Question 1a and 2a	In October 2013, Baylor Health Care System (BHCS) and Scott & White Healthcare (SWHC) combined into one new integrated health care delivery system (System) BHCS and SWHC formed Baylor Scott & White Holdings (BSW Holdings) and Baylor Scott & White Health (BSWH) in connection with their combination BSW Holdings is the sole member of both BHCS and SWHC and serves as the new parent organization for the System and has control and substantial reserved powers over all of BHCS and SWHC material affiliates. Additionally, BSWH was formed to serve as the new service company of the system and provides centralized administrative and management services to the System During the tax year, certain operations and employees were moved from the legacy parent organizations (BHCS and SWHC) to BSW Holdings and/or BSWH as part of these integration efforts. During this integration, employees of BHCS, SWHC and/or other affiliates were moved and/or transitioned to BSW Holdings or BSWH. However, due to timing of year ends and integration of payroll systems the employee's wages and payroll tax filings were reported under the federal tax identification numbers of BHCS, SWHC or another wholly controlled affiliate under a common paymaster, common agent and/or other transition services arrangement. Therefore, BSW Holdings and BSWH did not have any amounts to report in Part V, Line 1a or 2a for the calendar year ending within the tax year.

Т

Return Reference	Explanation
· · · · · · · · · · · · · · · · · · ·	Members or Stockholders The organization is a Texas nonprofit membership organization in which BSW Holdings, a tax-exempt, Texas nonprofit corporation, is the sole member

Return Reference	Explanation
Form 990, Part VI, Section A, line 7a	Election of members of governing body by members, stockholders, or other persons. The sole member, BSW Holdings, elects and removes the members of the governing body.

Return Reference	Explanation
Form 990, Part VI, Section A, line 7b	Governing body decisions subject to approval All rights and powers are reserved to the sole member, BSW Holdings, except only those rights and powers expressly set forth in the bylaws, required by state or federal law, or to meet the requirements and standards promulgated by Joint Commission. For example, the member's reserved rights and powers include, without limitation, approval of the organization's articles of incorporation and bylaws and amendments thereto, appointment and removal of members of the organization's governing body, approval of dissolutions and mergers, and other similar decisions over the organization.

Return Reference	Explanation
VI, Section B, line 11	Process used to review the Form 990. The Form 990 is prepared and reviewed by the BSWH tax department. During the return preparation process the tax department works with other functional areas including finance, accounting, treasury, legal, human resources, and corporate compliance for advice, information and assistance to prepare a complete and accurate return. Upon completion, the Form 990 is reviewed by the organization's President, financial officer and/or other key officers. A complete final copy of the return is provided to the organization's governing body prior to filing with the IRS.

Return Reference	Explanation
Form 990, Part VI, Section B, line 12c	Process used to monitor and enforce compliance with the organization's conflict of interest policy. Persons with an actual or perceived ability to influence the organization have the duty to disclose annually and otherwise promptly as potential conflicts are identified, any familial, professional or financial relationships with entities or individuals that do, or seek to do business with the organization or that compete with the organization. These individuals include the organization's officers, governing body, management, physicians with administrative services agreements and other key personnel who interact with outside organizations or businesses on behalf of the organization. The BSW Holdings Board of Trustees Audit and Compliance Committee and the BSW Holdings Corporate Compliance Committee review all relevant disclosures submitted by these individuals to determine whether a conflict of interest exists and to determine an appropriate resolution, if necessary. Any individual with a perceived or potential conflict is prohibited from voting or participating in the decision making process regarding such transaction with that individual

Return Reference	Explanation
Form 990, Part VI, Section B, line 15	Process for determining compensation. The organization, a controlled affiliate of BSW Holdings, recognizes that those chosen to lead the organization are vital to its origoning success and growth. Thus, it must attract, retain and engage the highest quality officers and key employees to lead the organization and help the organization maintain its national reputation for achieving high targets for medical quality, patient safety, and patient satisfaction. A significant portion of the organization's officers and key employees' total compensation is based on significant performance achievements. This strategy places a greater emphasis on the importance of the organization achieving targeted improvements in the areas of people, quality, patient satisfaction and financial stew ardship, annually. Total executive compensation is part of an integrated talent management strategy developed by the BSW Holdings' Board of Trustees and its Compensation and Governance Committee (C&G Committee) to attract, motivate, and retain the best leadership resources for the organization Executive compensation is determined pursuant to guidelines outlined in the intermediate sanction rules under IRC Section 4958 including taking steps to meet the rebuttable presumption standard of reasonableness under Treasury Regulation 53 4958-6, as summarized below. When making compensation decisions, the organization compares itself to similar-sized, and structured businesses including other integrated health care service systems and other similar-sized organizations, both locally and nationally. The BSW Holdings' Board of Trustees and C&G Committee, on behalf of the organization, works directly with an independent compensation expert(s) to identify reasonable and competitive market rates as well as provide an annual review of the total compensation of the system's top management officials and key employees. For the organization's officers or key employees that don't meet the threshold for annual review by the C&G Committee of the new combined BSWH S

Return Reference	Explanation
Form 990, Part VI, Section C, line 19	Process for making governing documents, conflict of interest policy, & financial statements available to the public. The organization's articles of incorporation and amendments thereto are made available to the public by the filing of those documents with the Texas Secretary of State. Also, the organization is included within the combined financial statements of BSW Holdings that are made available to the public by the posting of those documents through DAC Bond. The organization's other governing documents and conflicts of interest policy are not made available to the public.

Return Reference	Explanation
Form 990, Part IX, line 11g	Contract Labor Program service expenses 19,817,847 Management and general expenses 0 Fundraising expenses 0 Total expenses 19,817,847 Other Purchased Services Program service expenses 96,878,010 Management and general expenses 0 Fundraising expenses 0 Total expenses 96,878,010 Repairs & Maintenance Program service expenses 33,975,711 Management and general expenses 0 Fundraising expenses 33,975,711 Professional Fees Program service expenses 38,987,410 Management and general expenses 0 Fundraising expenses 0 Total expenses 38,987,410

Return Reference	Explanation
Form 990, Part XI, line 9	Distribution from Tax Exempt Subsidiary 284,038,100

Return Reference	Explanation
Supplemental Information, Section 6038 Statement	Disclosure Statement Related to Forms 5471, Information Return of U.S. Persons with Respect to Certain Foreign Corporations, Filed on Behalf of the Taxpayer. In accordance with IRC Section 6038 and the constructive ownership rules of IRC Sections 958(a) and (b), the taxpayer is required to file Forms 5471, Information Return of U.S. Persons with Respect to Certain Foreign Corporations, with respect to certain controlled foreign corporations (CFCs) including Baylor Scott & White Assurance SPC. These filing requirements are or will be satisfied through the filing of Form 5471 for this CFC by the U.S. taxpayer identified below who has the same filing requirement. Taxpayer Name. Baylor University Medical Center Taxpayer Address. 2001 Bryan Street Suite 2200 Dallas, TX 75201 Taxpayer Identification Number of U.S. tax return with which the Forms 5471 were or will be filed. 75-1837454 IRS Service Center where U.S. tax return was or will be filed. Ogden.

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DLN: 93493134064006

OMB No 1545-0047

Open to Public Inspection

**Employer identification number** 

# **SCHEDULE R** (Form 990)

**Related Organizations and Unrelated Partnerships** 

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. ► Attach to Form 990.

Department of the Treasury Internal Revenue Service

Name of the organization

► Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

Baylor Scott & White Health										
				46-31313	50					
Part I Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33.										
(a) Name, address, and EIN (if applicable) of disregarded entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	<b>(f)</b> Direct controlling entity					

Part II Identification of Related Tax-Exempt Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.

1 3	<u> </u>					
(a)	(b)	(c)	(d)	(e)	(f)	(g)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state	Exempt Code section	Public charity status	Direct controlling	Section 512(b)
		or foreign country)		(if section 501(c)(3))	entity	(13) controlled
				. , , , , ,	· ·	entity?
						Yes No
See Additional Data Table						

Part III	Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV	line 34
	because it had one or more related organizations treated as a partnership during the tax year.	

l												
(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)	ر،	(i)	(j)		(k)
Name, address, and EIN of	Primary activity	Legal	Direct	Predominant	Share of	Share of	Dispropr	rtionate	Code V-UBI	(General	or P	Percentage
related organization	1	domicile	controlling	income(related,	total income '	end-of-year	allocat	.ions?	amount in box	managi'	ng c	ownership
1	1	(state or	entity	unrelated,	1 '	assets	1	,	20 of	partner	,?	
1	1	foreign	,	excluded from	1 '	1	1	,	Schedule K-1	1		
<u> </u>	1	country)	,	tax under	1 '	1	1	,	(Form 1065)	1		
1	1	1 1	,	sections 512-	1 '	1	1	,	1 '	1		
1	1	( )	'	514)	1 '	1	<b>—</b>	<b></b> '	۱ '		<b>—</b>	
	1	<u> </u>	<u>.                                    </u>	<u> </u>	<u> </u>	<u> </u>	Yes	No	<u> </u>	Yes N	10	
See Additional Data Table			,						1		_	
									4		_	

Identification of Related Organizations Taxable as a Corporation or Trust Complete of the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)	(i)	
Name, address, and EIN of	Primary activity	Legal	Direct controlling	Type of entity	Share of total	Share of end-	Percentage	Section 512	
related organization		domicile	entity	(C corp, S	ıncome	of-year	ownership	(b)(13)	
		(state or foreign		corp,		assets		controlled	
		country)		or trust)				entity?	
								Yes	No
See Additional Data Table							]		

Schedule R	(Form 990) 2014					Рa	ge <b>3</b>
Part V	Transactions With Related Organizations Complete if the organization answer	ered "Yes" on Form	n 990, Part IV, lin	e 34, 35b, or 36.			
Note.	Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule					Yes	No
<b>1</b> During th	he tax year, did the orgranization engage in any of the following transactions with one or more re	lated organizations li	sted in Parts II-IV?				
<b>a</b> Recei	ipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity				1a	Yes	
<b>b</b> Gift, g	grant, or capital contribution to related organization(s)				1b		No
<b>c</b> Gıft, g	grant, or capital contribution from related organization(s)				1c		No
<b>d</b> Loans	s or loan guarantees to or for related organization(s)			7	1d		No
<b>e</b> Loans	s or loan guarantees by related organization(s)				1e		No
<b>f</b> Divide	ends from related organization(s)				1f		No
	of assets to related organization(s)			;	1g		No
<b>h</b> Purch	nase of assets from related organization(s)			<u> </u>	1h		No
i Excha	inge of assets with related organization(s)			Ī	1i		No
<b>j</b> Lease	of facilities, equipment, or other assets to related organization(s)			- -	1j		No
<b>k</b> Lease	e of facilities, equipment, or other assets from related organization(s)			<u>.</u>	1k	Yes	
	mance of services or membership or fundraising solicitations for related organization(s)				11	Yes	
	mance of services or membership or fundraising solicitations by related organization(s)			;	1m	Yes	
<b>n</b> Sharın	ig of facilities, equipment, mailing lists, or other assets with related organization(s)				1n		No
<b>o</b> Sharı	ng of paid employees with related organization(s)			-	10		No
<b>p</b> Reimb	bursement paid to related organization(s) for expenses			<u> </u>	1p		No
-	bursement paid by related organization(s) for expenses			-	_	Yes	
•							
<b>r</b> Other	transfer of cash or property to related organization(s)				1r		No
<b>s</b> Other	rtransfer of cash or property from related organization(s)				1s	Yes	
2 If the	answer to any of the above is "Yes," see the instructions for information on who must complete	this line, including co	overed relationships	and transaction thresholds			
	(a) Name of related organization	<b>(b)</b> Transaction type (a-s)	(c) Amount involved	<b>(d)</b> Method of determining amou	unt in	ıvolved	i
See Additional	Data Table						

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

4 <u> </u>													
(a) Name, address, and EIN of entity	(b) Primary activity	domicile (state or foreign	(d) Predominant income (related, unrelated, excluded from tax under sections 512-	50 orga	(e) all partners section 501(c)(3) ganizations?	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproprtionat allocations?	7	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
			514)	Yes	No			Yes	No		Yes	No	
				$\Box$					$\Box$				

Schedule R (Form 990) 2014 Page **5** 

## Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R (see instructions)

Return Reference Explanation

Schedule R (Form 990) 2014

Software ID: Software Version:

**EIN:** 46-3131350

Name: Baylor Scott & White Health

Form 990, Schedule R, Part II - Identification of Re  (a)  Name, address, and EIN of related organization	elated Tax-Exempt Or (b) Primary activity	ganizations (c) Legal domicile (state or foreign country)	<b>(d)</b> Exempt Code section	(e) Public charity status (if section 501(c) (3))	<b>(f)</b> Direct controlling entity	(b)( contr ent	on 512 13) folled ity?
(1) All Saints Health Foundation	Fundraising	ТХ	501(c)(3)	Line 7	Baylor All Saints Medical Center	<b>Yes</b> Yes	No 
2001 Bryan Street Suite 2200 Dallas, TX 75201 75-1947007					Trouteur denter		
(1) Baylor All Saints Medical Center	Acute Care Hospital	TX	501(c)(3)	Line 3	Baylor Health Care	Yes	
2001 Bryan Street Suite 2200 Dallas, TX 75201 75-1008430					System		
(2) Baylor Health Care System	Management Services	TX	501(c)(3)	Line 11b, II	Baylor Scott & White	Yes	
2001 Bryan Street Suite 2200 Dallas, TX 75201					Holdings		
75-1812652 (3) Baylor Health Care System Employee Benefit Trust	VEBA	TX	501(c)(9)		Baylor Health Care	Yes	
2001 Bryan Street Suite 2200 Dallas, TX 75201					System		
75-1848557 (4) Baylor Health Care System Foundation	Fundraising	TX	501(c)(3)	Line 7	Baylor Health Care	Yes	<del>                                     </del>
2001 Bryan Street Suite 2200 Dallas, TX 75201					System		
75-1606705 (5) Baylor Health Services	Inactive	TX	501(c)(3)	Line 3	Baylor Health Care	Yes	
2001 Bryan Street Suite 2200 Dallas, TX 75201					System		
75-1917311 (6) Baylor Institute for Rehabilitation at Gaston Episcopal Hospital	Rehabilitation Hospital	ТХ	501(c)(3)	Line 3	Baylor Health Care System	Yes	
2001 Bryan Street Suite 2200 Dallas, TX 75201 75-1037226							
(7) Baylor Medical Center at Carrollton	A cute Care Hospital	TX	501(c)(3)	Line 3	Baylor Health Care System	Yes	
2001 Bryan Street Suite 2200 Dallas, TX 75201 45-4510252					System		
(8) Baylor Medical Center at Irving	Acute Care Hospital	TX	501(c)(3)	Line 3	Baylor Health Care System	Yes	
2001 Bryan Street Suite 2200 Dallas, TX 75201 75-2586857							
(9) Baylor Medical Center at Waxahachie	Acute Care Hospital	ТХ	501(c)(3)	Line 3	Baylor Health Care System	Yes	
2001 Bryan Street Suite 2200 Dallas, TX 75201 75-1844139							
(10) Baylor Medical Centers at Garland and McKinney	Acute Care Hospital	тх	501(c)(3)	Line 3	Baylor Health Care	Yes	
2001 Bryan Street Suite 2200 Dallas, TX 75201 75-1037591					System		
(11) Baylor Regional Medical Center at Grapevine	Acute Care Hospital	TX	501(c)(3)	Line 3	Baylor Health Care	Yes	
2001 Bryan Street Suite 2200 Dallas, TX 75201 75-1777119					System)		
(12) Baylor Regi <mark>o</mark> nal Medical Center at Plano	Acute Care Hospital	TX	501(c)(3)	Line 3	Baylor Health Care	Yes	
2001 Bryan Street Suite 2200 Dallas, TX 75201 82-0551704					System		
(13) Baylor Research Institute	Research	TX	501(c)(3)	Line 4	Baylor Health Care	Yes	
2001 Bryan Street Suite 2200 Dallas, TX 75201 75-1921898					System		
(14) Baylor Scott & White Holdings	Parent	TX	501(c)(3)	Line 11b, II	N/A		No
2001 Bryan Street Suite 2200 Dallas, TX 75201 46-3130985							
(15) Baylor Specialty Health Centers	Long Term Acute Care Hospitals	тх	501(c)(3)	Line 3	Baylor Health Care	Yes	
2001 Bryan Street Suite 2200 Dallas, TX 75201 75-1765385	Hospitals				System		
(16) Baylor University Medical Center	A cute Care Hospital	TX	501(c)(3)	Line 3	Baylor Health Care	Yes	
2001 Bryan Street Suite 2200 Dallas, TX 75201 75-1837454					System		
(17) Brenham Care Center	Inactive	TX	501(c)(3)	Line 9	Scott & White Hospital-Brenham	Yes	
2401 S 31st Street Temple, TX 76508 74-2663229					Trospital Breillani		
(18) HealthTexas Provider Network	Physician Services	TX	501(c)(3)	Line 3	Baylor Health Care System	Yes	
2001 Bryan Street Suite 2200 Dallas, TX 75201							
75-2536818	Acute Care Hospital	TX	501(c)(2)	line ?	Scott & White	Yes	
(19) Hillcrest Baptist Medical Center  100 Hillcrest Medical Blvd	Acute Care nospital	1 A	501(c)(3)	Line 3	Memorial Hospital	ı es	
Waco, TX 76712 74-1161944							

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations											
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	( <b>d)</b> Exempt Code section	(e) Public charity status (if section 501(c) (3))	<b>(f)</b> Direct controlling entity	(g) Section (b)(1 contro entit	1512 .3) olled				
(21) Hillcrest Family Health Center	Physician Services	Тх	501(c)(3)	Line 11a, I	Hillcrest Baptist	<b>Yes</b> Yes	No				
100 Hillcrest Medical Blvd Waco, TX 76712 74-2730350					Medical Center						
(1) Hillcrest Physician Services	Physician Services	ТХ	501(c)(3)	Line 11a, I	Hillcrest Baptist Medical Center	Yes					
100 Hillcrest Medical Blvd Waco, TX 76712 74-2967081											
(2) Irving Healthcare Foundation	Fundraising	ТХ	501(c)(3)	Line 3	Baylor Medical Center at Irving	Yes					
2001 Bryan Street Suite 2200 Dallas, TX 75201 75-1570933											
(3) Scott & White Clinic	Physician Services	ТХ	501(c)(3)	Line 9	Scott & White Healthcare	Yes					
2401 S 31st Street Temple, TX 76508 74-2958277											
(4) Scott & White Continuing Care Hospital  2401 S 31st Street	Long Term Acute Care Hospital	ТХ	501(c)(3)	Line 3	Scott & White Healthcare	Yes					
Temple, TX 76508 20-2850920											
(5) Scott & White EMS Inc	Emergency Transport	TX	501(c)(3)	Line 9	Scott & White Memorial Hospital	Yes					
Temple, TX 76508 75-3242749											
(6) Scott & White Foundation-Brenham  2401 S 31st Street	Fundraising	TX	501(c)(3)	Line 7	Scott & White Hospital-Brenham	Yes					
Temple, TX 76508 74-2460815		TV	501( )(1)		B 1 6 11 0 111 1	.,					
(7) Scott & White Health Plan  2401 S 31st Street	HMO/Insurance	ТХ	501(c)(4)		Baylor Scott & White Holdings	Yes					
Temple, TX 76508 74-2052197 (8) Scott & White Healthcare	Management Services	TX	F01/c)/2)	Line 11a, I	Paylor Coatt & White	Vas					
2401 S 31st Street	Management Services	1 X	501(c)(3)	Line 11a,1	Baylor Scott & White Holdings	res					
Temple, TX 76508 26-4532547 (9) Scott & White Healthcare Foundation	Fundraising	TX	501(c)(3)	Line 7	Scott & White	Yes					
2401 S 31st Street	T diluraising		301(0)(3)	Line 7	Healthcare	163					
Temple, TX 76508 27-3513154 (10) Scott & White Hospital-Brenham	Acute Care Hospital	TX	501(c)(3)	Line 3	Scott & White	Yes					
2401 S 31st Street Temple, TX 76508					Healthcare						
74-2519752 (11) Scott & White Hospital-College Station	Acute Care Hospital	TX	501(c)(3)	Line 3	Scott & White	Yes					
2401 S 31st Street Temple, TX 76508					Healthcare						
27-4434451 (12) Scott & White Hospital-Llano	Acute Care Hospital	TX	501(c)(3)	Line 3	Scott & White	Yes					
2401 S 31st Street Temple, TX 76508					Healthcare						
27-3026151 (13) Scott & White Hospital-Marble Falls	Acute Care Hospital	TX	501(c)(3)	Line 3	Scott & White Healthcare	Yes					
2401 S 31st Street Temple, TX 76508					rrealtificate						
46-4007700 (14) Scott & White Hospital-Round Rock	Acute Care Hospital	TX	501(c)(3)	Line 3	Scott & White Healthcare	Yes					
2401 S 31st Street Temple, TX 76508											
20-3749695 (15) Scott & White Hospital-Taylor	Acute Care Hospital	ТХ	501(c)(3)	Line 3	Scott & White Healthcare	Yes					
2401 S 31st Street Temple, TX 76508 74-1595711											
(16) Scott & White Medical Plan Trust	VEBA	TX	501(c)(9)		Scott & White Healthcare	Yes					
2401 S 31st Street Temple, TX 76508 74-2866102											
(17) Scott & White Memorial Hospital	Acute Care Hospital	ТХ	501(c)(3)	Line 3	Scott & White Healthcare	Yes					
2401 S 31st Street Temple, TX 76508 74-1166904											
(18) Scott & White Memorial Hospital Employee Welfare Benefit Trust	VEBA	ТХ	501(c)(9)		Scott & White Healthcare	Yes					
2401 S 31st Street Temple, TX 76508											
74-2939712 (19) Southern Sector Health Initiative	Diabetes Health & Wellness Center	ТХ	501(c)(3)	Line 11a, I	Baylor University Medical Center	Yes					
2001 Bryan Street Suite 2200 Dallas, TX 75201	Weimess Center				, realcal cellel						
26-3087442	I	I	1	I	I	I					

#### Form 990, Schedule R, Part III - Identification of Related Organizations Taxable as a Partnership (j) (c) (e) Legal (d) General (f) (g) Disproprtionate Code V-UBI amount (k) Predominant (a) Direct Domicile Share of total Share of end-Name, address, and EIN of income(related, allocations? Percentage Primary activity ın of-year assets (State Controlling ıncome Managing ownership related organization unrelated. Box 20 of Schedule Partner? Entity or excluded from K-1 Foreign (Form 1065) tax under Country) sections 512-514) No Yes No Yes Short Stay Hospital Arlıngton Ortho & Spine TXN/A Hospital LLC 15305 Dallas Parkway Suite 1600 Addison, TX 75001 26-1578178 Arlington Surgicare Partners Ambulatory Surgery TXN/A Center 15305 Dallas Parkway Suite 1600 Addison, TX 75001 75-2748040 Baylor Affiliated Services LLC Benefit Plans N/A ΤX 2001 Bryan Street Suite 2200 Dallas, TX 75201 26-0614730 N/A Baylor Heart and Vascular Specialty Hospital ΤX Center LLP 2001 Bryan Street Suite 2200 Dallas, TX 75201 75-2834135 Baylor Scott & White Health ΤX N/A Parent 4005 Crutcher Suite 310 Dallas, TX 75246 46-3748258 Baylor Surgicare at Ennis LLC Ambulatory Surgery $\mathsf{T}\mathsf{X}$ N/A 15305 Dallas Parkway Suite 1600 Addison, TX 75001 27-4202856 N/A Baylor Surgicare at Granbury | Ambulatory Surgery TX15305 Dallas Parkway Suite Addison, TX 75001 26-3896477 Baylor Surgicare at Mansfield Ambulatory Surgery TXCenter 15305 Dallas Parkway Suite 1600 Addison, TX 75001 27-1835675 Ambulatory Surgery Baylor Surgicare at Plano TXN/A Parkway LLC Center 15305 Dallas Parkway Suite 1600 Addison, TX 75001 27-4282604 Baylor Surgicare at Plano LLC Ambulatory Surgery N/A TXCenter 15305 Dallas Parkway Suite 1600 Addison, TX 75001 26-0308454 Ambulatory Surgery TXN/A Bellaire Outpatient Surgery Center LLP Center 15305 Dallas Parkway Suite 1600 Addison, TX 75001 56-2297308 BIR JV LLP Rehabilitation TXN/A Hospitals 4714 Gettysburg Rd Mechanicsburg, PA 17055 27-4586141 BTDI JV LLP N/A TXImaging Centers 5214 Maryland Way Suite 200 Brentwood, TN 37207 46-2908086 Dallas Surgical Partners LLC N/A Ambulatory Surgery ΤX Center 15305 Dallas Parkway Suite 1600 Addison, TX 75001 72-2183815 Denton Surgicare Partners ΤX N/A Ambulatory Surgery Ltd Center 15305 Dallas Parkway Suite 1600

Addison, TX 75001 75-2708579

#### Form 990, Schedule R, Part III - Identification of Related Organizations Taxable as a Partnership (j) (c) (e) Legal (d) General (f) (g) Disproprtionate Code V-UBI amount (k) Predominant (a) Direct Domicile Share of total Share of end-Name, address, and EIN of income(related, allocations? Percentage Primary activity ın (State Controlling ıncome of-year assets Managing ownership related organization unrelated, Box 20 of Schedule Partner? Entity or excluded from K-1 Foreign (Form 1065) tax under Country) sections 512-514) Yes No Yes No Ambulatory Surgery ΤX N/A Desoto Surgicare Partners Center 15305 Dallas Parkway Suite 1600 Addison, TX 75001 75-2592508 EBD JV LLP Free Standing ΤX N/A Emergency Hospitals 10077 Grogans Mill Rd Suite The Woodlands, TX 77380 45-5434614 ESWCT LLC Free Standing ΤX N/A Emergency Hospitals 10077 Grogans Mill Rd Ste The Woodlands, TX 77380 90-0899017 Frisco Medical Center LLP Short Stay Hospital TXN/A 15305 Dallas Parkway Suite Addison, TX 75001 75-2865177 N/A Ft Worth Surgicare Partners Short Stay Hospital ΤX 15305 Dallas Parkway Suite 1600 Addison, TX 75001 75-2658178 Garland Surgicare Partners Ambulatory Surgery TXN/A Center 15305 Dallas Parkway Suite 1600 Addison, TX 75001 75-2764855 N/A GlobalRehab LP Rehabilitation TXHospitals 4714 Gettysburg Rd Mechanicsburg, PA 17055 28-8077072 Rehabilitation GlobalRehab-Fort Worth LP TXN/A Hospitals 4714 Gettysburg Rd Mechanicsburg, PA 17055 20-5558682 Grapevine Surgicare Partners | Ambulatory Surgery TXN/A Center 15305 Dallas Parkway Suite 1600 Addison, TX 75001 75-2854711 Physician Services HealthTexas Provider ΤX N/A Network-Gastro Serv LLP 2001 Bryan St Ste 2200 Dallas, TX 75201 73-1697736 Heritage Park Surgical Short Stay Hospital TXN/A Hospital LLC 15305 Dallas Parkway Suite 1600 Addison, TX 75001 61-1762781 Irving Coppell Surgical N/A Short Stay Hospital ΤX Hospital LLP 15305 Dallas Parkway Suite 1600 Addison, TX 75001 Lewisville Surgicare Partners | Ambulatory Surgery N/A Ltd Center 15305 Dallas Parkway Suite 1600 Addison, TX 75001 75-2862263 ΤX N/A Lone Star Endoscopy Center Ambulatory Surgery LLC Center 15305 Dallas Parkway Suite 1600 Addison, TX 75001 27-3635726 N/A MEDCO Construction LLC Construction ΤX 2001 Bryan Street Suite 2200 Dallas, TX 75201 20-5965871

# Form 990, Schedule R, Part III - Identification of Related Organizations Taxable as a Partnership

Part   Part	Form 990, Schedule R, F	Part III - Identific	ation of	f Related Or		axable as a	<b>Partnership</b>				(·	j)	
Manual Content	Name, address, and EIN of		Legal Domicile (State or Foreign	Direct Controlling Entity	income(related, unrelated, excluded from tax under sections	Share of total	Share of end-	allocat	ortionate	Code V-UBI amount in Box 20 of Schedule K-1	Gen d Mana	ieral ir aging	Percentage
		1			512-514)	1	1	Yes	No		Yes	No	
250 - 201	Metrocrest Surgery Center LP		TX	N/A									
Project   Proj	1600												
1466	Metroplex Surgicare Partners		TX	N/A									
72.25.79.79   Sout Stay   Geodetic   TX	1600												
1,535	75-2567179	Short Stay Hospital	TX	N/A									
1400   177   200   200		Shore Stay Trospitar											
13-95 Date of Parkinesy Soute 15-95 Date of Parkinesy Soute 15-95 Date of Parkinesy Soute 15-95 Date of Parkinesy Soute 15-95 Date of Parkinesy Soute 15-95 Date of Parkinesy Soute 15-95 Date of Parkinesy Soute 15-95 Date of Parkinesy Soute 15-95 Date of Parkinesy Soute 15-95 Date of Parkinesy Soute 15-95 Date of Parkinesy Soute 15-95 Date of Parkinesy Soute 15-95 Date of Parkinesy Soute 15-95 Date of Parkinesy Soute 16-95	1600 Addison, TX 75001												
13.00 Data Perkono Sarta Addison, X. 2001  15.00 Data Perkono Sarta  1		Short Stay Hospital	TX	N/A									
March Same Surgest Context	1600 Addison, TX 75001												
1.535 State Perkony State   1.535 State Perkony State	North Garland Surgery Center		TX	N/A									
Section   Sect	15305 Dallas Parkway Suite 1600	Center											
Lic	56-2399993												
1006	LLC		TX	N/A									
Fill Water LLP Center   Center	1600 Addison, TX 75001												
1000			TX	N/A									
Resident Ambilitatory Surgery Center   Center LLP   Cen	1600 Addison, TX 75001												
15305 Dellas Parkway Suite 1000 07 X 75001 20 5506447 RockwallHeath Surgery Center Clare 15305 Dellas Parkway Suite 4000 Addison, TX 75001 20 -0334166 SemorCare Associates LP Roppitals 4714 Cettysburg Rd 4714 Cettysburg Rd 4714 Cettysburg Rd 4714 Cettysburg Rd 4714 Specially Surgery Center of Fort Worth LP Responsible Surgery Center Office Surgery Center of Fort Morth LP Responsible Surgery Center Office Surgery Ce		Ambulatory Surgery	TX	N/A									
1600		Center											
RockwellHeath Surgery Center LLP  15305 Dallas Parkway Sute 1600 INTX 75001 20-0334160 SenorCare Associates LP 4714 Cettysburg Rd Mechanicsburg, PA 17055 20-1397312 Specially Surgery Center of Fort World LP 15305 Dallas Parkway Sute 1600 Addison, TX 75001 20-1942281 Surgery Center of Richardson Phys Pship LP 15305 Dallas Parkway Sute 1600 Addison, TX 75001 20-0605781 Texas Redoscopy Center LLC Addison, TX 75001 47-0905676 Texas Redox North Senotes Surgery LLC LC LT Revas Flaths Venture Group LT Revas Flaths Venture Group LT Revas Flaths Venture Group LT Revas Flaths Venture Group LT Revas Flaths Venture Group LT Revas Flaths Venture Group LT Revas Flaths Venture Group LT Revas Flaths Venture Group LT Revas Flaths Venture Group LT Revas Flaths Venture Group LT Revas Flaths Venture Group LT Revas Flaths Venture Group LT Revas Flaths Venture Group LT Revas Flaths Venture Group LT Revas Flaths Venture Group LT Revas Flaths Venture Group LT Revas Flaths Venture Group LT Revas Flaths Venture Group LT Revas Flaths Ven	1600 Addison, TX 75001												
1600 Addison, TX 75001 20-0334166 Rehabilitation Hospitals TX N/A 4714 Gettysburg Rd Mechanicsburg, PA 17055 20-1937212 Specialty Surgery Center of First Worth LP 15305 Dallas Parkway Suite 1600 Addison, TX 75001 20-1967218 Surgery Center of Richardson Phys Pship LP 15305 Dallas Parkway Suite 1600 Addison, TX 75001 20-1962818 TX N/A  TX N/A			TX	N/A									
SeniorCare Associates LP	1600 Addison, TX 75001												
### April ### Ap			TX	N/A									
Specialty Surgery Center of   Ambulatory Surgery Center   TX   N/A	Mechanicsburg, PA 17055	Hospitals											
15305 Dallas Parkway Suite 1600 Addison, TX 75001 20-1942281  Surgery Center of Richardson Ambulatory Surgery Center  15305 Dallas Parkway Suite 1600 Addison, TX 75001 20-060781  Texas Endoscopy Center LLC Ambulatory Surgery Center  15305 Dallas Parkway Suite 1600 Addison, TX 75001 47-0985876  Texas Health Venture Group LLC LC 15305 Dallas Parkway Suite 1600 Addison, TX 75001 17-0885876  Texas Health Venture Group LLC LC 15305 Dallas Parkway Suite 1600 Addison, TX 75001 75-2696845  Texas Health Venture Group LC Specialty Hospital Specialty Hospital TX N/A  Specialty Hospital TX N/A  2001 Bryan Street Suite 2200 Dallas, TX 75201	Specialty Surgery Center of		ТХ	N/A									
Surgery Center of Richardson Phys Pship LP  15305 Dallas Parkway Suite 1600 Addisson, TX 75001 20-0606781  Texas Endoscopy Center LLC Admbulatory Surgery Center  TX N/A  Texas Endoscopy Center LLC Admbulatory Surgery Center  TX N/A  Texas Endoscopy Center LLC Admbulatory Surgery Center  TX N/A  Texas Endoscopy Center LLC Admbulatory Surgery Center  TX N/A  Toxas Endoscopy Center LLC Addison, TX 75001 A7-0985876  Tx N/A	15305 Dallas Parkway Suite 1600 Addison, TX 75001	o sinte.											
15305 Dallas Parkway Suite 1600 Addison, TX 75001 20-0606781  Texas Endoscopy Center LLC 15305 Dallas Parkway Suite 1600 Addison, TX 75001 47-0985876  Texas Health Venture Group LLC C Solution Suite Stay Holds interests in ASCs / Short Stay Hospitals  TX N/A	Surgery Center of Richardson		ТХ	N/A									
Texas Endoscopy Center LLC   Ambulatory Surgery   TX   N/A     15305 Dallas Parkway Suite   1600   Addison, TX 75001   ATS Specialty Hospital   TX     15305 Dallas Parkway Suite   1600   Addison, TX 75001   Addison, TX 75001   T5-2696845   Texas Heart Hospital of the Southwest LLP     2001 Bryan Street Suite   2200   Dallas, TX 75201   TX     15305 Dallas Parkway Suite   1600   Addison, TX 75001   TX     15305 Dallas Parkway Suite   1600   Addison, TX 75201   TX     15305 Dallas Parkway Suite   1600   Addison, TX 75201   TX     15305 Dallas Parkway Suite   1700   Addison, TX 75201   TX	15305 Dallas Parkway Suite 1600 Addison, TX 75001	Cinci											
1600 Addison, TX 75001 47-0985876  Texas Health Venture Group LLC  15305 Dallas Parkway Suite 1600 Addison, TX 75001 75-2696845  Texas Heart Hospital of the Southwest LLP  2001 Bryan Street Suite 2200 Dallas, TX 75201	Texas Endoscopy Center LLC		TX	N/A									
LLC  ASCs/Short Stay Hospitals  15305 Dallas Parkway Suite 1600 Addison, TX 75001 75-2696845  Texas Heart Hospital of the Southwest LLP  2001 Bryan Street Suite 2200 Dallas, TX 75201	1600 Addison, TX 75001 47-0985876												
1600 Addison, TX 75001 75-2696845  Texas Heart Hospital of the Southwest LLP  2001 Bryan Street Suite 2200 Dallas, TX 75201	LLC	ASCs/ Short Stay	TX	N/A									
Texas Heart Hospital of the Southwest LLP  2001 Bryan Street Suite 2200 Dallas, TX 75201	1600 Addison, TX 75001												
2001 Bryan Street Suite 2200 Dallas, TX 75201	Texas Heart Hospital of the	Specialty Hospital	TX	N/A									
	2001 Bryan Street Suite 2200 Dallas, TX 75201												

# Form 990, Schedule R, Part III - Identification of Related Organizations Taxable as a Partnership

<b>(a)</b> Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal Domicile (State or Foreign Country)	Controlling Entity	(e) Predominant Income(related, unrelated, excluded from tax under sections 512-514)	(f) Share of total Income	(g) Share of end- of-year assets	(h) Disprop allocati	ortionate	(i) Code V-UBI amount In Box 20 of Schedule K-1 (Form 1065)	(j Gene Mana Part	ral or aging ner?	<b>(k)</b> Percentage ownership
	Holds interests in	ТХ	N/A									
15305 Dallas Parkway Suite 1600 Addison, TX 75001 38-3894636	Ambulatory Surgery Centers											
Trophy Club Medical Center LLP	Short Stay Hospital	TX	N/A									
15305 Dallas Parkway Suite 1600 Addison, TX 75001 48-1260190												
Tuscan Surgery Center at Las Colinas LLC	Ambulatory Surgery Center	TX	N/A									
15305 Dallas Parkway Suite 1600 Addison, TX 75001 27-3578014												
University Surgical Partners of Dallas LLP	Ambulatory Surgery Center	ТХ	N/A									
15305 Dallas Pkwy Suite 1600 Addison, TX 75001 55-0823809												
Valley View Surgicare Partners Ltd	Ambulatory Surgery Center	ТХ	N/A									
15305 Dallas Parkway Suite 1600 Addison, TX 75001 75-2900902												

## Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust								
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal Domicile (State or Foreign Country)	<b>(d)</b> Direct Controlling Entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total Income	( <b>g)</b> Share of end-of-year assets	<b>(h)</b> Percentage ownership	(i) Section 512(b) (13) controlled entity?
Yes No								
Baylor All Saints Med Cntr at Ft Worth Condo Owners Association Inc 2001 Bryan Street Suite 2200 Dallas, TX 75201 26-1661900	Condo Association	ТХ	N/A	С				No
Baylor Health Enterprises LP 2001 Bryan Street Suite 2200 Dallas, TX 75201 75-1997378	Fitness Center/Pharmacy/ Hotel	TX	N/A	С				No
Baylor Health Network Inc 2001 Bryan Street Suite 2200 Dallas, TX 75201 75-2463251	Billing/Collection	ТХ	N/A	С				No
Baylor Med Ctr at Grapevine Condo Owners Association Inc 2001 Bryan Street Suite 2200 Dallas, TX 75201 75-2747555	Condo Association	ТХ	N/A	С				No
Baylor Quality Health Care Alliance LLC 2001 Bryan Street Suite 2200 Dallas, TX 75201 45-4015863	ACO	TX	N/A	С				No
Baylor Scott & White Assurance 23 Lime Tree Bay Grand Cayman CJ 98-0589956	Investment	CJ	N/A	С				No
BMP Incorporated 2001 Bryan Street Suite 2200 Dallas, TX 75201 75-1436779	Post Office	ТХ	N/A	С				No
BUMCRoberts Condominium Owners Association Inc 2001 Bryan Street Suite 2200 Dallas, TX 75201 75-2897806	Condo Association	TX	N/A	С				No
Charitable Lead Trusts (2)	Investment	TX	N/A	Т				No
Charitable Remainder Trusts (66)	Investment	ТХ	N/A	Т				No
Hillcrest Health Holdings Inc 3000 Herring St Waco, TX 76708 74-2793367	Management Services	ТХ	N/A	С				No
Insurance Company of Scott & White 2401 S 31st Street Temple, TX 76508 74-3092083	Insurance	ТХ	N/A	С				No
Scott & White Properties Holdings Inc 2401 S 31st Street Temple, TX 76508 45-2920596	Investment	ТХ	N/A	С				No
Scott & White Properties Inc 2401 S 31st Street Temple, TX 76508 74-2497061	Hotel Services	ТХ	N/A	С				No

#### Form 990, Schedule R, Part V - Transactions With Related Organizations (b) (c) Name of related organization Transaction Amount Involved Method of determining amount type(a-s) ınvolved BTDI JV LLP 2,387,665 GAAP EBD JV LLP 1,478,043 GAAP Α Scott & White Memorial Hospital С 244,767,500 GAAP Baylor Health Care System 622,110 GAAP Baylor All Saints Medical Center L 50,818,217 GAAP Baylor Health Care System L 4,139,352 GAAP Baylor Health Care System Foundation 4,055,658 GAAP Baylor Health Enterprises LP L GAAP 1,587,464 Baylor Heart & Vascular Center LLP L 7,904,843 GAAP BIR JV LLP 3,052,964 GAAP Baylor Medical Center at Carrollton L 21,374,025 GAAP L 50,854,551 Baylor Medical Centers at Garland and McKinney GAAP Baylor Medical Center at Irving L 29,214,737 GAAP L Baylor Medical Center at Waxahachie 15,871,156 GAAP Baylor Quality Health Care Alliance LLC L 887,328 GAAP Baylor Regional Medical Center at Grapevine L 33,799,817 GAAP Baylor Regional Medical Center at Plano 28,531,388 GAAP L Baylor Research Institute 4,306,162 GAAP Baylor Scott & White Holdings 21,401,008 GAAP Baylor Specialty Health Centers 5,428,573 GAAP L Baylor University Medical Center 141,165,672 GAAP HealthTexas Provider Network L 43,889,347 GAAP HealthTexas Provider Network-Gastro Enterology Services 430,848 GAAP Hillcrest Baptist Medical Center L 34,046,128 GAAP GAAP Hillcrest Family Health Center 1,723,412

### Form 990 Schedule P. Part V. Transactions With Pelated Organizations

Form 990, Schedule R, Part V - Transactions With Related Organizations			
(a) Name of related organization	<b>(b)</b> Transaction type(a-s)	<b>(c)</b> A mount I nvolved	( <b>d)</b> Method of determining amount involved
Hillcrest Physician Services	L	1,949,339	GAAP
Irving Coppell Surgical Hospital LLP	L	214,200	GAAP
Medco Construction LLC	L	742,255	GAAP
Scott & White Clinic	L	72,732,911	GAAP
Scott & White Continuing Care Hospital	L	4,464,629	GAAP
Scott & White EMS Inc	L	644,604	GAAP
Scott & White Healthcare Foundation	L	764,301	GAAP
Scott & White Hospital-College Station	L	16,536,477	GAAP
Scott & White Hospital-LLano	L	6,840,648	GAAP
Scott & White Hospital-Round Rock	L	30,040,667	GAAP
Scott & White Hospital-Taylor	L	2,659,836	GAAP
Scott & White Memorial Hospital	L	161,053,569	GAAP
Southern Sector Health Initiative	L	772,320	GAAP
Surgery Center of Richardson LP	L	790,690	GAAP
Texas Heart Hospital of the Southwest LLP	L	15,376,071	GAAP
Texas Health Ventures Group LLC	L	10,284,483	GAAP
Baylor Medical Center at Irving	М	492,318	GAAP
Baylor Quality Health Care Alliance LLC	М	582,841	GAAP
Baylor Research Institute	М	136,957	GAAP
Baylor Scott & White Health Plan	М	187,400	GAAP
Baylor University Medical Center	М	272,530	GAAP
BIR JV LLP	М	290,219	GAAP
HealthTexas Provider Network	М	1,658,042	GAAP
Scott & White Clinic	М	1,713,078	GAAP
Scott & White Continuing Care Hospital	М	359,402	GAAP

Form 990, Schedule R, Part V - Transactions With Related Organizations			
(a) Name of related organization	<b>(b)</b> Transaction type(a-s)	<b>(c)</b> A mount I nvolved	(d) Method of determining amount involved
Scott & White Healthcare Foundation	М	257,259	GAAP
Scott & White Hospital-Brenham	М	4,739,223	GAAP
Scott & White Memorial Hospital	М	1,560,508	GAAP
Baylor All Saints Medical Center	Q	691,145	GAAP
Baylor Heart & Vascular Center LLP	Q	108,674	GAAP
Baylor Medical Centers at Garland and McKinney	Q	581,365	GAAP
Baylor Medical Center at Carrollton	Q	299,250	GAAP
Baylor Medical Center at Irving	Q	533,170	GAAP
Baylor Medical Center at Waxahachie	Q	167,571	GAAP
Baylor Regional Medical Center at Grapevine	Q	979,788	GAAP
Baylor Regional Medical Center at Plano	Q	225,632	GAAP
Baylor Research Institute	Q	56,547	GAAP
Baylor Specialty Health Centers	Q	93,681	GAAP
Baylor University Medical Center	Q	2,143,499	GAAP
HealthTexas Provider Network	Q	336,890	GAAP
Scott & White Hospital-LLano	Q	58,077	GAAP
Scott & White Healthcare	S	324,241,574	GAAP
Texas Heart Hospital of the Southwest LLP	Q	274,214	GAAP
Baylor Health Care System Foundation	С	5,679,703	GAAP
		1	'

### Form **990-EZ** Department of the Treasury

on Exempt From Income Tax
or 4947(a)(1) of the Internal Revenue Code
benefit trust or private foundation)
ganizations that operate one or more hospital facilities, and certain controlling
m 990 All other organizations with gross receipts less than \$200,000 and total
000 at the end of the year may use this form

OMB No 1545-1150

Open to Public

A For the 2012 collender year, or tax year beginning JUN 14, 2013 and ending JUN 30, 2013    Change Congrain Co	C Name of organization   Baylor Scott & White Health   (f/k/a BSW Health Service)   46-3131350
Nanewater   Nan	Andress change   And
Nanewater   Nan	Andress change   And
Montanton   Bryan Street   2001   Bryan S	Number and street (or P 0 box, if mail is not delivered to street address)   Room/suit   E Pelephone number 2001 Bryan Street   2200   214-820-4135
Montanton   Bryan Street   2001   Bryan S	Number and street (or P 0 box, if mail is not delivered to street address)   Room/suit   E Pelephone number 2001 Bryan Street   2200   214-820-4135
Transmetted   2001 Bryan Street   2200   214-820-4135	Terminated   2001 Bryan Street   2200   214-820-4135
Amended neum   City of town, state or country, and ZiP + 4   Population seeds   Dallas, TX 75.0.1   Number   Number   Dallas, TX 75.0.1   Number	Amended return    Amended return   Application pending   Dallas, TX 75201   Number
Number   N	Accounting Method   Cash   X   Accrual   Other (specify)   Methods   Cash   X   Accrual   Other (specify)   Methods   Cash   X   Accrual   Other (specify)   Methods   Methods   Cash   X   Accrual   Other (specify)   Methods   Methods   Cash   X   Accrual   Other (specify)   Methods
G Accounting Method	Website:
Website:	Website:
Tax-exempt status (check only one)   X   501(c)(3)   501(c)(   Minsert no)   4947(a)(1) or   527   Form 990-890-F2, or 990-P5)	Tax-exempt status (check only one)
K Check   If the organization is not a section 590(a)(3) supporting organization or a section 527 organization and its gross receipts are normally not more than \$50,000. A form 990-EZ or Form 990 return is not required though Form 990-th (e-postcard) may be required (see instructions). But if the organization chooses to file a return, be sure to file a complete return.  L Add lines 55, 60, and 7b, to line 9 to determine gross receipts are 200,000 or more, or if total assets (Part II).  In 25, column (8) below yare \$500,000 or more, file Form 990 instead of Form 990-EZ  Part I Revenue, Expenses, and Changes in Net Assets or Fund Balances (see the instructions for Part I)  Check if the organization used Schedule 0 to respond to any question in this Part I  1 Contributions, gifts, grants, and similar amounts received.  2 Program service revenue including government fees and contracts  3 Membership dues and assessments  4 Investment income  5a Gross amount from sale of assets other than inventory  b Less cost or other basis and sales expenses  c Gain or (loss) from sale of assets other than inventory (Subtract line 5b from line 5a)  6 Gaming and fundraising events  a gross income from fundraising events  6 Gaming and fundraising events (not including \$ of contributions from fundraising events (and increasing events)  6 Met income or (loss) from gaming (attach Schedule G if greater than \$15,000)  c Less direct expenses from gaming and fundraising events  6 Net income or (loss) from gaming and fundraising events  6 Net income or (loss) from gaming and fundraising events  6 Net income or (loss) from gaming and fundraising events  6 Net income or (loss) from gaming and fundraising events  6 Net income or (loss) from gaming and fundraising events  6 Net income and contributions exceeds \$15,000)  2 Salares, other compensation, and employee benefits  10 Gross profits or (loss) from sales of inventory (Subtract line 7b from line 7a)  10 Grants and similar amounts paid (list in Schedule 0)  11 Gross profits or (loss) from s	K Check
\$50,000 A Form 990-EZ or Form 990 return is not required though Form 990-N (e-postcard) may be required (see instructions). But if the organization chooses to file a return, be sure to file a complete return  L Add lines 5b, 6c, and 7b, to line 9 to determine gross receipts if gross receipts are \$200,000 or more, or if total assets (Part II), line 25, column (8) below) are \$500,000 or more, file Form 990 instead of Form 990-EZ  Part II Revenue, Expenses, and Changes in Net Assets or Fund Balances (see the instructions for Part I)  Check the organization used Schedule 0 to respond to any question in this Part I  1 Contributions, gifts, grants, and similar amounts received  2 Program service revenue including government fees and contracts  3 Membership dues and assessments  4 Investment income  5a Gross amount from sale of assets other than inventory  b Less cost or other basis and sales expenses  c Gain or (loss) from sale of assets other than inventory (Subtract line 5b from line 5a)  5 Gaming and fundraising events  a Gross income from fundraising events (and including \$ of continbutions from fundraising events (and including \$ of continbutions for fundraising events (and including \$ of continbutions fees and contracts (and including \$ of continbutions fees and contracts (and including \$ of continbutions exceeds \$15,000)  b Cross income and contributions exceeds \$15,000)  c Less direct expenses from gaming and fundraising events (add lines 6a and 6b and subtract line 6c)  7 Gross sales of inventory, less returns and allowances  4 Net income or (loss) from gaming and fundraising events (add lines 6a and 6b and subtract line 6c)  7 Gross sales of inventory, less returns and allowances  8 October reviews (describe in Schedule 0)  9 Total revenue. Add lines 1, 2, 3, 4, 5c, 6d, 7c, and 8  9 October revenue (describe in Schedule 0)  10 Grants and similar amounts paid (list in Schedule 0)  11 Total expenses. Add lines 10 through 16  12 Salares, other compensation, and employee benefits  13 Professional fees and other	\$50,000 A Form 990-EZ or Form 990 return is not required though Form 990-N (e-postcard) may be required (see instructions) But if the organization chooses to file a return, be sure to file a complete return  L Add lines 5b, 6c, and 7b, to line 9 to determine gross receipts if gross receipts are \$200,000 or more, or if total assets (Part II, line 25, column (B) below) are \$500,000 or more, file Form 990 instead of Form 990-EZ  Part I Revenue, Expenses, and Changes in Net Assets or Fund Balances (see the instructions for Part I)  Check if the organization used Schedule O to respond to any question in this Part I  1 Contributions, gifts, grants, and similar amounts received 2 Program service revenue including government fees and contracts 3 Membership dues and assessments 4 Investment income 5a Gross amount from sale of assets other than inventory b Less cost or other basis and sales expenses c Gain or (loss) from sale of assets other than inventory (Subtract line 5b from line 5a) 6 Gaming and fundraising events a Gross income from gaming (attach Schedule G if greater than \$15,000) b Gross income from fundraising events (not including \$ of contributions from fundraising events reported on line 1) (attach Schedule G if the sum of such gross income and contributions exceeds \$15,000) c Less direct expenses from gaming and fundraising events d Net income or (loss) from gaming and fundraising events (add lines 6a and 6b and subtract line 6c)  6d
a return, be sure to file a complete return  L Add lines 56, 6c, and 7b, to line 9 to determine gross receipts if gross receipts are \$200,000 or more, or if total assets (Part II), fire 25, column (8) below) are \$500,000 or more, file Form 990 instead of Form 990-EZ  Part I Revenue, Expenses, and Changes in Next Assets or Fund Balances (see the instructions for Part I)  Check if the organization used Schedule 0 to respond to any question in this Part I  1 Contributions, gifts, grants, and similar amounts received 2 Program service revenue including government fees and contracts 3 Membership dues and assessments 4 Investment moome 5a Gross amount from sale of assets other than inventory b Less cost or other basis and sales expenses c Gain or (loss) from sale of assets other than inventory (Subtract line 5b from line 5a) 6 Garming and fundraising events a Gross income from gaming (attach Schedule G if flee sum of such gross income from fundraising events (not including \$ of contributions from fundraising events (not including \$ of contributions from fundraising events (not including \$ of contributions from fundraising events (not including \$ of contributions from fundraising events (not including \$ of contributions from fundraising events (not including \$ of contributions from fundraising events (not including \$ of contributions from fundraising events (not including \$ of contributions from fundraising events (not including \$ of contributions from fundraising events (not including \$ of contributions from fundraising events (not including \$ of contributions from fundraising events (not including \$ of contributions from fundraising events (not including \$ of contributions from fundraising events (not including \$ of contributions from fundraising events (not including \$ of contributions from fundraising events (not including \$ of contributions from fundraising events (not including \$ of contributions for from fundraising events (not including \$ of contributions for from fundraising events (not including \$ of contrib	a return, be sure to file a complete return  L Add lines 5b, 6c, and 7b, to line 9 to determine gross receipts if gross receipts are \$200,000 or more, or if total assets (Part II, line 25, column (B) below) are \$500,000 or more, file Form 990 instead of Form 990-EZ  Part I Revenue, Expenses, and Changes in Net Assets or Fund Balances (see the instructions for Part I)  Check if the organization used Schedule 0 to respond to any question in this Part I  1 Contributions, gifts, grants, and similar amounts received 2 Program service revenue including government fees and contracts 3 Membership dues and assessments 4 Investment income 5a Gross amount from sale of assets other than inventory b Less cost or other basis and sales expenses c Gain or (loss) from sale of assets other than inventory (Subtract line 5b from line 5a) 6 Gaming and fundraising events a Gross income from gaming (attach Schedule G if greater than \$15,000) b Gross income from fundraising events (not including \$
L Add lines 5b, 6c, and 7b, to line 9 to determine gross receipts if gross receipts are \$200,000 or more, or if total assets (Part II).  Into 25, column (B) below) are \$500,000 or more, file form 990-tex  Revenue, Expenses, and Changes in Net Assets or Fund Balances (see the instructions for Part I)  Check if the organization used Schedule 0 to respond to any question in this Part I  1 Contributions, grits, grants, and similar amounts received 2 Program service revenue including government fees and contracts 3 Membership dues and assessments 4 Investment income 5a Gross amount from sale of assets other than inventory b Less cost or other basis and sales expenses c Gain or (loss) from sale of assets other than inventory (Subtract line 5b from line 5a) 6 Gaming and fundraising events a Gross income from fundraising events (not including \$ from fundraising events reported on line 1) (attach Schedule G if the sum of such gross income and contributions exceeds \$15,000) b Gross income and contributions exceeds \$15,000) c Less direct expenses from gaming and fundraising events d Net income or (loss) from gaming and fundraising events d Net income or (loss) from gaming and fundraising events b Less cost of goods sold 7 Gross sales of inventory, less returns and allowances b Less cost of goods sold 7 Gross profit or (loss) from gaming and fundraising events C Grass profit or (loss) from gaming and fundraising events C Grass profit or (loss) from gaming and fundraising events C Grass profit or (loss) from gaming and fundraising events C Grass profit or (loss) from gaming and fundraising events C Grass profit or (loss) from gaming and fundraising events C Grass profit or (loss) from gaming and fundraising events C Grass profit or (loss) from gaming and events C Grass profit or (loss) from gaming and fundraising events C Grass profit or (loss) from gaming and fundraising events C Grass and sumfar amounts paid (loss) C Grass profit or (loss) from gaming and fundraising events C Grass and sumfar amounts paid (loss) C Grass a	Add lines 5b, 6c, and 7b, to line 9 to determine gross receipts are \$200,000 or more, or if total assets (Part II, line 25, column (B) below) are \$500,000 or more, file Form 990 instead of Form 990-EZ  Part I Revenue, Expenses, and Changes in Net Assets or Fund Balances (see the instructions for Part I)  Check if the organization used Schedule 0 to respond to any question in this Part I  1 Contributions, gifts, grants, and similar amounts received 2 Program service revenue including government fees and contracts 3 Membership dues and assessments 4 Investment income 5a Gross amount from sale of assets other than inventory 5 Less cost or other basis and sales expenses c Gain or (loss) from sale of assets other than inventory (Subtract line 5b from line 5a) 6 Gaming and fundraising events a Gross income from gaming (attach Schedule G if greater than \$15,000) b Gross income from fundraising events (not including \$
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from fundraising events reported on line 1) (attach Schedule G if the sum of such gross income and contributions exceeds \$15,000)  c Less direct expenses from gaming and fundraising events d Net income or (loss) from gaming and fundraising events (add lines 6a and 6b and subtract line 6c)  7a Gross sales of inventory, less returns and allowances b Less cost of goods sold c Gross profit or (loss) from sales of inventory (Subtract line 7b from line 7a)  8 Other revenue (describe in Schedule 0) 9 Total revenue. Add lines 1, 2, 3, 4, 5c, 6d, 7c, and 8  10 Grants and similar amounts paid (list in Schedule 0) 11 Benefits paid to or for members 12 Salaries, other compensation, and employee benefits 13 Professional fees and other payments to independent contractors 14 Occupancy, rent, utilities, and maintenance 15 Printing, publications, postage, and shipping 16 Other expenses (describe in Schedule 0) 17 Total expenses. Add lines 10 through 16  18 Excess or (deficit) for the year (Subtract line 17 from line 9) Net assets or fund balances at beginning of year (from line 27, column (A)) (must agree with end-of-year figure reported on prior year's return)  19 Net assets or fund balances (explain in Schedule 0) 20 Other changes in net assets or fund balances (explain in Schedule 0) 20 Other changes in net assets or fund balances (explain in Schedule 0)	from fundraising events reported on line 1) (attach Schedule G if the sum of such gross income and contributions exceeds \$15,000)  c Less direct expenses from gaming and fundraising events d Net income or (loss) from gaming and fundraising events (add lines 6a and 6b and subtract line 6c)  6d
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Benefits paid to or for members  12 Salaries, other compensation, and employee benefits  13 Professional fees and other payments to independent contractors  14 Occupancy, rent, utilities, and maintenance  15 Printing, publications, postage, and shipping  16 Other expenses (describe in Schedule O)  17 Total expenses. Add lines 10 through 16  18 Excess or (deficit) for the year (Subtract line 17 from line 9)  19 Net assets or fund balances at beginning of year (from line 27, column (A))  (must agree with end-of-year figure reported on prior year's return)  20 Other changes in net assets or fund balances (explain in Schedule O)  20 Other changes in net assets or fund balances (explain in Schedule O)	5 10 Grants and similar amounts paid (list in Schedule O) 10
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17 Total expenses. Add lines 10 through 16  18 Excess or (deficit) for the year (Subtract line 17 from line 9)  19 Net assets or fund balances at beginning of year (from line 27, column (A))  (must agree with end-of-year figure reported on prior year's return)  20 Other changes in net assets or fund balances (explain in Schedule O)  20 O.	2 8 13 Professional fees and other payments to independent contractors
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17 Total expenses. Add lines 10 through 16  18 Excess or (deficit) for the year (Subtract line 17 from line 9)  19 Net assets or fund balances at beginning of year (from line 27, column (A))  (must agree with end-of-year figure reported on prior year's return)  20 Other changes in net assets or fund balances (explain in Schedule O)  20 O.	15 Printing publications, postage, and shipping
17 Total expenses. Add lines 10 through 16  18 Excess or (deficit) for the year (Subtract line 17 from line 9)  19 Net assets or fund balances at beginning of year (from line 27, column (A))  (must agree with end-of-year figure reported on prior year's return)  20 Other changes in net assets or fund balances (explain in Schedule O)  17 O O O O O O O O O	6 16 Other expenses (describe in Schedule O)
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(must agree with end-of-year figure reported on prior year's return)  20 Other changes in net assets or fund balances (explain in Schedule O)  19 0. 20 0.	19 Net assets or fund balances at beginning of year (from line 27 column (A))
20 Other changes in net assets or fund balances (explain in Schedule O)  20 0.	(must agree with end-of-wear figure reported on prior year's return)
Z   EU Other changes in het assets or fund parances (explain in schedule 0)	20 Other channes in net assets or fund halances (evolution in Schedule O)
21 Net assets or fund balances at end of year Combine lines 18 through 20	
	LHA For Paperwork Reduction Act Notice, see the separate instructions.  Form 990-EZ (2012)

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LHA For Paperwork Reduction Act Notice, see the separate instructions.

	11 990-EZ (2012) (1/K/a BSW Health Service	<i>)</i>		<u> </u>	.313	313:	OU Page
P	Balance Sheets (see the instructions for Part II)						
_	Check if the organization used Schedule O to res	pond to any questic	on in this Part II	.,			L <u></u>
		(	A) Beginning of year	Ш_		(B) Er	d of year
22	Cash, savings, and investments			22			
23	Land and buildings			23			
24	Other assets (describe in Schedule O)	L.,_		24	<u> </u>		
25	Total assets		0	25			
26	Total liabilities (describe in Schedule O)		0	26			0
27	·		0.	. 27			0
P	art III Statement of Program Service Accomplishmer	nts (see the instruct	ions for Part III)		1	Exi	enses
	Check if the organization used Schedule O to res			X			or section
Wha	at is the organization's primary exempt purpose? See Schedule O						ind 501(c)(4) ns and section
	cribe the organization's program service accomplishments for each of its three largest program	<del></del>	es in a clear and concise				trusts, optional
	ner, describe the services provided, the number of persons benefited, and other relevant inform		es in a clear and concise			thers )	
28	No activity during this initial sho	rt period.	· · · · · · · · · · · · · · · · · · ·		1		<del></del>
	do do do do do do do do do do do do do	zo pozzoat		_			
			<del></del>				
	(Grants \$ ) If this amount includes foreign g	rante check hara		<u> </u>	28a		0
29	Tarants 9 ) It this amount includes loreign g	rants, check here		ييا	200		
23		<del></del>			1		
					20-		
20	(Grants \$ ) If this amount includes foreign g	rants, check here		لييا	29a		
30							
					1		
	(O + O + O + O + O + O + O + O + O + O +				20-		
04	(Grants \$ ) If this amount includes foreign of	grants, check here		<u></u>	30a		
31	Other program services (describe in Schedule O)	to the state	_		04-		
20	(Grants \$ ) If this amount includes foreign of	rants, check here		닏	31a		0
	Total program service expenses (add lines 28a through 31a) art [V] List of Officers, Directors, Trustees, and Key E	mployees					
	Check if the organization used Schedule O to res				instruc	tions to	r Part IV)
	Check if the organization used Schedule O to res		T		ealth be	nofite	(a) Estimated
	(a) Ni ara a ad Adda	(b) Average hours per week devoted to	(C) Reportable compensation (Forms	con	Inbution	s to	(e) Estimated amount of othe
	(a) Name and title	position	W-2/1099-MISC) (if not paid, enter -0-)	plans,	loyee be	ferred	compensation
T	Del Allison		<u> </u>	cor	npensa	uon	
	irector	1.00	0.			0.	0
		1.00	- 0.			٠.	
	bbert Pryor, M.D.	1.00	0.			0.	0
		1.00	- 0.			0.	
	n. Stephen Boyd irector	1.00	0.			0.	0
		1.00	- 0.			٠.	- 0
	immy Carroll	1 00	0.			0.	0
<u>D.</u>	irector	1.00	<del> </del>			0.	
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(f/k/a BSW Health Service)

	990-EZ (2012) (f/k/a BSW Health Service) 46-3131			Page 3
Pa	rt V Other Information (Note the Schedule A and personal benefit contract statement requirement	s in t	he	
	instructions for Part V) Check if the organization used Sch. O to respond to any question in thi	s Par	t V	X
			Yes	No
33	Did the organization engage in any significant activity not previously reported to the IRS? If "Yes," provide a detailed description of each			
	activity in Schedule O	33		Х
34	Were any significant changes made to the organizing or governing documents? If "Yes," attach a conformed copy of the amended			
	documents if they reflect a change to the organization's name. Otherwise, explain the change on Schedule O (see instructions)	34	Х	
35 a	Did the organization have unrelated business gross income of \$1,000 or more during the year from business activities (such as those reported		_	
	on lines 2, 6a, and 7a, among others)?	35a		Х
ь	If "Yes," to line 35a, has the organization filed a Form 990-T for the year? If "No," provide an explanation in Schedule O	35b	N/	A
	Was the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization subject to section 6033(e) notice, reporting, and proxy tax			
	requirements during the year? If "Yes," complete Schedule C, Part III	35c		Х
36	Did the organization undergo a liquidation, dissolution, termination, or significant disposition of net assets during the year? If "Yes,"		•••	
	complete applicable parts of Schedule N	36		Х
37 a	Enter amount of political expenditures, direct or indirect, as described in the instructions			
	Did the organization file Form 1120-POL for this year?	37b		Х
	Did the organization borrow from, or make any loans to, any officer, director, trustee, or key employee or were any such loans made			
	in a prior year and still outstanding at the end of the tax year covered by this return?	38a		Х
b	If "Yes," complete Schedule L, Part II and enter the total amount involved 38b N/A			
39	Section 501(c)(7) organizations Enter			
а	Initiation fees and capital contributions included on line 9			
b	Gross receipts, included on line 9, for public use of club facilities  39b N/A			
40 a	Section 501(c)(3) organizations. Enter amount of tax imposed on the organization during the year under	]		
	section 4911 ▶ 0 • , section 4912 ▶ 0 • , section 4955 ▶ 0 •			
b	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in any section 4958 excess benefit transaction during the			
	year, or did it engage in an excess benefit transaction in a prior year that has not been reported on any of its prior Forms 990 or 990-EZ?			1
	If "Yes," complete Schedule L, Part I	40b		X
C	Section 501(c)(3) and 501(c)(4) organizations. Enter amount of tax imposed on organization managers			
	or disqualified persons during the year under sections 4912, 4955, and 4958			
đ	Section 501(c)(3) and 501(c)(4) organizations. Enter amount of tax on line 40c reimbursed by the			
	organization D.			
e	All organizations. At any time during the tax year, was the organization a party to a prohibited tax shelter			
	transaction? If "Yes," complete Form 8886-T	40e	L	<u> </u>
41	List the states with which a copy of this return is filed  None			
42 a	The organization's books are in care of ▶ James Pool Telephone no ▶ 214-82			
	Located at ▶ 2001 Bryan Street, Suite 2300, Dallas, TX ZIP+4 ▶ 7	7520	<u>1</u>	
þ	At any time during the calendar year, did the organization have an interest in or a signature or other authority			
	over a financial account in a foreign country (such as a bank account, securities account, or other financial		Yes	1
	account)?	42b	<b></b>	X
	If "Yes," enter the name of the foreign country	İ		
	See the instructions for exceptions and filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.			1
C	At any time during the calendar year, did the organization maintain an office outside of the U.S.?	42c	<u> </u>	X
	If "Yes," enter the name of the foreign country			
43	Section 4947(a)(1) nonexempt charitable trusts filing Form 990-EZ in lieu of Form 1041 - Check here	/-	<b>•</b>	نـــا
	and enter the amount of tax-exempt interest received or accrued during the tax year	N/A	·	
			r==	T
		········	Yes	No
44 a	Did the organization maintain any donor advised funds during the year? If "Yes," Form 990 must be completed instead of			1
	Form 990-EZ	44a	ļ	X
t	Did the organization operate one or more hospital facilities during the year? If "Yes," Form 990 must be completed instead			1
	of Form 990-EZ	44b	<u> </u>	X
	Did the organization receive any payments for indoor tanning services during the year?	44c	ļ	X
C	If "Yes" to line 44c, has the organization filed a Form 720 to report these payments? If "No," provide an explanation			1
	ın Schedule O	44d	1,7	1
16.	Did the ergenization have a controlled entity within the manning of control 510/h\/13\2	452	l X	1

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45b Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," Form 990 and Schedule R may need to be completed instead of Form 990-EZ (see instructions)

Form 990-EZ (2012)

_				Thite Hea							
Form	990-EZ (2	2012) <b>(</b> f/k/a B	SW Healt	h Servic	e)			<u>46-3</u>	<u> 1313</u>		Page 4
	D. J. Albana								<u> </u>	Ye	s No
		rganization engage, directly or omplete Schedule C, Part I	indirectly, in politi	cal campaign activi	ties on behalf of o	r in oppositio	on to candidates for pi	aplic offici		46	x
		Section 501(c)(3) org	anizations (				· · · · · · · · · · · · · · · · · · ·			46	
		All section 501(c)(3) organi		-	7.40b and 52 a	and complet	to the tables for line	o 50 and	4 5 1		
		Check if the organization u					e the tables for line	s so and	151		
		Check if the organization of	ised Scriedule C	to respond to ai	iy question in tr	iis Fart VI	<del> </del>			V	s No
47	Did the o	rganization engage in lobbying	activities or have	a section 501/h) al	ection in effect du	ring the tay v	ear2 If "Ves " complete	e Sch. C.	Part II	47	X
48		anization a school as describe		, ,			ear it les, complet	5 3CH 0,		48	X
_		rganization make any transfers	· · · · · · · · · · · · · · · · · · ·			116 L			<b>⊢</b>	19a	<u> </u>
		vas the related organization a s	•		organization					19b	+
		this table for the organization	•		es (other than offi	cers director	rs trustees and key er	mnlovees	_		ed more
00		0,000 of compensation from the	-			cers, unceter	is, trastices and key or	npioyees,	Will Cac	II IOCOIV	20 111010
	thun wito	(a) Name and title of		thorous mone, enter	(b) Average	ne hours	(C) Reportable	(d) Health	n benefits.	(e) Es	tımated
		paid more than			per week d		compensation (Forms W-2/1099-MISC)	contribu	itions to e benefit		t of other
			NONE	2	posit	tion	W-2/1099-MISC)	plans, and	d deferred	compe	ensation
			2,02,12	-				Облиро	10011011		
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		<del></del>	<del></del>		7						
	Total nur	mber of other employees paid	over \$100,000			<b>&gt;</b>	1				
51		e this table for the organization		moensated indepen	dent contractors v	vho each rece	eived more than \$100	.000 of co	mpensat	ion from	the
•		tion If there is none, enter "No					• • • • • • • • • • • • • • • • • • • •	,			
(a)		d address of each independen		nore than \$100,000	)	(b) Type	of service		(c) C	ompensa	stion
						•					
					. 1.						
d	Total nu	mber of other independent cor	ntractors each reco	eiving over \$100,00	0		<b>&gt;</b>				
52	Did the d	organization complete Schedul	e A? Note: All sec	tion 501(c)(3) orga	nizations and 494	7(a)(1) none	xempt			_	
	charitab	le trusts must attach a complet	ted Schedule A						<b>▶</b> X	Yes	No.
Unde Decla	er penalties aration of pr	of perjury, I declare that I have exame eparer (atter than officer) is based of	nined this return, incluing all the matter of w	ding accomp inying so hich prepare has any l	chedules and stateme knowledge	ents, and to the	best of my knowledge an	d belief, it is	s true, com	ect, and co	omplete
ei.		Souther	Sula						<u> 5//4</u>	<u> </u>	<u> </u>
Sig He		algnature of officer						Date	•	•	
			ICK SAL	KLSBE	rg H						
		Type or print name and title					·				
	_	Print/Type preparer's name	)	Preparer's signatu	re	Date	Check _		PTIN		
Pa	id						self- empl	oyed			
	eparer										
Us	e Only	Firm's name					Firm's El	N ►			
		Firm's address					Phone no	)			
_											
May	the IRS o	liscuss this return with the pre	parer shown abov	e? See instructions					▶ [	Yes	No.
		<del></del>	: - <del></del>	-					F	orm <b>990</b>	- <b>EZ</b> (2012)

232174 01-11-13

#### SCHEDULE A (Form 990 or 990-EZ)

Name of the organization

# **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section

4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

2012

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Baylor Scott & White Health (f/k/a BSW Health Service)

Health Employer identification number

46-3131350

Pa	art I	Reason	for Public Char	ity Status (All organiza	ations must complete	e this part.) See insti	ructions.				
The	organi	ization is not a	private foundation	because it is (For lines 1	through 11, check of	only one box )					
1		A church, cor	vention of churches	s, or association of churc	hes described in se	ction 170(b)(1)(A)(i).					
2		A school described in section 170(b)(1)(A)(ii). (Attach Schedule E)									
3		A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii).									
4		A medical res	earch organization	operated in conjunction v	with a hospital descr	ibed in section 170	<b>b)(1)(A)(iii)</b> . Enter t	he hospital's na	me,		
		city, and state									
5		An organizati	on operated for the	benefit of a college or un	iversity owned or op	erated by a governn	nental unit describe	ed in			
		section 170	<b>(b)(1)(A)(iv).</b> (Comple	ete Part II.)							
6		A federal, sta	te, or local governm	ent or governmental unit	described in section	n 170(b)(1)(A)(v).					
7		An organizati	on that normally rec	eives a substantial part o	of its support from a	governmental unit o	r from the general p	oublic described	ł in		
		section 170(	b)(1)(A)(vi). (Comple	te Part II.)							
8		A community	trust described in s	ection 170(b)(1)(A)(vi). (	Complete Part II.)						
9		An organizati	on that normally rec	eives: (1) more than 33 1	/3% of its support fr	om contributions, m	embership fees, ar	d gross receipt:	s from		
		activities rela	ted to its exempt fui	nctions - subject to certa	in exceptions, and (2	2) no more than 33 1	/3% of its support	from gross inve	stment		
		income and i	inrelated business t	axable income (less sect	ion 511 tax) from bus	sinesses acquired by	the organization a	after June 30, 19	<b>375</b> .		
		See section	See section 509(a)(2). (Complete Part III.)								
10		An organizati	on organized and or	perated exclusively to tes	st for public safety. S	See section 509(a)(4	).				
11	X	An organizati	on organized and or	perated exclusively for th	e benefit of, to perfo	orm the functions of,	or to carry out the	purposes of one	e or		
		more publicly	supported organiza	ations described in section	on 509(a)(1) or sectio	on 509(a)(2). See <b>sec</b>	tion 509(a)(3). Che	ck the box that			
		describes the	type of supporting	organization and comple	ete lines 11e through	11h.					
		a L Type	<b>b</b> X T	ype II c Ty	/pe III - Functionally i	ntegrated d	Type III - Nor	functionally into	egrated		
•	e X	By checking	this box, I certify tha	at the organization is not	controlled directly or	r indirectly by one or	more disqualified i	persons other th	nan		
		foundation m	anagers and other t	han one or more publicly	supported organiza	itions described in s	ection 509(a)(1) or :	section 509(a)(2	).		
	f	If the organiz	ation received a writ	ten determination from t	he IRS that it is a Ty	pe I, Type II, or Type	· 111				
			rganization, check th						X		
,	9	-		organization accepted an		•	• •				
			<u> </u>	lirectly controls, either al	one or together with	persons described i	n (II) and (III) below,				
		_		upported organization?				11g(i)	X		
		•	•	n described in (i) above?				11g(ii)	X		
			•	person described in (i) o	, ,			11g(iii)	X		
	h	Provide the f	ollowing information	about the supported org	ganization(s).						
			<b></b> =	I	Viv.) to the excentration	(w) Did you notify the	(vi) is the				
(	ı) Name	of supported	l (ii) EIN	(iii) Type of organization	Fial is the ordanization	(v) Did you notily the	1 1	(vii) Amount of m	ionetary		

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1-9 above or IRC section	(iv) is the c in col (i) is governing	sted in your	organizat	ion in col	(vi) Is organizatio (i) organiz U S	on in col ed in the	(vil) Amount of monetary support
		(see instructions))	Yes	No	Yes	No	Yes	No	
Baylor				_					
University M	75-1837454	03	Х						0.
Scott &									
White Memori	74-1166904	03	X						0.
All Saints									
Health Found	75-1947007	07	X						0.
Baylor All									
Saints Medic	75-1008430	03	X					L	0.
Baylor									
Health Care	75-1606705	0 7	<u> </u>					_	0.
Total 29									0.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2012

232021

See Part IV for Line 11 Continuation

5

#### Schedule A (Form 990 or 990-EZ) 2012 Page 2 Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III) Section A. Public Support Calendar year (or fiscal year beginning in) (a) 2008 **(b)** 2009 (c) 2010 (d) 2011 (e) 2012 (f) Total 1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants") 2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf 3 The value of services or facilities furnished by a governmental unit to the organization without charge 4 Total. Add lines 1 through 3 5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) 6 Public support. Subtract line 5 from line Section B. Total Support Calendar year (or fiscal year beginning in) (a) 2008 (b) 2009 (c) 2010 (d) 2011 (e) 2012 (f) Total 7 Amounts from line 4 Gross income from interest. dividends, payments received on securities loans, rents, royalties and income from similar sources Net income from unrelated business activities, whether or not the business is regularly carried on 10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.) 11 Total support. Add lines 7 through 10 12 Gross receipts from related activities, etc. (see instructions) 13 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage 14 14 Public support percentage for 2012 (line 6, column (f) divided by line 11, column (f)) 15 15 Public support percentage from 2011 Schedule A, Part II, line 14 16a 33 1/3% support test - 2012. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization b 33 1/3% support test - 2011. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization

Schedule A (Form 990 or 990-EZ) 2012

17a 10% -facts-and-circumstances test - 2012. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization

b 10% -facts-and-circumstances test - 2011. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the

meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization

organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization 18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions

### Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Se	ction A. Public Support	O.OVY, Product Collin	pioto 1 dit 11.7			<del></del>	
Cale	ndar year (or fiscal year beginning in)	(a) 2008	<b>(b)</b> 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not					1	
	include any "unusual grants.")						
2	Gross receipts from admissions, merchandise sold or services per-						
	formed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3	Gross receipts from activities that						
_	are not an unrelated trade or bus-						l
	iness under section 513						
4	Tax revenues levied for the organ-						
•	ization's benefit and either paid to	}	]				
	or expended on its behalf						<u> </u>
5	The value of services or facilities	<del></del>	<del>                                     </del>	<del> </del>	<del></del>	<del>-</del>	<del></del>
3					İ	Ì	
	furnished by a governmental unit to						
_	the organization without charge		<del> </del>				
	Total. Add lines 1 through 5				<u> </u>		
7	Amounts included on lines 1, 2, and						
	3 received from disqualified persons						
I	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the						
	amount on line 13 for the year			ļ <u>.</u>	<u> </u>		
(	Add lines 7a and 7b						
8	Public support (Subtract line 7c from line 6)	,		1			
	ction B. Total Support						
Cali	endar year (or fiscal year beginning in)	(a) 2008	<b>(b)</b> 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
	Amounts from line 6	147 = 3 3	(-)	19735	1-7-3-1	19/22	
	a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
	Unrelated business taxable income	***************************************				1-1	
	(less section 511 taxes) from businesses						
	acquired after June 30, 1975	İ					
	•			<del></del>	<del></del>	<del>                                     </del>	
11	Add lines 10a and 10b  Net income from unrelated business						
••	activities not included in line 10b, whether or not the business is						
	regularly carried on			<u></u>			
12	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)			Į.			
13	Total support. (Add lines 9, 10c, 11, and 12)						
	First five years. If the Form 990 is fo	r the organization	's first second th	ard fourth or fifth t	tax vear as a secti	on 501(c)(3) organiz	ration
	check this box and stop here	r the organization	, o mot, occorio, tri	, 1001111, 01 111111	tat your as a coot	on our (o)(o) organiz	<b>▶</b>
Sa	ction C. Computation of Publ	ic Support P	ercentage				
	<del></del>					45	
15	''' '			column (I))		15	
16	Public support percentage from 201				<del></del>	16	<u> </u>
	ction D. Computation of Inve					T )	
17	, ,			ine 13, column (f))		17	
18	Investment income percentage from					18	
19	a 33 1/3% support tests - 2012. If the	organization did	not check the box	on line 14, and lin	ne 15 is more than	33 1/3%, and line 1	17 is not
	more than 33 1/3%, check this box a	and <b>stop here.</b> Th	ie organization qua	alifies as a publicly	supported organi	zation	▶ 🗀
	b 33 1/3% support tests - 2011. If the	organization did	not check a box o	on line 14 or line 19	a, and line 16 is n	nore than 33 1/3%,	and
	line 18 is not more than 33 1/3%, ch	eck this box and	stop here. The org	ganization qualifies	as a publicly sup	ported organization	▶□
20				= = = = = = = = = = = = = = = = = = = =	· · · · · · · · · · · · · · · · · · ·		▶ [
	023 12-04-12					hedule A (Form 99	0 or 990-EZ) 201

Bay Scott & White Health (f/k/a BSW Health Service) 46-3131350 Page 4

Part IV Supplen	nental Informati	on (Schedule A, Part I,	Line 11h ·	Information	on regardin	ng support	ed organiz	zations (c	ontinuation)
(i) Name of supported organization	(ii) EiN	(iii) Type of organization (described on lines 1-9 above or IRC section	(iv) Is the tion in col in your g	organiza- l (i) listed overning ment?		ı notify the ion in col		the on in col ed in the	(vil) Amount of support
	}	(see instructions))	Yes	No	Yes	No	Yes	No	
Baylor					-				
Institute fo	75-1037226	0 3	x	ĺ				1 1	0.
Baylor									
Regional Med	75-1777119	03	X						0 <u>.</u>
Baylor				[		1	1	1 1	_
Medical Cent	75-2586857	03	X	<u> </u>				-	0.
Baylor Regional Med	   02_0551704	0.2	X		ļ				0
Baylor	102-0331704	0.3		_	<b> </b>			<del>                                     </del>	0.
Medical Cent	75-1844139	0.3	х						0.
Baylor			<del>                                     </del>		<del>  -</del>		<del> </del>	1	
Medical Cent	75-1037591	03	x	}	}		}	}	0.
Baylor									
Research Ins	75-1921898	04	X						0.
Baylor			ł	1	1				
Specialty He	75-1765385	03	X	<u> </u>	<u> </u>			<del>                                     </del>	0.
HealthTexas Provider Net	75 2526010	0.3	· ·					1	0
Hillcrest	73-2336818	0.3	X	<del> </del>	<del> </del>	<u> </u>		++	0.
Baptist Medi	74-1161944	0.3	х	1					0.
Hillcrest	74_1101744			<del> </del>	<del> </del>		_	<del> </del>	
Family Healt	74-2730350	11	X		)		ļ	) }	0.
Hillcrest						-	<u> </u>		
Physician Se	75-2967081	11	X						0.
Irving									
Healthcare F	75–1570933	07	X	<u> </u>			<u> </u>	<u> </u>	0.
Scott &	74 205027			!		ļ	}		0
White Clinic Scott &	2/4-29582//	09	X		<del>  -</del>		<del>                                     </del>	<del>                                     </del>	0.
White Contir	20-2850920	0.3	x	i			1		0.
Scott &	20 2030320			<del> </del>	<del> </del>		<del> </del>	<del>   </del>	
White EMS, 1	75-3242749	09	x	1		ŀ			0.
Scott &		-		ļ —					·
White Founda	$\frac{1}{1}$	07	X		<u> </u>				0.
Scott &			1						
White Health	127-3513154	.07	X	ļ	ļ				0.
Scott &	77 4424451	0.0	] ,	1				l i	0
White Hospit	27-4434451	.03	X	<del> </del>	<del> </del>		<del> </del>	<del>                                     </del>	0.
White Hospit	-27-3026151	03	X	1					0.
Scott &			A	<del> </del>			<del> </del>	† - †	
White Hospit	46-4007700	03	X						0.
Scott &				_					
White Hospit	20-3749695	03	X						0.
Scott &									_
White Hospit	1/4-159571	.03	X	<del> </del>		<u> </u>	<del> </del>		0.
Scott & White Hospit	- -74_2510751	003	x						^
White Hospit	L14-2519152	.03	<u> </u>	-	<del>  -</del>	<del> </del>	+		
						1	1		
	<del> </del>		1	1			1	1	
Continuation Total			<u></u>						
							Sc	hedule A	(Form 990 or 990-EZ)

Schedule A (Form 990 or 990-EZ)

#### SCHEDULE O (Form 990 or 990-EZ)

# Supplemental Information to Form 990 or 990-EZ

Department of the Treasury Internal Revenue Service Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

2012
Open to Public Inspection

Name of the organization

Baylor Scott & White Health (f/k/a BSW Health Service)

Employer identification number 46-3131350

Form 990-EZ, Part III, Primary Exempt Purpose - Faith based supporting
organization providing centralized administrative and management
services to a network of acute care hospitals and related health care
entities that provide patient care, medical education, research and
community services.
Form 990-EZ, Part V, Information Regarding Personal Benefit Contracts:
The organization did not, during the year, receive any funds, directly,
or indirectly, to pay premiums on a personal benefit contract.
The organization, did not, during the year, pay any premiums, directly,
or indirectly, on a personal benefit contract.
Form 990-EZ, Section B, Name Change:
The organization changed it's legal name and revised the certificate of
formation effective March 1, 2014 which was after the end of the tax
year. The restated certificate of formation is attached evidencing the
name change. Also, notification of the name change from BSW Health
Service to Baylor Scott & White Health was provided to the IRS via
written correspondence on March 31, 2014.

Corporations Section P.O.Box 13697 Austin, Texas 78711-3697



Nandita Berry Secretary of State

# Office of the Secretary of State

February 28, 2014

Fulbright & Jaworski L.L.P. 1301 McKinney, Suite 5100 Houston, TX 77010 USA

RE: Baylor Scott & White Health

File Number: 801801789

It has been our pleasure to file the Restated Certificate of Formation for the referenced entity. Enclosed is the certificate evidencing filing. Payment of the filing fee is acknowledged by this letter.

If we may be of further service at any time, please let us know.

Sincerely,

Corporations Section Business & Public Filings Division (512) 463-5555

Enclosure

Come visit us on the internet at http://www.sos.state.tx.us/

Phone: (512) 463-5555 Fax: (512) 463-5709
Prepared by: Lisa Sartin TID: 10323

Dial: 7-1-1 for Relay Services Document: 531611350002 Corporations Section P.O.Box 13697 Austin, Texas 78711-3697



### Office of the Secretary of State

# CERTIFICATE OF FILING OF

Baylor Scott & White Health 801801789

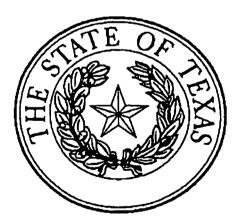
[formerly: BSW Health Service]

The undersigned, as Secretary of State of Texas, hereby certifies that a Restated Certificate of Formation for the above named domestic nonprofit corporation has been received in this office and has been found to conform to the applicable provisions of law.

ACCORDINGLY, the undersigned, as Secretary of State, and by virtue of the authority vested in the secretary by law, hereby issues this certificate evidencing filing effective on the date shown below.

Dated: 02/27/2014

Effective: 03/01/2014 12:01 am



NANDITA BERRY

Nandita Berry Secretary of State

#### RESTATED CERTIFICATE OF FORMATION (WITH NEW AMENDMENTS) OF BSW HEALTH SERVICE

FILED
in the Office of the
Secretary of State of Texas

FEB 2 7 2014

Corporations Section

BSW Health Service, a Texas nonprofit corporation (the "<u>Corporation</u>"), by and through the undersigned authorized officer, adopts the following in accordance with Sections 3.057 through 3.059 of the Texas Business Organizations Code (the "<u>TBOC</u>"):

- 1. The current name of the filing entity is BSW Health Service, a Texas nonprofit corporation. The name of the filing entity is being changed to Baylor Scott & White Health.
- 2. The Corporation was formed as a nonprofit corporation on June 14, 2013 under the name "BSW Health Service" and issued file number 801801789 by the Secretary of State of the State of Texas (the "Secretary of State").
- 3. This document restates the entire Certificate of Formation of the Corporation, referred to herein as the "Certificate of Formation," as amended and supplemented by all Certificates of Amendment previously filed by the Secretary of State, and as further amended as set forth herein.
- 4. This document further amends the Certificate of Formation of the Corporation by changing the name of the Corporation to "Baylor Scott & White Health," changing the reference to the name of the sole member of the Corporation in Article VII to "Baylor Scott & White Holdings," updating the address of one of the directors in Article VIII, and upating the registered agent of the Corporation in Article XI. The full text of each added or amended provision of the Certificate of Formation is contained in the Restated Certificate of Formation attached hereto as Exhibit A.
- 5. Each new amendment to the Certificate of Formation effected by this document has been made in accordance with the provisions of the TBOC. The amendments have been approved in the manner required by the TBOC and by the governing documents of the Corporation.
- 6. The Restated Certificate of Formation, which is attached to this document, accurately states the text of the Certificate of Formation and each amendment to the Certificate of Formation that is in effect, and as further amended by this document. The attached Restated Certificate of Formation does not contain any other change in the Certificate of Formation except for the information permitted to be omitted by the provisions of the TBOC applicable to the Corporation. The Certificate of Formation of the Corporation and all amendments and supplements thereto are hereby superseded by the Restated Certificate of Formation attached hereto.
  - 7. This document becomes effective at 12:01 a.m. on March 1, 2014.

The undersigned affirms that the person designated as registered agent in the Restated Certificate of Formation has consented to the appointment. The undersigned signs this document subject to the penalties imposed by law for the submission of a materially false or fraudulent instrument and certifies under penalty of perjury that the undersigned is authorized under the provisions of law governing the Corporation to execute this document.

Date: February 21, 2014

**BSW HEALTH SERVICE** 

By:

T. Allison, Chief Executive Officer

### EXPIBIT A

# RESTATED CERTIFICATE OF FORMATION OF BAYLOR SCOTT & WHITE HEALTH

#### ARTICLE I NAME

The name of the Corporation is Baylor Scott & White Health ("Corporation").

# ARTICLE II NON-PROFIT CORPORATION

The Corporation is a non-profit corporation.

# ARTICLE III DURATION

The period of duration of the corporation is perpetual.

# ARTICLE IV PURPOSES

The Corporation is formed and organized and shall be operated exclusively for charitable, scientific, and educational purposes within the meaning of Section 501(c)(3) of the Internal Revenue Code of 1986, as amended, or the corresponding provisions of any subsequent United States tax laws (hereinafter referred to as the "Code"). In carrying out the purposes stated in this Article IV, the Corporation is organized and shall operate exclusively for the benefit of, to perform the functions of, or to carry out the purposes of All Saints Health Foundation, Baylor All Saints Medical Center, Baylor Health Care System Foundation, Baylor Institute for Rehabilitation at Gaston Episcopal Hospital, Baylor Regional Medical Center at Grapevine, Baylor Medical Center at Irving, Baylor Regional Medical Center at Plano, Baylor Medical Center at Waxahachie, Baylor Medical Centers at Garland and McKinney, Baylor Research Institute, Baylor Specialty Health Centers, Baylor University Medical Center, HealthTexas Provider Network, Hillcrest Baptist Medical Center, Hillcrest Family Health Center, Hillcrest

Physician Services, Irving Healthcare Foundation, Scott & White Clinic, Scott & White Continuing Care Hospital, Scott & White EMS, Inc., Scott & White Foundation – Brenham, Scott & White Healthcare Foundation, Scott & White Hospital – Brenham, Scott & White Hospital – College Station, Scott & White Hospital – Llano, Scott & White Hospital – Marble Falls, Scott & White Hospital – Round Rock, Scott & White Hospital – Taylor, and Scott & White Memorial Hospital, all being publicly supported organizations under Code Section 509(a)(1) or Code Section 509(a)(2), and future affiliated hospitals and healthcare delivery organizations that are owned and/or controlled by the Corporation and that are publicly supported organizations under Code Section 509(a)(1) or Code Section 509(a)(2), including providing, on a centralized basis, management and administrative services for such entities including, but not limited to, all or substantially all operational, finance, accounting, legal, human resources, risk management, quality and information services.

#### ARTICLE V POWERS

Subject to the restrictions set forth below, the Corporation shall have and may exercise all powers permitted under the Business Organizations Code of the State of Texas ("TBOC") in order to carry out the purposes set forth above.

#### ARTICLE VI RESTRICTIONS

No part of the net earnings of the Corporation shall inure to the benefit of any director or officer of the Corporation, or any private individual; <u>provided</u>, <u>however</u>, that reasonable compensation may be paid for services rendered to or for the Corporation and expenses may be reimbursed or paid in furtherance of one or more of its purposes, reasonable interest may be paid on any outstanding liability owed by the Corporation to any director or officer of the Corporation

or any private individual, and the Corporation may indemnify its directors, officers, and employees with respect to actions taken in their capacities as such to the extent permitted under the TBOC, this Certificate of Formation, the Bylaws of the Corporation ("Bylaws"), and the Code.

No substantial part of the activities of the Corporation shall be the carrying on of propaganda, or otherwise attempting to influence legislation (except as otherwise provided by Code Section 501(h)), and the Corporation shall not participate in, or intervene in (including the publication or distribution of statements), any political campaign on behalf of (or in opposition to) any candidate for public office.

Notwithstanding any other provision of this Certificate of Formation, the Corporation shall not carry on, conduct, engage, participate, or intervene in (a) any activity or transaction not permitted to be conducted or carried on by an organization exempt from taxation under Code Sections 501(c)(3) and 509(a)(3) and the regulations thereunder or by any organization, contributions to which are deductible under Code Sections 170(a)(1) and 170(c)(2) and the regulations thereunder, or (b) any activity or transaction which would result in the loss by the Corporation of its status as an exempt organization under the provisions of Code Sections 501(c)(3) and 501(a). The use, directly or indirectly, of any part of the Corporation's assets in any such activity or transaction is hereby expressly prohibited.

#### ARTICLE VII MEMBER

The Corporation shall have one member, Baylor Scott & White Holdings, a Texas non-profit corporation. The rights of the member, in addition to those expressly provided for by Texas law, shall be as set forth in this Certificate of Formation and in the Bylaws of the Corporation.

# ARTICLE VIII BOARD OF DIRECTORS

The Corporation shall be governed by a Board of Directors ("Board") appointed by the sole member of the Corporation. The powers of, and other matters relating to, the Board shall be set forth in the Bylaws. In no event shall there be fewer than three members of the Board. The names and addresses of the eight persons constituting the Board as of the date this Restated Certificate of Formation was adopted are as follows:

Joel T. Allison

4005 Crutcher Street, Suite 310, Dallas, Texas 75246

Robert Pryor, M.D.

2401 S. 31st Street, Temple, Texas 76508

Gary Brock

3600 Gaston Avenue, Dallas, Texas 75246

Glen Couchman, M.D.

2401 S. 31<sup>st</sup> Street, Temple, Texas 76508

Patricia Currie

2401 S. 31st Street, Temple, Texas 76508

Cyndy Dunlap, R.N.

2401 S. 31st Street, Temple, Texas 76508

Rosemary Luquire, R.N.

3600 Gaston Avenue, Dallas, Texas 75246

Irving Prengler, M.D.

3600 Gaston Avenue, Dallas, Texas 75246

# ARTICLE IX LIMITATION ON LIABILITY OF DIRECTORS

To the fullest extent permitted by law, a director shall not be liable to the Corporation for monetary damages for an act or omission in the director's capacity as a trustee, except for liability of a director for (a) a breach of a director's duty of loyalty to the Corporation, (b) an act or omission not in good faith or that involves intentional misconduct or a knowing violation of the law, (c) a transaction (which transaction may in no case violate the restrictions set forth in Article VI) from which a director received an improper benefit, whether or not the benefit

resulted from an action taken within the scope of the director's office, or (d) an act or omission for which the liability of a director is expressly provided for by statute. No amendment to or repeal of this Article IX shall apply to or have any effect upon the liability or alleged liability of any director for or with respect to any act or omission of such director occurring prior to such amendment or repeal.

# ARTICLE X INDEMNIFICATION

The Corporation shall indemnify its directors and officers from and against any and all liabilities, costs and expenses incurred by them in such capacities as and to the fullest extent permitted by Texas law and the Code, as presently in effect and as hereafter amended, and shall have the power to purchase and maintain liability insurance for those persons or make other arrangements on such person's behalf as and to the fullest extent permitted by Texas law and the Code, as presently in effect and as hereafter amended.

# ARTICLE XI REGISTERED OFFICE AND AGENT

The street address of the registered office of the Corporation is 1999 Bryan Street, Suite 900, Dallas, Texas 75201 and the name of its registered agent at such address is CT Corporation System.

# ARTICLE XII AMENDMENTS

The power to amend or restate this Certificate of Formation and the power to adopt, amend, or repeal the Bylaws of the Corporation shall be vested exclusively in the sole member of the Corporation, as set forth and described in the Bylaws.

# ARTICLE XIII DISSOLUTION

Any voluntary winding up of the Corporation shall be in accordance with a plan adopted by the Board and approved by the Board of Trustees of the sole member of the Corporation. Upon the winding up and dissolution of the Corporation, the Board shall, after paying or making adequate provision of all of the liabilities of the Corporation, distribute the remaining assets of the Corporation to the Member or, at the direction of the Member, to any of the other organizations affiliated with and supported by the Corporation that are then in existence and tax-exempt pursuant to section 501(c)(3) of the Code. If no such organizations then exist, the Board shall distribute such assets to another non-profit corporation that is tax-exempt under section 501(c)(3) of the Code.

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# **Annual Disclosure Report**

# For the Twelve Months Ended June 30, 2015

**Contacts:** Francis P. Anderson

Vice President and Chief Debt Officer

Baylor Scott & White Health

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Frederick Savelsbergh

Executive Vice President and Chief Financial Officer

Baylor Scott & White Health

214-820-7506

fredsa@baylorhealth.edu

www.BaylorScottandWhite.com

#### **BAYLOR SCOTT & WHITE HEALTH**

NOTICE relating to:

#### BAYLOR HEALTH CARE SYSTEM TAXABLE NOTES SERIES 2000

TARRANT COUNTY CULTURAL EDUCATION FACILITIES FINANCE CORPORATION HOSPITAL REVENUE BONDS (BAYLOR HEALTH CARE SYSTEM PROJECT) SERIES 2011A TARRANT COUNTY CULTURAL EDUCATION
FACILITIES FINANCE CORPORATION
HOSPITAL REVENUE BONDS
(BAYLOR HEALTH CARE SYSTEM PROJECT)
SERIES 2011B
7 MONTH WINDOW VRDB

TARRANT COUNTY CULTURAL EDUCATION FACILITIES FINANCE CORPORATION HOSPITAL REVENUE BONDS (BAYLOR HEALTH CARE SYSTEM PROJECT) SERIES 2011C, 2011D, AND 2011E TARRANT COUNTY CULTURAL EDUCATION FACILITIES FINANCE CORPORATION HOSPITAL REVENUE BONDS (BAYLOR HEALTH CARE SYSTEM PROJECT) SERIES 2013A

TARRANT COUNTY CULTURAL EDUCATION
FACILITIES FINANCE CORPORATION
HOSPITAL REVENUE BONDS
(BAYLOR HEALTH CARE SYSTEM PROJECT)
SERIES 2013B
7 MONTH WINDOW VRDB

TARRANT COUNTY CULTURAL EDUCATION FACILITIES FINANCE CORPORATION TAXABLE HOSPITAL REVENUE BONDS (BAYLOR HEALTH CARE SYSTEM PROJECT) SERIES 2013C

TARRANT COUNTY CULTURAL EDUCATION
FACILITIES FINANCE CORPORATION
HOSPITAL REVENUE BONDS
(SCOTT AND WHITE MEMORIAL HOSPITAL
AND SCOTT, SHERWOOD AND BRINDLEY
FOUNDATION PROJECT)
SERIES 2008-1

TARRANT COUNTY CULTURAL EDUCATION FACILITIES FINANCE CORPORATION HOSPITAL REVENUE BONDS (SCOTT & WHITE HEALTHCARE PROJECT) SERIES 2013A

SERIES 2008-1
TARRANT COUNTY CULTURAL EDUCATION
FACILITIES FINANCE CORPORATION
HOSPITAL REVENUE BONDS
(SCOTT & WHITE HEALTHCARE PROJECT)
SERIES 2010

TARRANT COUNTY CULTURAL EDUCATION FACILITIES FINANCE CORPORATION HOSPITAL REVENUE BONDS (SCOTT & WHITE HEALTHCARE PROJECT) SERIES 2013C

TARRANT COUNTY CULTURAL EDUCATION FACILITIES FINANCE CORPORATION HOSPITAL REVENUE BONDS (SCOTT & WHITE HEALTHCARE PROJECT) SERIES 2013B BAYLOR SCOTT & WHITE HOLDINGS TAXABLE BONDS SERIES 2015

**CUSIP Nos:** 

072865AA6, 87638QLH0, 87638QLJ6, 83678QKY4, 87638QLK3, 87638QFF1, 87638QFV6, 87638QFG9, 87638QFW4, 87638QFH7, 87638QFJ3, 87638QFK0, 87638QFL8, 87638QFM6, 87638QFN4, 87638QFP9, 87638QFQ7, 87638QFR5, 87638QFS3, 87638QFT1, 87638QFX2, 87638OEW5, 87638OEY1, 87638OFA2, 87638OGU7, 87638OGV5, 87638OGW3, 87638OHA0, 87638OGX1, 87638OGY9, 87638OGZ6, 87638OGT0, 87638OHB8, 87638QAJ8, 87658QLB3, 87638QLC1, 87638QLD9, 87638QLP2, 87638QMP1, 87638QLQ0, 87638QMQ9, 87638QLR8, 87638QMR7, 87638QLS6, 87638QMS5, 87638QMD8, 87638QND7, 87638QLT4, 87638QMT3, 87638QLU1, 87638QMU0, 87638QME6, 87638QNE5, 87638QLV9, 87638QMH9, 87638QLW7, 87638QMJ5, 87638QLX5, 87638QMK2,87638QLY3, 87638QML0, 87638QLZ0, 87638QMF3, 87638QMA4, 87638QMG1, 87638QNG0, 87638QMM8,87638QNM7, 87638QMB2, 87638QNB1, 87638QMC0,87638QNC9, 87638QMN6, 87638QNN5, 87638QFY0, 87638QFZ7, 87638QGA1, 87638QGB9, 87638QGC7, 87638QGD5, 87638QGE3, 87638QGF0, 87638OGG8, 87638OGH6, 87638OGJ2, 87638OGK9, 87638OGL7, 87638OGM5, 87638QGN3, 87638QGQ6, 87638QGP8, 87638QGR4, 87638QGS2, 072863AA1, 072863AB9, 072863AC7, 87638QDU0, 87638QDV8, 87638QDW6, 87638QEH8, 87638QDX4, 87638QDY2, 87638QEFJ4, 87638QNQ8, 87638QEL9, 87638QER6, 87638QEF2, 876380EG0, 876380ES4

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### **ATTENTION**

This document is marked with a dated date of June 30, 2015 and reflects information only as of that dated date. Readers are cautioned not to assume that any information has been updated beyond the dated date except as to any portion of the document that expressly states that it constitutes an update concerning specific recent events occurring after the dated date of the document. Any information contained in the portion of the document indicated to concern recent events speaks only as of its date. We expressly disclaim any duty to provide an update of any information contained in this document.

The information contained in this document may include "forward looking statements" by using forward-looking words such as "may," "will," "should," "expects," "believes," "anticipates," "estimates," or others. You are cautioned that forward-looking statements are subject to a variety of uncertainties that could cause actual results to differ from the projected results. Those risks and uncertainties include general economic and business conditions, receipt of funding grants, and various other factors which are beyond our control.

Because we cannot predict all factors that may affect future decisions, actions, events, or financial circumstances, what actually happens may be different from what we include in forward-looking statements.

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#### **ORGANIZATION**

#### Baylor Scott & White Health System

Baylor Scott & White Holdings, a Texas nonprofit organization (BSW Holdings) and its controlled affiliates (collectively, the "System") was created from the combination of two Texas healthcare systems, Baylor Health Care System (BHCS) and its affiliates (the "North Texas Division") and Scott & White Healthcare (S&W) and its affiliates (the "Central Texas Division"). BSW Holdings and Baylor Scott & White Health, a Texas nonprofit corporation (BSW Health), were created by BHCS and S&W in connection with their combination. BSW Holdings is the sole member of BHCS, S&W, and BSW Health and has control and substantial reserved powers over all BHCS and S&W material affiliates.

The System includes two flagship hospitals, Baylor University Medical Center (BUMC) and Scott & White Memorial Hospital (Memorial) along with another nineteen hospitals (see licensed beds table) located in north and central Texas.

The System includes five foundations and one research institute which are the Baylor Health Care System Foundation, Scott & White Healthcare Foundation, the Irving Healthcare Foundation, All Saints Health Foundation, Scott & White Foundation – Brenham and Baylor Research Institute.

The System also includes Baylor Scott & White Quality Alliance (BSWQA). BSWQA is an accountable care organization developing a clinically integrated network of employed physicians, independent physicians, hospitals and other providers of care whose mission is to improve quality, control rising costs and provide the most efficient care for the patients in the communities served by the System.

The System also includes Scott & White Clinic (the "Clinic"), HealthTexas Provider Network (HTPN), Hillcrest Family Health Center and Hillcrest Physician Services. The Clinic, a Texas nonprofit corporation, operates regional facilities located throughout the Central Texas area, in addition to the main campus in Temple, Texas. HTPN is a Texas nonprofit corporation that owns and operates primary care and specialty practices in the Dallas-Fort Worth metroplex. Hillcrest Family Health Center and Hillcrest Physician Services operate in the greater Waco area.

The System operates a state certified Health Maintenance Organization, Scott & White Health Plan (the "Health Plan" or "SWHP"), which provides health insurance benefits to approximately 234,000 members through a variety of commercial, Medicaid, Medicare, Part D, Pharmacy Benefits Management, and Administrative Services Only products and services.

The System's combined financial statements also include partnerships through Texas Health Ventures Group, LLC (THVG) with eight short-stay surgery hospitals and 28 ambulatory surgery centers, BIR JV, LLP (BIR JV) with four rehabilitation hospitals and 53 clinics, EBD JV, LLP (EBD JV) with seven emergency medical centers, BTDI JV, LLP (BTDI JV) with 24 imaging centers, THVG Bariatric, LLC (AIGB), providing bariatric services, ESWCP, LLC that

operate one emergency medical center and Scott & White EMS, Inc. that operates a medical transport service.

The System is committed to medical education in support of its mission of exemplary care, education and research. The Texas A&M Health Science Center College of Medicine and the System have established a Clinical Training Program, at which medical students will complete clinical rotations at BUMC and S&W Main Campus, among other clinical affiliates. In addition, the System provides physician medical education through affiliations with Texas A&M Health Science Center College of Medicine and the University of Texas Southwestern Medical School. Nursing education is conducted through programs and affiliations with numerous schools of nursing including University of Mary Hardin-Baylor, Texas A&M University – Corpus Christi, Baylor University School of Nursing, Dallas County Community College District, Texas Woman's University and the University of Texas at Arlington.

#### **Obligated Group**

Prior to their affiliation, BHCS and certain of its affiliates and S&W and certain of its affiliates each issued and secured debt under separate master trust indentures (the "Old MTIs"). On February 21, 2014, BHCS and S&W completed the substitution of the Old MTIs with a new Master Indenture of Trust and Security Agreement, dated as of February 1, 2014 (the "Master Indenture"), among BHCS, S&W, and other affiliates from time to time obligated thereunder (the "Obligated Affiliates"), and The Bank of New York Mellon Trust Company, National Association, as trustee, which secures all outstanding notes previously issued by BHCS and S&W under the Old MTIs. At the time of its execution and delivery, the Master Indenture formed a single obligated credit group consisting of the following entities as Obligated Affiliates: BHCS, S&W, Baylor University Medical Center, a Texas nonprofit corporation, Baylor All Saints Medical Center, a Texas nonprofit corporation, Baylor Regional Medical Center at Grapevine, a Texas nonprofit corporation, Baylor Medical Center at Waxahachie, a Texas nonprofit corporation, Baylor Regional Medical Center at Plano, a Texas nonprofit corporation, Scott & White Memorial Hospital, a Texas nonprofit corporation, Scott & White Clinic, a Texas nonprofit corporation, Scott & White Hospital – Round Rock, a Texas nonprofit corporation, Scott & White Continuing Care Hospital, a Texas nonprofit corporation, and Hillcrest Baptist Medical Center, a Texas nonprofit corporation. There are no designated affiliates under the Master Indenture. Effective April 1, 2014, BSW Holdings was admitted as an Obligated Affiliate under the Master Indenture and, effective April 8, 2014, was appointed as the Combined Group Representative.

The combined System's credit ratings are Aa3 (Stable Outlook) by Moody's Investors Service and AA- (Stable Outlook) by Standard and Poor's Ratings Services.

#### Awards and Distinctions

The System is recognized as one of the leading healthcare delivery systems across the United States, having received the following recognitions, among others:

- Eleven Baylor Scott & White Health hospitals received U.S. News recognition this year: 4 hospitals listed in the 2015–2016 *U.S. News & World Report's "Best Hospitals"* metro area ranking for Dallas–Fort Worth; 9 hospitals in the System rated as U.S. News "Best Hospitals for Common Care";
- Six hospitals with Magnet® designation for nursing excellence by the American Nurses Credentialing Center (achieved by less than seven percent of hospitals nationwide);
- Received the National Quality Forum National Quality Health Care Award for being a role model in achieving meaningful, sustainable quality improvement in healthcare;
- Received the American Hospital Association Circle of Life Award for innovative palliative and end–of–life care by the Supportive and Palliative Care program; and
- Sixty-three HTPN practices and all Central Texas primary care clinics 52 in total have received National Committee for Quality Assurance (NCQA) Patient–Centered Medical Home Recognition for using evidence–based, patient–centered processes that focus on highly coordinated care and long–term, participative relationships.
- The Central Texas Division has been recognized by the Dartmouth Institute of Health Policy and Clinical Practice as a leader in low resource utilization for chronically ill patients in their last six months of life. S&W scored among the highest in patient safety scores in most categories of the study that was last published in 2012.
- BSWQA has been awarded a three—year accreditation as a Level 2 accountable care
  organization, the first to be awarded the recognition in North Texas and the second in the
  state.
- Received recognition for excellence in Health IT from Hospitals & Health Networks Magazine (One of the nation's Most Wired in the "Most Improved" category 2015) and the Health Care Information and Management Systems Society (HIMSS); Analytics Stage 7 awards for 99% of CTX facilities.
- Scott & White Health Plan recognized for excellence in diabetic care by the Texas Diabetes Council in Austin.
- The System's two flagship hospitals in Dallas and Temple BUMC and Memorial have also received numerous accreditations, accolades, and honors, including:

#### **BUMC**

- *U.S. News & World Report* Named as one of the nation's "Best Hospitals" for 23 consecutive years and ranked as the No. 1 hospital in Dallas–Fort Worth and the No. 3 hospital in Texas;
- *U.S. News & World Report* Named as one of the top 50 hospitals nationally in three specialties: Diabetes & Endocrinology, Gastroenterology & GI Surgery, Neurology & Neurosurgery and ranked as National High Performer in eight specialties: Cancer,

Ear, Nose & Throat, Geriatrics, Gynecology, Nephrology, Orthopedics, Pulmonology and Urology; and recognized for clinical excellence in treating Chronic Obstructive Pulmonary Disease and Congestive Heart Failure;

- National Research Corporation For the 19<sup>th</sup> consecutive year, awarded the Consumer Choice Award for Best Overall Quality, Best Doctors, Best Nurses, and Best Image/Reputation among hospitals in North Texas; and
- American Nurses Credentialing Center Earned third consecutive Magnet® designation, a distinction earned by fewer than two percent of the nation's hospitals;
- *The Joint Commission* Reaccredited with a Gold Seal of Approval<sup>TM</sup> for the Ventricular Assist Device Program, the nation's first such accredited program.

#### Memorial

- U.S. News & World Report "Best Hospitals for Common Care" for excellence in treating COPD;
- Becker's Hospital Review 100 Hospitals and Health Systems With Great Oncology Programs in U.S. for Glenda Tanner Vasicek Cancer Center and 100 Hospitals with Great Women's Health Programs in U.S.;
- Truven Health Analytics 50 Top Cardiovascular Hospitals in U.S. for Heart and Vascular Institute and one of the Nation's 100 Top Hospitals;
- American Heart Association/American Stroke Association Get With The Guidelines®– Stroke Honor Roll-Elite Quality Achievement Award;
- American Heart Association Mission: Lifeline<sup>®</sup> Bronze Plus Receiving Quality Achievement Award;
- American College of Surgeons Commission on Cancer (CoC) Outstanding Achievement Award for the Scott & White Vasicek Cancer Center;
- American College of Radiology (ACR) Breast Imaging Center of Excellence: Breast Ultrasound, Mammography, Stereotactic;
- American College of Cardiology National Cardiovascular Data Registry (NCDR®)
   Acute Coronary Treatment and Intervention Outcomes Network (ACTION) Registry
   Get with the Guidelines® (GWTG) Platinum Performance Achievement Award for
   2015; and
- The Joint Commission The Gold Seal of Approval; Accredited Programs in Hospital, Nursing Care Center, Home Care; Advanced Certification in: Stroke (Primary Stroke Center), Ventricular Assist Device

#### **KEY OPERATING AND FINANCIAL INDICATORS**

The information contained in this document represents the financial condition and results of operations of BSWH for the three months ended December 31, 2013, March 31, 2014, and June 30, 2014, the nine months ended June 30, 2014, the four quarters of fiscal year 2015, and fiscal year ending June 30, 2015. BSWH fiscal year end is June 30. Given the October 1, 2013 effective date of the BHCS and SWH affiliation, the first year of operations included only nine months of activity.

BSW Holdings has accounted for the combination as a merger of not-for-profit entities under Accounting Standards Codification (ASC) 958-805, "Not-for Profit Entities: Business Combinations" resulting in a new reporting entity effective October 1, 2013, the merger date, with no activities before the merger. Therefore, the combined assets, liabilities and net assets of Baylor and Scott & White are included in the accompanying combined financial statements as of the merger date at their historical basis under the carryover method with adjustments to conform the individual accounting policies of Baylor and Scott & White and to eliminate intra-entity balances.

FY15 - BSWH Key Operating and Financia (\$ Thousands)	l Indicato	rs									
		Three Months Ended									
	Se	September 30, <u>2014</u>		December 31, <u>2014</u>		March 31, <u>2015</u>		June 30, 2015		June 30, 2015	
Total Operating Revenue Operating Margin		1,782,856 9.1%	\$	1,872,266 8.7%	\$	1,806,291 6.7%	\$	2,074,513 10.9%	\$	7,535,926 8.9%	
Adjusted EBITDA (1) Cash and Investments	\$ \$	289,977 3,804,636	\$ \$	300,537 3,856,456	\$ \$	353,602 3,978,314	\$ \$	357,608 4,559,330	\$ \$	1,301,723 4,559,330	
Days in Patient Accounts Receivable (2)		38.2		37.3		38.3		33.4		36.4	

<sup>(1)</sup> Adjusted Earnings Before Interest, Taxes, Depreciation and Amortization (EBITDA) is defined as revenue in excess of expenses plus depreciation, amortization, taxes, interest, excluding unrealized gains/losses on investments, unrealized gains/losses on interest rate swaps and loss on extinguishment of debt.

<sup>(2)</sup> Days Revenue in Patient Accounts Receivable is defined as net patient receivables divided by average daily net patient revenue. Average daily net patient revenue is defined as net patient care revenue (less patient related bad debt) divided by the number of days in the period.

#### FY14 - BSWH Key Operating and Financial Indicators

(\$ Thousands)

				Three ths Ended			Mo	Nine onths Ended	
Total Operating Revenue Operating Margin	December 31, <u>2013</u>		ľ	March 31, <u>2014</u>		June 30, 2014	June 30, 2014		
	\$	1,700,933 5.9%	\$	1,646,668 3.1%	\$	1,775,391 7.0%	\$	5,122,992 5.4%	
Adjusted EBITDA (1) Cash and Investments	\$ \$	247,377 3,593,780	\$ \$	204,828 3,501,679	\$ \$	276,873 3,818,621	\$ \$	729,078 3,818,621	
Days in Patient Accounts Receivable (2)		40.7		40.2	·	37.3	·	38.6	

- (1) Adjusted Earnings Before Interest, Taxes, Depreciation and Amortization (EBITDA) is defined as revenue in excess of expenses plus depreciation, amortization, taxes, interest, excluding unrealized gains/losses on investments, unrealized gains/losses on interest rate swaps and loss on extinguishment of debt.
- (2) Days Revenue in Patient Accounts Receivable is defined as net patient receivables divided by average daily net patient revenue. Average daily net patient revenue is defined as net patient care revenue (less patient related bad debt) divided by the number of days in the period.

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### FINANCIAL OPERATIONS SUMMARY

Baylor Scott & White Health								
FY15 Combined Balance Sheets								
(\$ Thousands)								
	September 30, 2014		· · ·		March 31, 2015		June 30, 2015	
ASSETS								
Current assets	\$	2,257,302	\$	2,289,633	\$	2,002,666	\$ 2,436,804	
Long-term investments		2,685,319		2,686,645		3,111,933	3,093,448	
Assets whose use is limited		251,761		220,453		226,038	208,725	
Property and equipement, net		3,324,779		3,361,746		3,354,656	3,371,810	
Other assets		524,824		527,604		529,446	576,630	
Total assets	\$	9,043,985	\$	9,086,081	\$	9,224,739	\$ 9,687,417	
LIABILITIES AND NET ASSETS								
Current liabilities	\$	1,276,088	\$	1,226,245	\$	1,260,764	1,174,144	
Long-term debt and capital lease obligations, less current maturities		2,297,814		2,274,687		2,258,500	2,642,677	
Other long-term liabilities		476,972		560,520		593,276	557,954	
Total liabilities		4,050,874		4,061,452		4,112,540	4,374,775	
Noncontrolling interests - redeemable		283,010		296,117		279,346	313,005	
Net assets		4,710,101		4,728,512		4,832,853	 4,999,637	
Total liabilities and net assets	\$	9,043,985	\$	9,086,081	\$	9,224,739	\$ 9,687,417	

Baylor Scott & White Health					
FY14 Combined Balance Sheets					
(\$ Thousands)					
	De	December 31, March 31, 2013 2014		June 30, 2014	
ASSETS					
Current assets	\$	1,866,192	\$	1,855,780	\$ 2,114,021
Long-term investments		2,681,922		2,666,407	2,729,198
Assets whose use is limited		317,720		281,152	270,888
Property and equipement, net		3,261,334		3,286,329	3,319,123
Other assets		519,386		544,473	 536,148
Total assets	\$	8,646,554	\$	8,634,141	\$ 8,969,378
LIABILITIES AND NET ASSETS					
Current liabilities	\$	1,113,537	\$	1,046,726	\$ 1,273,540
Long-term debt and capital lease obligations, less current maturities		2,369,134		2,368,251	2,302,187
Other long-term liabilities		405,888		456,015	469,223
Total liabilities		3,888,559		3,870,992	4,044,950
Noncontrolling interests - redeemable		291,267		269,881	281,160
Net assets		4,466,728		4,493,268	4,643,268
Total liabilities and net assets	\$	8,646,554	\$	8,634,141	\$ 8,969,378
			-		

### FY15 - BSWH Summary Combined Statements of Operations

(\$ Thousands)

	Three Months Ended									Twelve Months Ended	
	Sep	otember 30, 2014	De	cember 31, 2014	ľ	March 31, <u>2015</u>		June 30, 2015*		June 30, 2015*	
Total operating revenue	\$	1,782,856	\$	1,872,266	\$	1,806,291	\$	2,074,513	\$	7,535,926	
Total operating expenses		1,621,077		1,709,342		1,684,888		1,838,717		6,854,024	
Total merger costs		-				-		9,571		9,571	
Income from operations		161,779		162,924		121,403		226,225		672,331	
Non-operating (losses) gains and income tax expense		(35,502)		(71,120)		15,560		(1,722)		(92,784)	
Excess of revenues over expenses	\$	126,277	\$	91,804	\$	136,963	\$	224,503	\$	579,547	

<sup>\*</sup> The results reflected above include a year to date reclassification of merger costs from operating expenses to a separate financial statement line in the last quarter of fiscal year 2015.

#### FY14 - BSWH Summary Combined Statements of Operations

(\$ Thousands)

	Three Months Ended							Nine onths Ended
	De	December 31, <u>2013</u>		March 31, <u>2014</u>		June 30, <u>2014*</u>		June 30, 2014*
Total operating revenue	\$	1,700,933	\$	1,646,668	\$	1,775,391	\$	5,122,992
Total operating expenses		1,600,185		1,594,856		1,623,171		4,818,212
Total merger costs		-		-		27,382		27,382
Income from operations		100,748		51,812		124,838		277,398
Non-operating (losses) gains and income tax expense		94,030		15,104		61,068		170,202
Excess of revenues over expenses	\$	194,778	\$	66,916	\$	185,906	\$	447,600

<sup>\*</sup> The results reflected above include a year to date reclassification of merger costs from operating expenses to a separate financial statement line in the last quarter of fiscal year 2014.

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(\$ Thousands)											
				Th	ree					Twelve	
		Months Ended								Months Ended	
	:	September 30,	D	ecember 31,		March 31,		June 30,		June 30,	
		<u>2014</u>		<u>2014</u>		<u>2015</u>		<u>2015</u>		<u>2015</u>	
CASHFLOW											
Cash flow from operating activities	\$	179,501	\$	273,130	\$	222,927	\$	442,913	\$	1,118,471	
Adjusted operating cash flow (1)	\$	267,174	\$	271,869	\$	233,467	\$	337,120	\$	1,109,630	
Adjusted EBITDA (2)	\$	289,977	\$	300,537	\$	353,602	\$	357,608	\$	1,301,723	
Capital expenditures for property and equipment	\$	93,968	\$	126,286	\$	81,895	\$	123,992	\$	426,141	
Total capitalization (3)	\$	6,584,248	\$	6,583,113	\$	6,656,070	\$	7,205,371	\$	7,205,371	
FINANCIAL RATIOS											

9.1%

15.0%

16.3%

36.3%

2.4x

8.7%

14.5%

16.1%

36.0%

2.3x

6.7%

12.9%

19.6%

35.4%

1.9x

10.9%

16.3%

17.2%

38.0%

2.7x

8.99

14.79

17.39

38.09

2.5

FY15 - BSWH Summary Financial Information

Adjusted operating cash flow as a percentage of total revenue (1)

Operating margin

Adjusted EBITDA margin (4)

Debt to capitalization (5)

Debt to cash flow (6)

<sup>(1)</sup> Adjusted operating cash flow is defined as income from operations plus depreciation and amortization plus interest expense. Adjusted operating cash flow as a percentage of total revenue is calculated by dividing the adjusted operating cash flow by total operating revenue.

<sup>(2)</sup> Adjusted EBITDA is defined as excess of revenue over expenses plus depreciation, amortization, taxes, interest, excluding unrealized gains/losses on investements, gains/losses on interest rate swaps and loss on extinguishment of debt.

<sup>(3)</sup> Total capitalization is defined as long-term debt (including long-term debt subject to remarketing arrangements) net of current maturities plus unrestricted net assets.

<sup>(4)</sup> Adjusted EBITDA margin is defined as Adjusted EBITDA divided by total operating revenue.

<sup>(5)</sup> Debt to capitalization is defined as (long-term debt (including long-term debt subject to remarketing arrangements) net of current maturities) divided by total capitalization.

<sup>(6)</sup> Debt to cash flow is defined as (long-term debt (including long-term debt subject to remarketing arrangements) plus current maturities) divided by (excess of revenues over expenses plus depreciation and amortization excluding unrealized gain/loss on investments and unrealized gains/losses on interest rate swaps divided by number of days in the period times 365).

FY14 - BSWH Summary Financial Information							
(\$ Thousands)							
				Three			Nine
			M	onths Ended		N	Months Ended
	Dec	cember 31,	I	March 31,	June 30,		June 30,
		<u>2013</u>		<u>2014</u>	<u>2014</u>		<u>2014</u>
CASH FLOW							
Cash flow from operating activities	\$	219,646	\$	50,241	\$ 359,757	\$	629,644
Adjusted operating cash flow (1)	\$	209,545	\$	163,768	\$ 236,373	\$	609,686
Adjusted EBITDA (2)	\$	247,377	\$	204,828	\$ 276,873	\$	729,078
Capital expenditures for property and equipment	\$	117,722	\$	113,358	\$ 123,536	\$	354,616
Total Capitalization (3)	\$	6,418,858	\$	6,443,550	\$ 6,521,042	\$	6,521,042
FINANCIAL RATIOS							
Operating margin		5.9%		3.1%	7.0%		5.4%
Adjusted operating cash flow as a percentage of total revenue (1)		12.3%		9.9%	13.3%		11.9%
Adjusted EBITDA margin (4)		14.5%		12.4%	15.6%		14.2%
Debt to capitalization (5)		38.4%		38.2%	36.8%		36.8%
Debt to cash flow (6)		2.9x		3.5x	2.5x		2.9x

<sup>(1)</sup> Adjusted operating cash flow is defined as income from operations plus depreciation and amortization plus interest expense. Adjusted operating cash flow as a percentage of total revenue is calculated by dividing the adjusted operating cash flow by total operating revenue.

<sup>(2)</sup> Adjusted EBITDA is defined as excess of revenues over expenses plus depreciation, amortization, taxes, interest, excluding unrealized gains/losses on investements, gains/losses on interest rate swaps and loss on extinguishment of debt.

<sup>(3)</sup> Total capitalization is defined as long-term debt (including long-term debt subject to remarketing arrangements) net of current maturities and unrestricted net assets.

<sup>(4)</sup> Adjusted EBITDA margin is defined as Adjusted EBITDA divided by total operating revenue.

<sup>(5)</sup> Debt to capitalization is defined as (long-term debt (including long-term debt subject to remarketing arrangements) net of current maturities) divided by total capitalization.

<sup>(6)</sup> Debt to cash flow is defined as (long-term debt (including long-term debt subject to remarketing arrangements) plus current maturities) divided by (excess of revenues over expenses plus depreciation and amortization excluding unrealized gain/loss on investments and unrealized gains/losses on interest rate swaps divided by number of days in the period times 365.

### MANAGEMENT DISCUSSION AND ANALYSIS

### **Net Operating Income**

The System's operating margin for the fourth quarter of fiscal year 2015 was \$226.2 million or 10.9% of total operating revenue, compared to \$124.8 million or 7.0% for the three months ended June 30, 2014. Adjusted EBITDA was \$357.6 million or 17.2% of total operating revenue for the fourth quarter of fiscal year 2015 versus \$276.9 million or 15.6% for the three months ended June 30, 2014.

### **Net Operating Revenue**

The combined total operating revenue for the fourth quarter of fiscal year 2015 was \$2,074.5 million, an increase of \$299.1 million or 16.8% over the three months ended June 30, 2014.

Net patient care revenue, net of patient related bad debt expense, was \$1,737.0 million for the fourth quarter of fiscal year 2015, an increase of \$244.6 million or 16.4% over the three months ended June 30, 2014. The increase in net patient care revenue reflects higher volumes in the fourth quarter of fiscal year 2015.

Charity care charges increased \$8.5 million or 4.5% to \$197.3 million in the fourth quarter of fiscal year 2015 compared to \$188.8 million in the three months ended June 30, 2014, or 11.4% and 12.7%, as a percentage of net patient care revenue in the fourth quarter of fiscal year 2015 and the three months ended June 30, 2014, respectively.

Premium revenue decreased \$4.0 million or 2.4% to \$166.0 million in the fourth quarter of fiscal year 2015 compared to \$170.0 million for the three months ended June 30, 2014.

Net assets released from restrictions for operations increased \$0.5 million or 2.9% to \$18.0 million in the fourth quarter of fiscal year 2015 compared to \$17.5 million for the three months ended June 30, 2014.

### **Operating Expenses**

Combined operating expenses for the fourth quarter of fiscal year 2015 were \$1,838.7 million, an increase of \$215.5 million or 13.3% over the three months ended June 30, 2014.

Salaries, wages, and employee benefits increased \$93.5 million or 11.2% to \$928.0 million for the fourth quarter of fiscal year 2015 compared to \$834.5 million for the three months ended June 30, 2014, representing approximately 44.7% and 47.0% of total operating revenue for the fourth quarter of fiscal year 2015 and the three months ended June 30, 2014, respectively. Salaries, wages, and employee benefits represented approximately 50.4% and 51.4% of total operating expenses for the fourth quarter of fiscal year 2015 and the three months ended June 30, 2014, respectively.

Supplies and other operating expenses increased \$95.5 million or 15.4% for the fourth quarter of fiscal year 2015 to \$714.3 million compared to \$618.8 million for the three months ended June 30, 2014, and represented approximately 34.4% and 34.9% of total operating revenue for the fourth quarter of fiscal year 2015 and the three months ended June 30, 2014, respectively. Supplies and other operating expenses represented approximately 38.8% and 38.1% of total operating expenses for the fourth quarter of fiscal year 2015 and the three months ended June 30, 2014, respectively.

Medical claims increased \$28.5 million or 48.4% for the fourth quarter of fiscal year 2015 to \$87.4 million compared to \$58.9 million for the three months ended June 30, 2014. Medical claims increased when compared to the prior three months ended June 30, 2014 due to significantly higher Individual Exchange and Medicaid membership and a higher volume of large dollar claims during this period.

Depreciation and amortization decreased \$4.0 million or -4.6% to \$85.5 million for the fourth quarter of fiscal year 2015 compared to \$89.5 million for the three months ended June 30, 2014.

Interest expense increased \$3.4 million or 15.5% to \$25.4 million for the fourth quarter of fiscal year 2015 compared to \$22.0 million for the three months ended June 30, 2014.

FY15 - BSWH Operating Expenses										
(\$ Thousands)		<b>Three Months Ended</b>						Twelve Months Ended		
	September 30,		De	December 31, March 31,		March 31,	June 30,			June 30,
		<u>2014</u>		<u>2014</u>		<u>2015</u>		<u>2015</u>		<u>2015</u>
Salaries, wages, and employee benefits	\$	843,578	\$	878,250	\$	881,124	\$	927,967	\$	3,530,919
Supplies		294,758		321,369		289,908		365,402		1,271,437
Other operating expenses		320,539		338,203		336,659		348,935		1,344,336
Medical claims		58,405		61,480		63,637		87,351		270,873
(Gains) losses on fixed asset disposals, net		(1,598)		1,095		1,496		(1,833)		(840)
Depreciation and amortization		84,898		83,887		89,492		85,459		343,736
Interest expense		20,497		25,058		22,572		25,436		93,563
Total operating expenses (excludes merger costs)	\$	1,621,077	\$	1,709,342	\$	1,684,888	\$	1,838,717	\$	6,854,024

FY14 - BSWH Operating Expenses (\$ Thousands)		Т	hree	Months Ende	ed		Nine 1	Months Ended
(, , , , , , , , , , , , , , , , , , ,	December 31, 2013		N	March 31, 2014		June 30, 2014		June 30, 2014
Salaries, wages, and employee benefits	\$	819,739	\$	823,372	\$	834,549	\$	2,477,660
Supplies		287,487		271,001		298,785		857,273
Other operating expenses		324,289		329,422		319,967		973,678
Medical claims		59,632		58,439		58,896		176,967
Losses (gains) on fixed asset disposals, net		241		666		(561)		346
Depreciation and amortization		86,387		89,706		89,541		265,634
Interest expense		22,410		22,250		21,994		66,654
Total operating expenses (excludes merger costs)	\$	1,600,185	\$	1,594,856	\$	1,623,171	\$	4,818,212

### **Full-Time Equivalents**

Full-time equivalents (FTEs) are the number of total hours worked in a given period divided by the maximum number of compensable hours in a period as defined by law. The following table displays FTEs for employees of BSWH, which include physicians, advanced practice providers, and other employees.

	Obligated Affiliates	SWHP	Other Entities	June 30, 2015 Total
Physician FTE's	988	-	643	1,631
Advanced practice provider FTE's	512	-	271	783
Joint venture FTEs <sup>(1)</sup>	-	-	3,685	3,685
Other employee FTE's	18,447	583	14,640	33,670
Total FTE's	19,947	583	19,239	39,769

BSWH Employeed Physicians June 30, 2015			
	Number of Physicians	Board Certification	Average Age
Obligated Affiliates	1,640	1,076	49
Other System Entities	821	769	49
Total	2,461	1,845	

### **Nonoperating Gains (Losses)**

The System recorded unrestricted unrealized losses on investments of \$6.8 million for the fourth quarter of fiscal year 2015 compared to unrestricted unrealized gains of \$53.2 million for the three months ended June 30, 2014. Unrestricted realized gains and investment income on investments were \$20.9 million for the fourth quarter of fiscal year 2015 compared to unrestricted realized gains and investment income on investments of \$42.2 million for the three months ended June 30, 2014, representing an decrease of \$21.3 million or -50.5%. The System recorded unrealized gains in its interest rate swap portfolio of \$54.6 million for the fourth quarter of fiscal year 2015 compared to unrealized losses in its interest rate swap portfolio of \$22.8 million for the three months ended June 30, 2014.

The table below summarizes the System's interest rate swap portfolio agreements as of June 30, 2015:

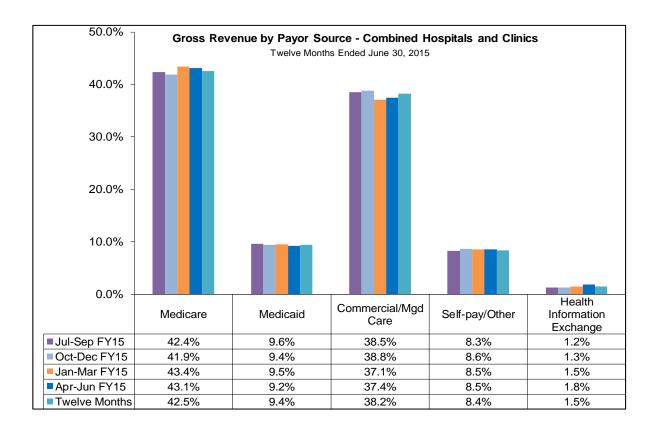
		Effective	Termination		Notional Amount	Inter	est Rates
Counterparty <sup>1</sup>	Description	Date	Date	(\$	in 000's)	Payable	Receivable
Bank of America, N.A.	Fixed Payer	1/15/2016	11/15/50	\$	73,740	3.975%	Variable
Deutsche Bank AG New York Branch	Fixed Payer	1/15/2016	2/15/23	\$	19,415	4.096%	Variable
Deutsche Bank AG New York Branch	Fixed Payer	1/15/2016	2/15/23	\$	83,320	4.109%	Variable
Deutsche Bank AG New York Branch	Fixed Payer	1/18/2011	8/15/41	\$	85,775	3.518%	Variable
Goldman Sachs Bank U.S.A.	Fixed Payer	1/15/2016	11/15/50	\$	155,760	3.991%	Variable
Goldman Sachs Bank U.S.A.	Fixed Payer	6/11/2008	8/15/41	\$	57,220	3.646%	Variable
Goldman Sachs Bank U.S.A.	Fixed Payer	6/11/2008	8/15/46	\$	37,175	3.641%	Variable
JP Morgan Chase Bank, N.A.	Fixed Payer	8/15/2022	8/15/45	\$	69,715	4.140%	Variable
JP Morgan Chase Bank, N.A.	Fixed Payer	8/15/2022	8/15/45	\$	69,340	4.723%	Variable
JP Morgan Chase Bank, N.A.	Fixed Receiver	2/2/2011	2/15/18	\$	80,020	Variable	1.85%
Wells Fargo Bank, N.A.	Fixed Payer	1/15/2016	2/15/28	\$	83,320	3.987%	Variable
Wells Fargo Bank, N.A.	Fixed Payer	1/18/2011	8/15/46	\$	56,225	3.518%	Variable
Wells Fargo Bank, N.A.	Fixed Payer	8/15/2014	8/15/22	\$	80,495	4.215%	Variable
Wells Fargo Bank, N.A.	Fixed Payer	8/15/2014	8/15/22	\$	80,020	4.798%	Variable

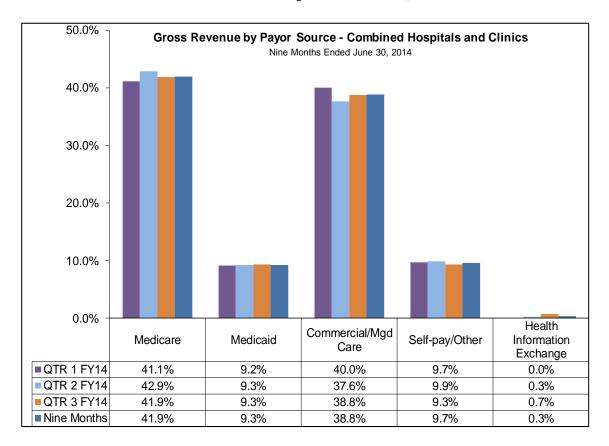
<sup>&</sup>lt;sup>1</sup> Counterparty line items in the table may include multiple swap confirmations.

### **Utilization Statistics**

BSWH derives its patient revenue from managed care companies, Medicare, Medicaid, commercial insurers, self paying patients and other sources. The gross revenue by payor source for the combined hospital and clinics includes intercompany activity related to the insured patients of the Health Plan.

The following graph approximates the percentages of gross patient revenue by payor inclusive of the Health Plan activity:





BSWH Market Share & Po	pulation Served	
		Clinic
Division	Hospital Market Share <sup>(1)</sup>	% Population Served <sup>(2)</sup>
Central TX	22.0%	23.3%
North TX	19.7%	8.2%

<sup>&</sup>lt;sup>(1)</sup>Percentage of total discharges in each Division derived from Texas Department of State Health Services Texas Health Care Information Collection Public Use Data File for calendar year ending 2013. The Central TX market is based off a 33 county area and the North TX market is based off a 13 county area.

<sup>&</sup>lt;sup>(2)</sup> Unique patients treated at BSWH physician offices and clinics in the service area of each Division for the twelve months ending June 30, 2015, divided by the total population in each Division as of January 1, 2015. Population estimates provided by Truven Health/Claritas.

		Three Month	s Ended		Twelve Months Ended
	September 30,	December 31,	March 31,	June 30,	June 30,
	2014	2014	2015	2015	2015
Licensed Beds	5,014	4,951	5,307	5,253	5,253
Inpatient Admissions (1)	47,068	47,567	47,669	48,313	190,617
Patient Days	238,160	245,037	250,675	246,137	980,009
Occupancy	63.1%	65.7%	69.0%	65.6%	65.1%
Average Length of Stay (Days)	5.1	5.2	5.3	5.1	5.2
Average Daily Census	2,589	2,663	2,785	2,705	2,685
Discharges	46,928	47,571	47,432	48,276	190,207
Emergency Room Visits	173,727	182,034	175,287	185,356	716,404
Inpatient Surgical Cases	12,966	13,200	12,253	13,107	51,526
Outpatient Surgical Cases	44,608	50,412	42,331	47,315	184,666
Outpatient Registrations	805,297	805,579	792,525	823,964	3,227,365
Clinic Visits (IP & OP)	686,401	687,570	737,702	732,368	2,844,041
HealthTexas Encounters	510,763	552,366	556,113	587,452	2,206,694
Relative Value Units (2)	2,572,001	2,636,057	2,685,301	2,822,172	10,715,531
Deliveries	7,640	7,330	6,901	7,113	28,984
Gross Outpatient Revenue as a Percent of Total Gross Patient Revenue	59.8%	59.7%	58.4%	59.4%	59.3%
(1) Admissions include adult and special care nursery.					
(2) Relative value units include amounts from the North Texas Division and Central Texas I	Division.				
As statistical definitions are redefined and aligned related to the merger, prior quarter statis	tics may be undated a	cordingly for comparati	ve nurnoses		

<del>-</del>	Inr	ee Months Ended		Nine Months Ended
	December 31,	March 31,	June 30,	June 30,
	2013	2014	2014	2014
Licensed Beds	5,220	5,102	5,098	5,098
Inpatient Admissions (1)	46,342	45,933	46,481	138,756
Patient Days	236,577	245,528	242,202	724,307
Occupancy	62.2%	67.5%	66.9%	66.7%
Average Length of Stay (Days)	5.1	5.3	5.2	5.2
Average Daily Census	2,765	2,932	2,879	2,858
Discharges	46,073	45,975	46,286	138,334
Emergency Room Visits	155,378	161,522	171,309	488,209
Inpatient Surgical Cases	12,755	12,113	12,873	37,741
Outpatient Surgical Cases	44,822	39,627	44,379	128,828
Outpatient Registrations	829,420	788,963	802,984	2,421,367
Clinic Visits (IP & OP)	682,960	673,863	678,280	2,035,103
HealthTexas Encounters	491,813	529,539	524,240	1,545,592
Relative Value Units (2)	2,467,809	2,490,998	2,525,985	7,484,792
Deliveries	7,617	7,032	7,047	21,696
Gross Outpatient Revenue as a Percent of Total Gross Patient Revenue	58.2%	57.4%	59.1%	58.2%
(1) Admissions include adult and special care nursery.				
(2) Relative value units includes amounts from the North Texas Division and Central Texas D	Division			

As statistical definitions are redefined and aligned related to the merger, prior quarter statistics may be updated accordingly for comparative purposes.

		Three Months Ended					
	September 30,	December 31,	March 31,	June 30,	June 30,		
	2014	2014	2015	2015	2015		
Licensed Beds	3,189	3,224	3,490	3,490	3,490		
Inpatient Admissions (1)	31,854	31,883	32,036	32,716	128,489		
Patient Days	164,057	168,902	174,254	171,869	679,082		
Occupancy	68.9%	69.9%	74.4%	70.9%	69.8%		
Average Length of Stay (Days)	5.2	5.3	5.5	5.3	5.3		
Average Daily Census	1,783	1,836	1,936	1,889	1,860		
Discharges	31,830	31,867	31,965	32,789	128,451		
Emergency Room Visits	96,005	97,498	94,717	100,593	388,813		
Inpatient Surgical Cases	8,237	8,226	7,807	8,369	32,639		
Outpatient Surgical Cases	13,669	13,855	12,769	13,345	53,638		
Outpatient Registrations	589,758	590,858	584,263	596,291	2,361,170		
Clinic Visits (IP & OP)	599,791	601,762	645,141	641,999	2,488,693		
Relative Value Units (2)	1,476,233	1,449,425	1,493,033	1,544,698	5,963,389		
Deliveries	5,021	4,888	4,513	4,737	19,159		
Gross Outpatient Revenue as a Percent of Total Gross Patient Revenue	s 54.1%	52.7%	52.0%	51.5%	52.6%		

<sup>(1)</sup> Admissions include adult and special care nursery.

	Thre	Nine Months Ended		
_	December 31,	March 31,	June 30,	June 30,
	2013	2014	2014	2014
Licensed Beds	3,372	3,254	3,254	3,254
Inpatient Admissions (1)	30,969	30,852	31,499	93,320
Patient Days	161,633	167,442	166,641	495,716
Occupancy	66.0%	71.3%	74.4%	73.8%
Average Length of Stay (Days)	5.3	5.4	5.3	5.3
Average Daily Census	1,881	1,987	1,964	1,944
Discharges	30,752	30,876	31,430	93,058
Emergency Room Visits	90,321	92,776	97,178	280,275
Inpatient Surgical Cases	7,957	7,747	8,288	23,992
Outpatient Surgical Cases	14,173	12,479	13,634	40,286
Outpatient Registrations	630,248	576,961	596,776	1,803,985
Clinic Visits (IP & OP)	599,906	586,341	592,949	1,779,196
Relative Value Units (2)	1,428,583	1,407,311	1,420,618	4,256,512
Deliveries	4,949	4,496	4,684	14,129
Gross Outpatient Revenue as a Percent of Total Gross Patient Revenues	52.9%	51.4%	53.0%	52.5%

<sup>(1)</sup> Admissions include adult and special care nursery.

<sup>(2)</sup> Relative value units include amounts from the North Texas Division and Central Texas Division.

As statistical definitions are redefined and aligned related to the merger, prior quarter statistics may be updated accordingly for comparative purposes.

<sup>(2)</sup> Relative value units includes amounts from the North Texas Division and Central Texas Division.

As statistical definitions are redefined and aligned related to the merger, prior quarter statistics may be updated accordingly for comparative purposes.

_		Twelve Months Ende			
_	September 30,	December 31,	March 31,	June 30,	June 30,
	2014	2014	2015	2015	2015
Licensed Beds	1,825	1,727	1,817	1,763	1,76
Inpatient Admissions (1)	15,214	15,684	15,633	15,597	62,128
Patient Days	74,103	76,135	76,421	74,268	300,92
Occupancy	53.1%	58.1%	59.3%	55.9%	56.5%
Average Length of Stay (Days)	4.9	4.8	4.9	4.8	4.9
Average Daily Census	805	828	849	816	825
Discharges	15,098	15,704	15,467	15,487	61,750
Emergency Room Visits	77,722	84,536	80,570	84,763	327,59
Inpatient Surgical Cases	4,729	4,974	4,446	4,738	18,88′
Outpatient Surgical Cases	30,939	36,557	29,562	33,970	131,028
Outpatient Registrations	215,539	214,721	208,262	227,673	866,195
Clinic Visits (IP & OP)	86,610	85,808	92,561	90,369	355,348
HealthTexas Encounters	510,763	552,366	556,113	587,452	2,206,694
Relative Value Units (2)	1,095,768	1,186,632	1,192,268	1,277,474	4,752,142
Deliveries	2,619	2,442	2,388	2,376	9,82
Gross Outpatient Revenue as a Percent of Total Gross Patient Revenues	68.4%	69.2%	67.5%	69.9%	68.8%
(1) Admissions include adult and special care nursery.					
(2) Relative value units include amounts from the North Texas Division and Central Texas Divi	ision.				

	Three 1	<b>Nine Months Ended</b>		
_	December 31,	March 31,	June 30,	June 30,
	2013	2014	2014	2014
Licensed Beds	1,848	1,848	1,844	1,844
Inpatient Admissions (1)	15,373	15,081	14,982	45,430
Patient Days	74,944	78,086	75,561	228,59
Occupancy	55.5%	60.5%	54.8%	55.2%
Average Length of Stay (Days)	4.9	5.2	5.1	5.0
Average Daily Census	884	945	915	914
Discharges	15,321	15,099	14,856	45,270
Emergency Room Visits	65,057	68,746	74,131	207,93
Inpatient Surgical Cases	4,798	4,366	4,585	13,749
Outpatient Surgical Cases	30,649	27,148	30,745	88,542
Outpatient Registrations	199,172	212,002	206,208	617,382
Clinic Visits (IP & OP)	83,054	87,522	85,331	255,90
HealthTexas Encounters	491,813	529,539	524,240	1,545,592
Relative Value Units (2)	1,039,226	1,083,687	1,105,367	3,228,280
Deliveries	2,668	2,536	2,363	7,56
Gross Outpatient Revenue as a Percent of Total Gross Patient Revenue	66.2%	66.4%	68.2%	67.0%
(1) Admissions include adult and special care nursery.				
(2) Relative value units includes amounts from the North Texas Division and Central Texas I	Division.			

	Nine Months Ended June 30, 2014	Twelve Months Ended June 30, 2015
Temple Region	1,230,024	1,676,550
Round Rock Region	297,612	442,199
College Station Region	257,878	380,707
Waco Region	164,098	227,326
Hill Country Region	85,491	117,259
Totals	2,035,103	2,844,041

System Inpatient Admissions by Facility						
	Twelve Months Ended June 30, 2015					
Baylor University Medical Center	35,703					
Scott & White Memorial Hospital	29,615					
Baylor All Saints Medical Centers	17,728					
Hillcrest Baptist Medical Center JV	13,283					
Baylor Regional Medical Center at Grapevine	11,424					
Baylor Regional Medical Center at Plano	6,216					
Scott & White Round Rock Hospital	5,825					
McLane Children's Hospital	3,914					
Baylor Medical Center at Waxahachie	4,396					
Scott & White Continuing Care Hospital	385					
Obligated Affiliates Subtotal	128,489					
	40.700					
Texas Health Ventures Group JV	10,782					
Baylor Medical Center at Irving	11,494					
Baylor Medical Center at Garland	7,823					
Baylor Medical Center at McKinney	6,772					
Baylor Medical Center at Carrollton	6,102					
The Heart Hospital Baylor Plano JV	4,365					
Scott & White College Station Hospital	4,861					
Baylor Institute for Rehabilitation JV	3,956					
Baylor Heart & Vascular Center JV	2,261					
Scott & White Brenham Hospital	1,324					
Scott & White Llano Hospital	751					
Baylor Specialty Health Centers	398					
Scott & White Taylor Hospital	500					
The Heart Hospital Baylor Denton JV	290					
EBD JV	410					
ESW Cedar Park JV	39					
Non-Obligated Affiliates Subtotal	62,128					
Total	190,617					

BSWH Adult and Pediatric Licensed Beds - June 30, 2015		
	Licensed Beds	Staffed Beds
Baylor All Saints Medical Center	574	373
Baylor Medical Center at Waxahachie	104	85
Baylor Regional Medical Center at Grapevine	313	244
Baylor Regional Medical Center at Plano	160	121
Baylor University Medical Center	998	800
Hillcrest Baptist Medical Center	576	275
Scott & White Continuing Care Hospital	50	50
Scott & White Hospital - Round Rock	101	101
Scott & White Memorial Hospital	614	616
Obligated Affiliates Subtotal	3,490	2,665
Baylor Heart and Vascular Hospital	61	54
Baylor Medical Center at Carrollton	216	124
Baylor Medical Center at Garland	113	112
Baylor Medical Center at Irving	293	207
Baylor Medical Center at McKinney	143	107
Our Children's House	54	32
BIR JV, LLP (4 hospitals)	220	215
EBD, JV, LLP (7 emergency centers)	56	40
ESWCT, LLC (1 emergency center)	8	8
Scott & White Hospital - Brenham	60	60
Scott & White Hospital - College Station	119	95
Scott & White Hospital - Llano	30	30
Scott & White Hospital - Taylor	25	25
Texas Health Ventures Group (8 hospitals)	227	213
The Heart Hospital Baylor Denton	22	22
The Heart Hospital Baylor Plano	116	116
Non-Obligated Alliliates Subtotal	1,763	1,460
Total	5,253	4,125

Source: Texas Department of Health, September 8, 2015. Scott & White Hospital - Marble Falls was excluded from the table above as it opened August 2015 with 46 licensed beds.

### Liquidity

Unrestricted cash and investments of \$3.9 billion increased \$821.0 million after capital expenditures of \$426.1 million and net gains on trading investments of \$56.8 million for fiscal year to date 2015 as compared to June 30, 2014. Unrestricted days cash on hand increased to 218.6 days for the twelve months ended June 30, 2015 from 184.6 for the nine months ended June 30, 2014. Including restricted funds, days cash on hand totaled 255.6 days for the twelve months ended June 30, 2015 compared to 229.0 days for the nine months ended June 30, 2014. The debt to capitalization ratio increased to 38.0% at June 30, 2015 from 36.8% at June 30, 2014 and total assets increased 8.0% to \$9,687.4 million at June 30, 2015 from June 30, 2014.

FY15 - BSWH Cash and Investments				
(\$ Thousands)				
	September 30,	December 31,	March 31,	June 30,
	<u>2014</u>	<u>2014</u>	<u>2015</u>	<u>2015</u>
Cash and cash equivalents (1)	\$ 794,794	\$ 886,813	\$ 575,931	\$ 1,185,285
Short-term investments (2)	70,621	62,545	64,412	71,872
Long-term investments (3)	2,939,221	2,907,098	3,337,971	3,302,173
Total cash and equivalents	3,804,636	3,856,456	3,978,314	4,559,330
Less: restricted cash and investments (4)	718,452	672,465	690,224	659,969
Total unrestricted cash and investments	\$ 3,086,184	\$ 3,183,991	\$ 3,288,090	\$ 3,899,361
YTD average daily operating expenses (less depreciation) (5)	\$ 16,698	\$ 17,183	\$ 17,361	\$ 17,836
Unrestricted days cash on hand (6)	184.8	185.3	189.4	218.6
Day cash on hand (7)	227.9	224.4	229.1	255.6

<sup>(1)</sup> Cash and cash equivalents are composed of assets that may be immediately converted to cash.

<sup>(2)</sup> Short-term investments are assets that mature in one year or less.

<sup>(3)</sup> Long-term investments are comprised of U.S. and international small, mid and larger capitalization stocks, intermediate term fixed income securities, non-directional hedge funds, real estate, and private equity.

<sup>(4)</sup> Restricted cash and investments is the sum of assets restricted by donors (restricted long-term investments), other designated assets, assets held by bond trustees and assets required to meet self-insurance obligations.

<sup>(5)</sup> Year to date average daily operating expenses excludes merger costs.

<sup>(6)</sup> Unresticted days cash on hand is calculated as unrestricted cash and investments divided by YTD average daily operating expenses.

<sup>(7)</sup> Days cash on hand includes restricted funds.

FY14 - BSWH Cash and Investments							
(\$ Thousands)							
	Dec	December 31,		March 31,		June 30,	
		<u>2013</u>		<u>2014</u>		<u>2014</u>	
Cash and cash equivalents (1)	\$	549,154	\$	499,804	\$	743,908	
Short-term investments (2)		42,812		52,142		72,486	
Long-term investments (3)		3,001,814		2,949,733		3,002,227	
Total cash and equivalents		3,593,780		3,501,679		3,818,621	
Less: restricted cash and investments (4)		755,981		725,679		740,269	
Total unrestricted cash and investments	\$	2,837,799	\$	2,776,000	\$	3,078,352	
YTD average daily operating expenses (less depreciation) (5)	\$	16,454	\$	16,588	\$	16,676	
Unrestricted days cash on hand (6)		172.5		167.3		184.6	
Days Cash on Hand (7)		218.4		211.1		229.0	

- (1) Cash and cash equivalents are composed of assets that may be immediately converted to cash.
- (2) Short-term investments are assets that mature in one year or less.
- (3) Long-term investments are comprised of U.S. and international small, mid and larger capitalization stocks, intermediate term fixed income securities, non-directional hedge funds, real estate, and private equity.
- (4) Restricted cash and investments is the sum of assets restricted by donors (restricted long-term investments), other designated assets, assets held by bond trustees and assets required to meet self-insurance obligations.
- (5) YTD average daily operating expenses excludes merger costs.
- (6) Unrestricted days cash on hand is unrestricted cash and investments divided by YTD average daily operating expenses.
- (7) Days cash on hand includes restricted funds.

Baylor Scott & White Health		
Self Liquidity Report		
(\$ Thousands)		
		June 30,
ASSETS		2015
Daily Liquidity		
Money Market Funds - Aaa-rated	\$	258,496
Checking and deposit accounts at P-1 rated bank		604,641
US Treasuries & Aaa-rated Agencies (< 3 year maturity)		25,995
US Treasuries & Aaa-rated Agencies (> 3 year maturity)		55,824
Short-term investment funds at P-1 rated bank		12,896
Subtotal Daily Liquidity (Cash & Securities)		957,852
\$400 Million General Purpose LOC (undrawn amount) (1)		336,920
Subtotal Daily Liquidity	\$	1,294,772
Weekly Liquidity		
Fixed Income: Publicly Traded Fixed Income Securities rated at least Aa3		32,480
Fixed Income: Other Investment Grade Publicly Traded Holdings		717,163
Fixed Income: Bond Funds		-
Equities: Exchange Traded Equity (ownership of shares of stock)		160,585
Equities: Equity Funds		481,740
Subtotal Weekly Liquidity		1,391,968
Total Daily and Weekly Liquidity	\$	2,686,740
Longer Term Liquidity		
Funds, vehicles, investments that allow withdrawals with one month notice		
or longer	\$	1,071,396
(1) Baylor Scott & White Holdings \$400MM line of credit expires January 14, 2019.		
The table above sets forth those assets that would reasonably be available to BSWH to satisfy a liquidity event. The	ne table does not include	de
assets held by affiliates of BSWH that would not be reasonably available to BSWH to satisfy a liquidity event, incl	luding assets held by th	ne
five Foundations as described further in this report, THVG, Texas Heart Hospital of the Southwest, LLP (THHSW	') and Baylor Heart	
and Vascular Center, LLP (BHVC), among others.		

### NET ASSETS OF THE FOUNDATIONS

The System operates five philanthropic foundations which include Baylor Health Care System Foundation, Scott & White Healthcare Foundation, All Saints Health Foundation, Irving Healthcare Foundation, and Scott & White Foundation – Brenham. In addition, the System has an interest in the net assets of the related Hillcrest Health Foundation. The cumulative net assets of these six entities are as follows:

FY15 - Net Assets of the Foundations (\$ Thousands)				
	September 30, <u>2014</u>	December 31, <u>2014</u>	March 31, 2015	June 30, 2015
Unrestricted	\$ 117,881	\$ 115,720	\$ 116,990	\$ 127,276
Temporarily Restricted	275,337	271,999	282,900	288,588
Permanently Restricted	228,849	230,178	236,607	237,321
Total	\$ 622,067	\$ 617,897	\$ 636,497	\$ 653,185

FY14 - Net Assets of the Foundations (\$ Thousands)						
	Dec	ember 31, 2013	N	Iarch 31, <u>2014</u>	•	June 30, <u>2014</u>
Unrestricted	\$	108,989	\$	110,931	\$	122,773
Temporarily Restricted		279,590		274,612		277,155
Permanently Restricted		223,067		228,147		228,427
Total	\$	611,646	\$	613,690	\$	628,355
	_					

# **DEBT SERVICE COVERAGE**

System Debt Service Coverage		
(\$ in thousands)		
	Twelv	e Months Ended June 30, 2015
Excess (deficit) of revenues over expenses Depreciation and amortization Interest expense Loss from extinguishment of debt Unrealized (gains) losses on investments Unrealized (gains) losses on interest rate swap Consolidated net revenues available for debt service	\$	579,547 343,736 93,563 71,379 149,904 55,219 1,293,348
Interest expense Principal payments on long-term debt Unscheduled and early debt payments Actual annual debt service	\$	93,563 513,870 (413,580) 193,853
Historical coverage of the actual annual debt service		6.67 x
The maximum annual debt service of the System	\$	158,632
Historical coverage of the maximum annual debt service coverage (1)  (1) Maximum annual debt service is defined as the largest total annual debt service requirements for the current fiscal year or any succeeding fiscal year.		8.15 x

# Obligated Affiliates Debt Service Coverage (\$ in thousands)

	Twelve	<b>Months Ended</b>
	•	June 30,
		2015
Expass (definit) of rayanyas over expanses	\$	409,209
Excess (deficit) of revenues over expenses  Depreciation and amortization	Ф	
•		150,693
Interest expense Loss from extinguishment of debt		62,605 71,379
Unrealized (gains) losses on investments		119,307
Unrealized (gains) losses on interest rate swap Consolidated net revenues available for debt service		55,219 868,412
		,
Interest Expense		62,605
Principal payments on long-term debt		485,004
Unscheduled and early debt payments		(413,535)
Actual annual debt service	\$	134,074
Historical coverage of the actual annual debt service		6.48 x
The maximum annual debt service of the Obligated Affiliates	\$	137,213
Historical coverage of the maximum annual debt service coverage (1)	\$	6.33 x
(1)Maximum annual debt service is defined as the largest total annual debt service requirements for the current fiscal year or any succeeding fiscal year.		

Baylor Scott & White Health							
Combined Balance Sheets							
(\$ Thousands)							
	C	b20	D.	b 21	,	Vl. 21	T 20
ASSETS	Sej	otember 30, 2014	Dec	cember 31, 2014	ľ	March 31, 2015	June 30, 2015
ASSETS		2014		2014		2015	2013
CURRENT ASSETS:							
Cash and cash equivalents	\$	794,794	\$	886,813	\$	575,931	\$ 1,185,285
Short-term investments		70,621		62,545		64,412	71,872
THVG funds due from United Surgical Partners, Inc.		60,139		64,221		60,414	58,876
Accounts receivables:							
Patient, net		633,218		651,358		648,312	637,637
Premium		53,444		48,304		49,043	41,161
Other		243,343		179,201		197,162	240,758
Invested collateral-securities lending program		212,853		221,639		220,924	-
Other current assets		188,890		175,552		186,468	 201,215
Total current assets		2,257,302		2,289,633		2,002,666	 2,436,804
LONG-TERM INVESTMENTS:							
Unrestricted		2,218,628		2,234,633		2,647,747	2,642,204
Restricted		466,691		452,012		464,186	451,244
Total long-term investments	-	2,685,319		2,686,645	•	3,111,933	 3,093,448
100000000000000000000000000000000000000						-,,	2,072,110
ASSETS WHOSE USE IS LIMITED:							
Other designated assets		69,334		70,462		72,921	78,323
Self insurance reserves		81,455		83,687		85,999	82,268
Funds held by bond trustee		100,972		66,304		67,118	 48,134
Total assets whose use is limited		251,761		220,453		226,038	208,725
ASSETS HELD FOR SALE		3,635					9,157
ASSETS HELD FOR SALE		3,033		-		-	9,137
PROPERTY AND EQUIPMENT, net		3,324,779		3,361,746		3,354,656	3,371,810
		, ,		, ,		, ,	, ,
CONTRIBUTIONS RECEIVABLE, net		61,521		59,220		64,543	70,365
INVESTMENTS OF INSURANCE SUBSIDIARIES		2,141					
INVESTIMENTS OF INSURANCE SUBSIDIANIES		2,141		-		-	-
INTEREST IN NET ASSETS OF RELATED FOUNDATIONS		4,217		4,217		4,082	4,035
CONTROL A CANCELLING							
OTHER LONG-TERM ASSETS:		60,600		72.074		70.000	70 474
Equity investment in unconsolidated entities		69,688		72,074		70,698	70,474
Goodwill and intangible assets, net		357,588		358,522		357,014	390,743
Other Total other long term assets	-	26,034 453,310		33,571		33,109 460,821	 31,856
Total other long-term assets		433,310		464,167		400,821	493,073
Total assets	\$	9,043,985	\$	9,086,081	\$	9,224,739	\$ 9,687,417
		- , ,	<u> </u>	, -,		., .,>	 - , ,

Baylor Scott & White Health
Combined Balance Sheets - continued
(\$ Thousands)

LIABILITIES AND NET ASSETS	-	• • • • • • • • • • • • • • • • • • • •		March 31, 2015				
CURRENT LIABILITIES:								
Current maturities of long-term debt and capital lease obligations	\$	125,299	\$	124,883	\$	125,644	\$	61,464
Long-term debt subject to short-term remarketing arrangements		95,000		95,000		95,000		95,000
Trade accounts payable		184,881		169,572		172,169		278,653
Payable under securities lending program		212,853		221,639		220,924		-
Accrued liabilities:								
Payroll related		234,494		219,172		226,488		388,583
Third-party programs		53,550		53,680		61,654		57,031
Other		370,011		342,299		358,885		293,413
Total current liabilities		1,276,088		1,226,245		1,260,764		1,174,144
LONG-TERM DEBT AND CAPITAL LEASE OBLIGATIONS,								
less current maturities		2,297,814		2,274,687		2,258,500		2,642,677
OTHER LONG-TERM LIABILITIES:								
Self insurance and other insurance liabilities		87,729		103,614		104,480		80,104
Interest rate swap liability, net		216,033		275,538		308,545		258,531
Other		173,210		181,368		180,251		219,319
Total other long-term liabilities		476,972		560,520		593,276		557,954
Total liabilities		4,050,874		4,061,452		4,112,540		4,374,775
COMMITMENTS AND CONTINGENCIES								
NONCONTROLLING INTERESTS - REDEEMABLE		283,010		296,117		279,346		313,005
NET ASSETS:								
Unrestricted - attributable to BSWH		4,061,445		4,078,580		4,173,544		4,326,067
Unrestricted - noncontrolling interest nonredeemable		129,989		134,846		129,026		141,627
Total unrestricted net assets		4,191,434		4,213,426		4,302,570		4,467,694
Temporarily restricted		287,570		282,676		292,685		292,644
Permanently restricted		231,097		232,410		237,598		239,299
Total net assets		4,710,101		4,728,512		4,832,853		4,999,637
Total liabilities and net assets	\$	9,043,985	\$	9,086,081	\$	9,224,739	\$	9,687,417

Baylor Scott & White Health			
Combined Balance Sheets			
(\$ Thousands)			
	December 31,	March 31,	June 30,
ASSETS	<u>2013</u>	<u>2014</u>	<u>2014</u>
CURRENT ASSETS:			
Cash and cash equivalents	\$ 549,154	\$ 499,804	\$ 743,908
Short-term investments	42,812	52,142	72,486
THVG funds due from United Surgical Partners, Inc.	50,815	58,117	63,271
Accounts receivables:	30,013	30,117	03,271
Patient, net	641,703	617,363	611,386
Premium	46,199	48,767	52,798
Other	166,044	198,614	206,895
Invested collateral-securities lending program	203,652	197,071	180,833
Other current assets	165,813	183,902	182,444
Total current assets	1,866,192	1,855,780	2,114,021
LONG-TERM INVESTMENTS:			
Unrestricted	2,243,661	2,221,880	2,259,817
Restricted	438,261	444,527	469,381
Total long-term investments	2,681,922	2,666,407	2,729,198
A GOPPING YANG OF LIGHT AG A IN MINED			
ASSETS WHOSE USE IS LIMITED:			
Other designated assets	25,471	26,146	67,654
Self insurance reserves	88,188	88,661	82,184
Funds held by bond trustee Total assets whose use is limited	204,061	166,345	121,050
Total assets whose use is fiffilted	317,720	281,152	270,888
ASSETS HELD FOR SALE	3,635	3,635	3,635
PROPERTY AND EQUIPMENT, net	3,261,334	3,286,329	3,319,123
CONTRIBUTIONS RECEIVABLE, net	65,681	65,557	61,483
INVESTMENTS OF INSURANCE SUBSIDIARIES	2,172	2,174	2,141
INTEREST IN NET ASSETS OF RELATED FOUNDATIONS	7,513	4,809	4,217
OTHER LONG-TERM ASSETS:			
Equity investment in unconsolidated entities	50,274	76,136	73,021
Goodwill and intangible assets, net	331,485	352,138	357,905
Other	58,626	40,024	33,746
Total other long-term assets	440,385	468,298	464,672
Total assets	\$ 8,646,554	\$ 8,634,141	\$ 8,969,378

Baylor Scott & White Health Combined Balance Sheets - continued (\$ Thousands)

LIABILITIES AND NET ASSETS	December 31, <u>2013</u>	March <u>201</u> 4	*	June 30, 2014
CURRENT LIABILITIES:				
Current maturities of long-term debt and capital lease obligations	\$ 80,882		79,908 \$	,
Long-term debt subject to short-term remarketing arrangements	95,000		95,000	95,000
Trade accounts payable	180,787		69,078	226,669
Payable under securities lending program	203,652	1	97,071	180,833
Accrued liabilities:				
Payroll related	237,460		95,179	257,543
Third-party programs	63,250		62,121	52,013
Other	252,506		48,369	323,160
Total current liabilities	1,113,537	1,0	46,726	1,273,540
LONG-TERM DEBT AND CAPITAL LEASE OBLIGATIONS,				
less current maturities	2,369,134	2,3	68,251	2,302,187
OTHER LONG-TERM LIABILITIES:				
Self insurance and other insurance liabilities	90,328		89,167	83,748
Interest rate swap liability, net	144,713	1	80,204	203,312
Other	170,847	1	86,644	182,163
Total other long-term liabilities	405,888	4.	56,015	469,223
Total liabilities	3,888,559	3,8	70,992	4,044,950
COMMITMENTS AND CONTINGENCIES				
NONCONTROLLING INTERESTS - REDEEMABLE	291,267	2	69,881	281,160
NET ASSETS:				
Unrestricted - attributable to BSWH	3,817,874	3.8	58,163	3,995,319
Unrestricted - noncontrolling interest nonredeemable	136,850		22,136	128,536
Total unrestricted net assets	3,954,724		80,299	4,123,855
Temporarily restricted	286,185	,	83,542	288,779
Permanently restricted	225,819		29,427	230,634
Total net assets	4,466,728		93,268	4,643,268
				0.0
Total liabilities and net assets	\$ 8,646,554	\$ 8,6	34,141 \$	8,969,378

(\$ Thousands)					
(\$ Thousands)		Thr	·ee		Twelve
		Months			Months Ended
	September 30,	December 31,	March 31,	June 30,	June 30,
	2014	<u>2014</u>	<u>2015</u>	<b>2015</b> <sup>(1)</sup>	2015
OPERATING REVENUE:					
Net patient care revenue	\$ 1,655,877	\$ 1,764,689	\$ 1,681,740	\$ 1,873,080	\$ 6,975,386
Less patient related bad debt expense	131,059	156,340	157,775	136,086	581,260
Net patient care revenue, net of patient related bad debt expense	1,524,818	1,608,349	1,523,965	1,736,994	6,394,126
Premium revenue	168,929	170,136	190,774	166,014	695,853
Other operating revenue	73,894	77,403	71,907	153,532	376,736
Net assets released from restrictions for operations	15,215	16,378	19,645	17,973	69,211
Total operating revenue	1,782,856	1,872,266	1,806,291	2,074,513	7,535,926
OPERATING EXPENSES:					
Salaries, wages and employee benefits	843,578	878,250	881,124	927,967	3,530,919
Supplies	294,758	321,369	289,908	365,402	1,271,437
Other operating expenses	320,539	338,203	336,659	348,935	1,344,336
Medical claims	58,405	61,480	63,637	87,351	270,873
(Gains) losses on fixed asset disposals, net	(1,598)	1,095	1,496	(1,833)	(840)
Depreciation and amortization	84,898	83,887	89,492	85,459	343,736
Interest	20,497	25,058	22,572	25,436	93,563
Total operating expenses	1,621,077	1,709,342	1,684,888	1,838,717	6,854,024
INCOME FROM OPERATIONS BEFORE MERGER COSTS	161,779	162,924	121,403	235,796	681,902
MERGER COSTS				9,571	9,571
Income from operations	161,779	162,924	121,403	226,225	672,331

Equity in (losses) earnings of unconsolidated entities (3,958)(1,977)(1,803)(1,046)868 (71,379) Loss on extinguishment of debt (1,247)(70,132)(316)(235)(197)2,356 1,608 (84,409) Total nonoperating (losses) gains (32,832)(68,478) 17,869 (968)REVENUE AND GAINS IN EXCESS OF EXPENSES AND LOSSES BEFORE TAXES 128,947 94,446 139,272 225,257 587,922 8,375 INCOME TAX EXPENSE 2,670 2,642 2,309 754 REVENUE AND GAINS IN EXCESS OF EXPENSES AND LOSSES 126,277 91,804 136,963 224,503 579,547

(15,074)

(16,097)

632

(2,676)

(62,865)

348

59,562

(40,902)

452

14,960

50,620

360

56,772

(69,244) 1,792

NONOPERATING GAINS (LOSSES): (Losses) gains on investments, net

Interest rate swap activity

Contributions

<sup>(1)</sup> The results reflected above include a year to date reclassification of merger costs from operating expenses to a separate financial statement line in net operating income in the last quarter of fiscal year 2015.

Baylor Scott & White Health					
Combined Statements of Operations and Changes in Net Assets - continu	ied				
(\$ Thousands)					
		Thr			Twelve
	G . 1 . 20	Months			Months Ended
	September 30,	ŕ	March 31,	June 30,	June 30,
	<u>2014</u>	<u>2014</u>	<u>2015</u>	$2015^{(1)}$	<u>2015</u>
OTHER CHANGES IN UNRESTRICTED NET ASSETS:	<b>.</b> (212)		<b>.</b>	<b>.</b> (00 <b></b> )	
Unrealized (losses) gains on investments, net	\$ (313)	\$ 5,405	\$ 976	\$ (897)	\$ 5,171
Net assets released from restrictions for capital expenditures	1,440	1,693	1,669	2,210	7,012
Other changes in net assets attributable to noncontrolling	(10.400)	(12.520)	(12.021)	2.104	(25.77.4)
interests - nonredeemable	(10,498)	(13,529)	(13,931)	2,184	(35,774)
Revenue and gains in excess of expenses and losses attributable to	(40.205)	(60 175)	(26,000)	(40.296)	(100.004)
noncontrolling interests- redeemable Other	(49,395)	(62,175) (1,206)	(36,008) (525)	(49,386) (13,490)	(196,964)
Other	68	(1,200)	(323)	(13,490)	(15,153)
INCREASE IN UNRESTRICTED NET ASSETS	67,579	21,992	89,144	165,124	343,839
CHANGES IN TEMPORARILY RESTRICTED NET ASSETS:					
Contributions	16,055	17,291	22,068	19,946	75,360
Realized gains and investment income, net	4,404	6,452	15,959	3,119	29,934
Unrealized losses on investments, net	(4,878)	(10,685)	(6,419)	(992)	(22,974)
Changes in value of split-interest agreements	(120)	249	85	(217)	(3)
Net assets released from restrictions for operations	(15,215)	(16,378)	(19,645)	(17,973)	(69,211)
Net assets released from restrictions for capital expenditures	(1,440)	(1,693)	(1,669)	(2,210)	(7,012)
Changes in net assets of related foundations	-	-	(149)	(61)	(210)
Other	(15)	(130)	(221)	(1,653)	(2,019)
(DECREASE) INCREASE IN TEMPORARILY RESTRICTED NET ASSETS	(1,209)	(4,894)	10,009	(41)	3,865
CHANGES IN PERMANENTLY RESTRICTED NET ASSETS:					
Contributions	401	641	4,149	740	5,931
Realized gains and investment income, net	92	448	33	89	662
Unrealized (losses) gains on investments, net	(96)	(264)	78	(100)	(382)
Changes in value of split-interest agreements	94	33	427	(203)	351
Changes in net assets of related foundations	_	-	12	16	28
Other	(28)	455	489	1,159	2,075
INCREASE IN PERMANENTLY RESTRICTED NET ASSETS	463	1,313	5,188	1,701	8,665
INCREASE IN NET ASSETS	66,833	18,411	104,341	166,784	356,369
NET ASSETS, beginning of year	4,643,268	4,710,101	4,728,512	4,832,853	4,643,268
NET ASSETS, end of year	\$ 4,710,101	\$ 4,728,512	\$ 4,832,853	\$ 4,999,637	\$ 4,999,637

### Baylor Scott & White Health Combined Statement of Operations and Changes in Net Assets (\$ Thousands)

(\$ Thousands)		Thurs		<b>N</b> T*
		Three		Nine Mantha Endad
	December 31,	Months Ended March 31,	June 30,	Months Ended June 30,
	2013	2014	2014 <sup>(1)</sup>	2014
OPERATING REVENUE:				2011
Net patient care revenue	\$ 1,584,183	\$ 1,505,707	\$ 1,576,875	\$ 4,666,765
Less patient related bad debt expense	133,273	123,896	84,463	341,632
Net patient care revenue, net of patient related bad debt expense	1,450,910	1,381,811	1,492,412	4,325,133
Premium revenue	156,202	168,481	170,004	494,687
Other operating revenue	75,771	78,706	95,508	249,985
Net assets released from restrictions for operations	18,050	17,670	17,467	53,187
Total operating revenue	1,700,933	1,646,668	1,775,391	5,122,992
OPERATING EXPENSES:				
Salaries, wages and employee benefits	819,739	823,372	834,549	2,477,660
Supplies	287,487	271,001	298,785	857,273
Other operating expenses	324,289	329,422	319,967	973,678
Medical claims	59,632	58,439	58,896	176,967
Gain (losses) on fixed asset disposals, net	241	666	(561)	346
Depreciation and amortization	86,387	89,706	89,541	265,634
Interest	22,410	22,250	21,994	66,654
Total operating expenses	1,600,185	1,594,856	1,623,171	4,818,212
INCOME FROM OPERATIONS BEFORE				
MERGER COSTS	100,748	51,812	152,220	304,780
MERGER COSTS			27,382	27,382
Income from operations	100,748	51,812	124,838	277,398
NONOPERATING GAINS (LOSSES):				
Gains on investments, net	86,193	56,373	89,649	232,215
Interest rate swap activity	15,159	(39,179)	(26,114)	(50,134)
Contributions	448	499	4,720	5,667
Equity in losses of unconsolidated entities	(1,422)	(2,503)	(1,787)	(5,712)
Loss on extinguishment of debt	-	(254)	-	(254)
Other	(4,142)	2,270	(1,294)	(3,166)
Total nonoperating gains	96,236	17,206	65,174	178,616
REVENUE AND GAINS IN EXCESS OF EXPENSES				
AND LOSSES BEFORE TAXES	196,984	69,018	190,012	456,014
INCOME TAX EXPENSE	2,206	2,102	4,106	8,414
REVENUE AND GAINS IN EXCESS OF EXPENSES AND LOSSES	194,778	66,916	185,906	447,600
I				

<sup>(1)</sup> The results reflected above include a year to date reclassification of merger costs from operating expenses to a separate financial statement line in net operating income in the last quarter of fiscal year 2014.

Baylor Scott & White Health Combined Statement of Operations and Changes in Net Assets - continued (\$ Thousands)

(\$ Inousands)			Nine Months Ended June 30,	
	December 31,	March 31,	June 30,	<i>′</i>
	<u>2013</u>	<u>2014</u>	$2014^{(1)}$	<u>2014</u>
OTHER CHANGES IN UNRESTRICTED NET ASSETS:			h <b>=</b> -0	
Unrealized gains on investments, net	\$ 940	\$ 1,468	\$ 5,686	\$ 8,094
Net assets released from restrictions for capital expenditures	11,479	12,338	3,714	27,531
Other changes in net assets attributable to noncontrolling	(2.777)	(22,000)	(4.020)	(20.012)
interests - nonredeemable	(3,777)	(23,098)	(4,038)	(30,913)
Revenue and gains in excess of expenses and losses attributable to	(46.190)	(22.075)	(47.452)	(125.707)
noncontrolling interests- redeemable	(46,180)	(32,075)	(47,452)	(125,707)
Other	(454)	26	184	(244)
INCREASE IN UNRESTRICTED NET ASSETS	156,786	25,575	144,000	326,361
CHANGES IN TEMPORARILY RESTRICTED NET ASSETS:				
Contributions	19,289	16,655	17,247	53,191
Realized gains and investment income, net	8,067	5,633	6,240	19,940
Unrealized gains on investments, net	10,018	2,556	8,037	20,611
Changes in value of split-interest agreements	56	245	(971)	(670)
Net assets released from restrictions for operations	(18,050)	(17,670)	(17,467)	(53,187)
Net assets released from restrictions for capital expenditures	(11,479)	(12,338)	(3,714)	(27,531)
Changes in net assets of related foundations	-	(2,576)	(610)	(3,186)
Other	861	4,852	(4,038)	1,675
INCREASE (DECREASE) IN TEMPORARILY RESTRICTED NET ASSETS	8,762	(2,643)	4,724	10,843
CHANGES IN PERMANENTLY RESTRICTED NET ASSETS:				
Contributions	766	4,466	1,605	6,837
Realized gains and investment income, net	142	44	151	337
Unrealized gains on investments, net	97	18	104	219
Changes in value of split-interest agreements	(1)	307	15	321
Changes in net assets of related foundations	-	12	18	30
Other	(41)	(1,239)	(617)	(1,897)
INCREASE IN PERMANENTLY RESTRICTED NET ASSETS	963	3,608	1,276	5,847
INCREASE IN NET ASSETS	166,511	26,540	150,000	343,051
NET ASSETS, beginning of period	4,300,217	4,466,728	4,493,268	4,300,217
NET ASSETS, end of period	\$ 4,466,728	\$ 4,493,268	\$ 4,643,268	\$ 4,643,268

<sup>(1)</sup> The results reflected above include a year to date reclassification of merger costs from operating expenses to a separate financial statement line in net operating income in the last quarter of fiscal year 2014.

Combined Statements of Cash Flows (\$ Thousands)		Three Mon	ths Ended		Twelve Months Ended
(¢ Thousanus)	September 30,	December 31, 2014	March 31, 2015	June 30, 2015	June 30, 2015
Cash Flows From Operating Activities:	2011	2011	<u> 2010</u>	2010	2010
Increase in net assets	\$ 66,833	\$ 18,411	\$ 104,341	\$ 166,784	\$ 356,369
Adjustments to reconcile increase in net assets					
to net cash provided by operating activities:					
Loss on extinguishment of debt	-	1,247	-	4,752	5,999
Unrealized losses on investments, net	48,948	41,191	70,023	7,927	168,089
Realized gains on sales of investments, net	(21,557)	(27,220)	(129,878)	(3,489)	(182,14
Losses (gains) on interest rate swap, net	11,974	60,252	37,608	(54,615)	55,219
Contributions restricted for long-term purposes	(401)	(641)	(4,149)	(740)	(5,93)
Patient related bad debt expense	131,059	156,340	157,775	136,086	581,260
Depreciation and amortization	84,898	83,887	89,492	85,459	343,730
(Gains) losses on sale or disposal of assets, net	(1,598)	(2,334)	1,496	1,596	(840
Change in value of split-interest agreements	26	(282)	(512)	420	(348
Deferred rent	2,225	(60)	329	10,382	12,876
Other changes attributable to noncontrolling interests	59,892	75,705	49,939	47,202	232,738
Changes in operating assets and liabilities (net of acquisitions):	,	,	,	,	
Increase in net patient accounts receivable	(152,891)	(174,480)	(154,729)	(122,554)	(604,654
(Increase) decrease in other accounts receivable	(36,984)	69,273	(18,268)	(31,442)	(17,42)
Decrease (increase) in other assets	4,785	5,068	(13,006)	(19,987)	(23,14)
(Decrease) incease in trade accounts payable and accrued liabilities	(16,337)	(59,229)	34,575	203,004	162,013
(Decrease) increase in other liabilities	(1,371)	26,002	(2,109)	12,128	34,650
Net cash provided by operating activities	179,501	273,130	222,927	442,913	1,118,47
	179,501	273,130	222,921	442,913	1,110,47
Cash Flows From Investing Activities:					
Purchases of property and equipment, net	(93,968)	(126,286)	(81,895)	(123,992)	(426,14
Cash proceeds from sales of assets	3,623	10,417	334	6,657	21,03
Cash paid for acquisitions, net of cash received	-	-	(343)	(24,236)	(24,579
Decrease (increase) in THVG funds due from United Surgical Partners, Inc.	3,132	(4,082)	3,807	1,538	4,395
Decrease (increase) in trading investments	18,812	(8,301)	(366,432)	14,616	(341,30
Payments on interest rate swap	(4,123)	(2,613)	(3,294)	(3,995)	(14,025
Decrease (increase) in other than trading investments	101	1,459	(689)	(7,733)	(6,862
Decrease in investments of insurance subsidiaries	-	2,141	-	-	2,14
(Increase) decrease in invested collateral-securities lending program	(32,020)	(8,786)	715	220,924	180,833
Decrease (increase) in assets whose use is limited	19,127	31,308	(5,585)	17,313	62,163
Net cash (used in) provided by investing activities	(85,316)	(104,743)	(453,382)	101,092	(542,349
Cash Flows From Financing Activities:					
Principal payments on long-term debt	(33,706)	(36,053)	(25,456)	(418,655)	(513,870
Proceeds from issuance of long-term debt	16,215	12,405	9,322	731,144	769,086
Increase (decrease) in payable under securities lending program	32,020	8,786	(715)	(220,924)	(180,833
Distributions to noncontrolling interest owners	(67,610)	(57,848)	(65,911)	(36,505)	(227,874
Purchases of noncontrolling interests	(362)	(7,289)	(1,589)	43	(9,197
Sales of noncontrolling interests	9,930	2,539	790	10,583	23,842
Cash receipts for long-term purposes	416	1,455	3,409	112	5,392
Annuity payments to beneficiaries	(202)	(363)	(277)	(449)	(1,29)
Net cash (used in) provided by financing activities	(43,299)	(76,368)	(80,427)	65,349	(134,745
Net Increase (Decrease) In Cash And Cash Equivalents	50,886	92,019	(310,882)	609,354	441,377
Cash And Cash Equivalents, beginning of period	743,908	794,794	886,813	575,931	743,908
Cash And Cash Equivalents, end of period	\$ 794,794	\$ 886,813	\$ 575,931	\$ 1,185,285	\$ 1,185,285

Baylor Scott & White Health Combined Statements of Cash Flows (\$ Thousands)	Three Months Ended						Nine Months Ended	
		ember 31, 2013	M	arch 31, <u>2014</u>		June 30, 2014	,	June 30, 2014
Cash Flows From Operating Activities:								
Increase in net assets	\$	166,419	\$	26,540	\$	150,092	\$	343,051
Adjustments to reconcile increase in net assets								
to net cash provided by operating activities:								
Loss on extinguishment of debt		-		254		-		254
Unrealized gains on investments, net		(50,984)		(16,507)		(61,326)		(128,817)
Realized gains on sales of investments, net		(41,921)		(38,457)		(29,755)		(110,133)
(Gains) losses on interest rate swap, net		(18,473)		36,065		22,823		40,415
Contributions restricted for long-term purposes		(766)		(4,466)		(1,605)		(6,837)
Patient related bad debt expense		133,273		123,896		84,463		341,632
Depreciation and amortization		86,387		89,706		89,541		265,634
Losses (gains) on sale or disposal of assets, net		241		666		(561)		346
Change in value of split-interest agreements		(55)		(552)		956		349
Deferred rent		148		(462)		4,803		4,489
Other changes attributable to noncontrolling interests Changes in operating assets and liabilities (net of acquisitions):		56,278		55,157		45,185		156,620
Increase in net patient accounts receivable		(190,656)		(99,556)		(77,451)		(367,663)
Decrease (increase) in other accounts receivable		36,926		(35,019)		(26,234)		(24,327)
Decrease (increase) in other assets		2,719		(44,138)		34,041		(7,378)
Increase (decrease) in trade accounts payable and accrued liabilities		34,987		(60,121)		182,697		157,563
Increase (decrease) in other liabilities		5,123		17,235		(57,912)		(35,554)
Net cash provided by operating activities		219,646		50,241		359,757		629,644
Cash Flows From Investing Activities:								
Purchases of property and equipment, net		(117,722)		(113,358)		(123,536)		(354,616)
Cash proceeds from sales of assets		373		3,343		1,610		5,326
Cash paid for acquisitions, net of cash received		(2,400)		(1,680)		(6,555)		(10,635)
Decrease (increase) in THVG funds due from United Surgical Partners, Inc.		14,963		(7,302)		(14,574)		(6,913)
Decrease in trading investments		19,312		61,296		33,432		114,040
Payments on interest rate swap		(3,316)		(3,114)		(3,289)		(9,719)
Decrease (increase) in other than trading investments		174		(96)		(3,840)		(3,762)
(Increase) decrease in investments of insurance subsidiaries		(11)		(2)		33		20
Decrease (increase) in invested collateral-securities lending program		7,048		6,581		(5,977)		7,652
Decrease in assets whose use is limited		30,075		36,568		39,928		106,571
Net cash used in investing activities		(51,504)		(17,764)		(82,768)		(152,036)
Cash Flows From Financing Activities:								
Principal payments on long-term debt		(18,171)		(12,574)		(8,791)		(39,536)
Proceeds from issuance of long-term debt		7,874		6,095		3,958		17,927
(Decrease) increase in payable under securities lending program		(7,048)		(6,581)		5,977		(7,652)
Distributions to noncontrolling interest owners		(47,546)		(71,438)		(32,916)		(151,900)
Purchases of noncontrolling interests		(1,068)		(4,763)		(2,008)		(7,839)
Sales of noncontrolling interests		26,238		3,268		921		30,427
Cash receipts for long-term purposes		6,326		4,337		617		11,280
Annuity payments to beneficiaries		(168)		(171)		(643)		(982)
Net cash used in financing activities		(33,563)		(81,827)		(32,885)		(148,275)
Net Increase (Decrease) In Cash And Cash Equivalents		134,579		(49,350)		244,104		329,333
Cash And Cash Equivalents, beginning of year		414,575		549,154		499,804		414,575
Cash And Cash Equivalents, end of period	\$	549,154	\$	499,804	\$	743,908	\$	743,908
	Ψ	0.7,101	<u> </u>	.//,001		, .5,700	Ψ.	, 15,700

### **Notes to Combined Financial Statements**

### 1. ORGANIZATION

Effective October 1, 2013, Baylor Health Care System (BHCS) and Scott & White Healthcare (SWH), both Texas nonprofit corporations, consummated their affiliation pursuant to an Affiliation Agreement (the "Agreement") dated June 19, 2013. BHCS and SWH formed BSW Health, a Texas nonprofit corporation now known as Baylor Scott & White Holdings (BSW Holdings), and BSW Health Service, a Texas nonprofit corporation now known as Baylor Scott & White Health (BSW Health).

While the receipt of Internal Revenue Service (IRS) tax-exempt and public charity determination letters for BSW Holdings and BSW Health was pending, BHCS and SWH formed two Texas limited liability companies, Baylor Scott & White Health LLC (BSW Holdings LLC) and Baylor Scott & White Health Service LLC (BSW Health LLC). On December 31, 2013, BSW Holdings and BSW Health each received a favorable determination letter from the IRS regarding their tax-exempt and public charity status. Effective March 1, 2014, BSW Holdings LLC was merged into BSW Holdings and BSW Health LLC was merged into BSW Health. BSW Holdings is now the sole member of BHCS and SWH and has control and substantial reserved powers over all BHCS and SWH material affiliates. BHCS and its material affiliates are collectively referred to as "Scott and White". BSW Holdings and its affiliates are collectively referred to as the "System" or "BSWH".

BSW Holdings has accounted for the combination as a merger of not-for-profit entities under Accounting Standards Codification (ASC) 958-805, "Not-for-Profit Entities: Business Combinations" resulting in a new reporting entity effective October 1, 2013, the merger date, with no activities before the merger. Therefore, the combined assets, liabilities and net assets of Baylor and Scott & White are included in the accompanying combined financial statements as of the merger date at their historical basis under the carryover method with adjustments to conform the individual accounting policies of Baylor and Scott & White and to eliminate intra-entity balances. The accompanying financial statements include activity of the newly combined entity after October 1, 2013.

### **Notes to Combined Financial Statements - continued**

The major classes of assets, liabilities and net assets that were combined at September 30, 2013 are as follows (in thousands):

	<u>Baylor</u>	Scott and White	Total
ASSETS			
Cash and investments	\$ 2,570,341	\$ 893,332	\$ 3,463,673
Property and equipment, net	2,120,999	1,098,753	3,219,752
Other assets	1,330,483	432,118	1,762,601
LIABILITIES			
Long-term and capital lease obligations	1,313,887	1,139,860	2,453,747
Other liabilities	1,008,262	437,152	1,445,414
Noncontrolling interests redeemable	246,648	<del>_</del>	246,648
NET ASSETS			
Unrestricted	3,086,123	711,371	3,797,494
Temporarily restricted	183,576	94,360	277,936
Permanently restricted	\$ 183,327	\$ 41,460	\$ 224,787

Transition and integration are on-going with the System incurring approximately \$9,571,000 and \$27,382,000 in costs during the year ended June 30, 2015 and the nine months ended June 30, 2014, respectively, as a result of the transaction, which are included in merger costs in the combined statements of operations and changes in net assets.

The combined financial statements include the accounts of BSW Holdings, BSW Health, BHCS, SWH, Baylor University Medical Center (BUMC), Scott & White Memorial Hospital (SWMH), Scott & White Health Plan (the "Health Plan" or "SWHP"), five foundations, nineteen community and specialty medical centers located throughout the Dallas and Fort Worth metroplex and the central Texas area, two wholly owned insurance subsidiaries, Baylor Quality Health Alliance, LLC, an accountable care organization, four physician practice organizations, HealthTexas Provider Network, Scott & White Clinic, Hillcrest Family Health Center, and Hillcrest Physician Services, and other related entities. Investments in certain related entities with 50.0% or less ownership are accounted for using the equity method. The transactions and balances for investments in certain related entities with greater than 50.0% ownership or where the System exercises board control are included in the accompanying combined financial statements with related noncontrolling interests reported in the combined financial statements. These entities include the following: Texas Health Ventures Group, LLC (THVG), providing short stay hospital and outpatient surgery services, BIR JV, LLP, providing rehabilitation services, BTDI JV, LLP, providing imaging services, EBD JV, LLP, and ESWCT, LLC providing emergency medical services and THVG Bariatric, LLC, providing bariatric services. All significant intercompany accounts and transactions among entities included in the combined financial statements have been eliminated.

### **Notes to Combined Financial Statements - continued**

The following summarizes significant changes in the System in 2015 and 2014:

#### **THVG**

BUMC has a majority ownership of 50.1% in THVG with USP North Texas, Inc. (USP), a Texas corporation and subsidiary of United Surgical Partners, Inc. (USPI) holding the remaining 49.9%. THVG had net patient care revenue included in the System's combined financial statements of approximately \$741,841,000 and \$501,249,000, for year ended 2015 and nine months ended 2014, respectively.

THVG completed the acquisition of three outpatient centers in 2014. In connection with these acquisitions, THVG recorded goodwill and intangible net assets, net of approximately \$15,477,000, fixed assets of approximately \$630,000 and other net liabilities of approximately \$16,107,000 in 2014.

THVG completed the acquisition of one surgical hospital in 2015. THVG recorded goodwill and intangible net assets, net of approximately \$33,500,000, fixed assets of approximately \$4,573,000 and other net liabilities of approximately \$38,073,000 in 2015.

### **Baylor Scott & White Assurance SPC**

On July 1, 2014, Health Care Insurance Company of Texas, Ltd. (HCICT), a Cayman Islands company whose sole shareholder was BHCS, merged into Scott & White Assurance Ltd. (SWAL), a Cayman Islands company whose sole shareholder, SWMH was acting by and through its Board of Trustees and in connection with such merger, the shares of HCICT held by BHCS were cancelled. Following the merger (i) SWAL was re-registered as a Cayman Islands segregated portfolio company, (ii) SWAL changed its name to Baylor Scott & White Assurance SPC (BSWA); and (iii) SWMH distributed the shares of BSWA held by it to its sole member, SWH, following which SWH distributed such shares to its sole member, following which BSW Holdings contributed such shares to BHCS, following which BHCS contributed such shares to BUMC which, as a result of such transactions, became the sole shareholder of BSWA. Baylor and Scott & White policies were consolidated and rewritten on July 1, 2014.

### **Baylor All Saints Medical Center**

In December 2014, the previously recorded asset held for sale for Baylor All Saints Medical Center relating to the Baylor All Saints Medical Center at Southwest Fort Worth was sold.

### **BSWH**

On April 22, 2015, BSWH issued \$549,935,000 in taxable bonds. Proceeds net of underwriter's discount, totaling approximately \$546,141,000 were used to refund certain outstanding tax-exempt bonds. The remaining bond proceeds were used to pay costs of issuance and will be used in the future for any eligible corporate purpose.

#### **Notes to Combined Financial Statements - continued**

Additionally on May 15, 2015, BSWH issued \$176,960,000 of bank direct placement tax-exempt bonds, the proceeds of which were utilized to refund certain outstanding tax-exempt bonds.

### 2. SIGNIFICANT ACCOUNTING POLICIES

The accompanying combined financial statements of the System have been prepared in conformity with accounting principles generally accepted in the United States. The following is a summary of the significant accounting and reporting policies used in preparing the financial statements.

### **Adoption of New Accounting Pronouncements**

In February 2013, Financial Accounting Standards Board (FASB) issued Accounting Standards Update (ASU) 2013-04, "Obligations Resulting from Joint and Several Liability Arrangements for Which the Total Amount of the Obligation is Fixed at the Reporting Date." The ASU requires measurement of obligations resulting from joint and several liability arrangements for which the total amount of the obligation is fixed at the reporting date, as the sum of (a) the amount the reporting entity agreed to pay on the basis of its arrangement among its co-obligors and (b) any additional amount the reporting entity expects to pay on behalf of its co-obligors. Additionally, the amendment requires an entity to disclose the nature and amount of the obligation as well as other information about those obligations. The amendments are to be applied retrospectively to all prior periods presented for those obligations within the scope of the ASU that exist at the beginning of an entity's fiscal year of adoption. The System applied the provisions of ASU 2013-04 in fiscal year 2015.

In April 2014, FASB issued ASU 2014-08, "Reporting Discontinued Operations and Disclosures of Disposals of Components of an Entity." This ASU amends the requirements for reporting discontinued operations by removing the following conditions in the current reporting requirements of discontinued operations: elimination of the operations and cash flows of the component from ongoing operations and the entity will not have any significant continuing involvement in the operations of the component after the disposal transaction. Additionally, only if the disposal represents a strategic shift, having a major effect on an entity's operations and financial results will the disposal of components be reported as discontinued operations. This amendment also adds that the disposal of an equity method investment that meets the definition of discontinued operations or a business or nonprofit activity that, on acquisition, meets the criteria to be classified as held for sale is to be reported in discontinued operations. The System applied the provisions of ASU 2014-08 in fiscal year 2015.

In June 2015, FASB issued ASU 2015-10, "*Technical Corrections and Improvements*." This ASU clarifies the Codification, corrects unlimited application of guidance, or makes minor improvements to the Codification that are not expected to have a significant effect on current accounting practice to create a significant administrative cost to most entities. The System applied the provisions of ASU 2015-10 in fiscal year 2015.

### **Notes to Combined Financial Statements - continued**

### **Other Accounting Pronouncements**

In May 2014, FASB issued ASU 2014-09, "Revenue from Contracts with Customers (Topic 606," which supersedes the revenue recognition requirements in Accounting Standards Codification (ASC) 605, "Revenue Recognition." This ASU addresses when an entity should recognize revenue to depict the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services. The System has not evaluated all of the provisions, which are effective for annual reporting periods beginning after December 15, 2017, as amended by ASU 2015-14.

In August 2014, the FASB issued ASU 2014-15, "Disclosure of Uncertainties about an Entity's Ability to Continue as a Going Concern." This ASU amendment requires management to assess an entity's ability to continue as a going concern. Management should evaluate whether conditions or events, considered in the aggregate, exist that raise substantial doubt about the entity's ability to continue as a going concern within one year after the date that the financial statements are issued. The System has not evaluated all of the provisions of ASU 2014-09, which are effective for fiscal years ending after December 15, 2016.

In January 2015, FASB issued ASU 2015-01, "Simplifying Income Statement Presentation by Eliminating the Concept of Extraordinary Items." The amendments in ASU 2015-1 eliminate the concept of extraordinary items in financial statements. The System has not evaluated all of the provisions of ASU 2015-01, which are effective for fiscal years beginning after December 15, 2015, and interim periods thereafter.

In February 2015, FASB issued ASU 2015-02, "Consolidation: Amendments to the Consolidation Analysis." The amendments in ASU 2015-02 improve targeted areas of consolidation guidance for legal entities such as limited partnerships, limited liability corporations, and securitization structures (collateralized debt obligations, collateralized loan obligations, and mortgage-backed security transactions). The System has not evaluated all of the provisions of ASU 2015-02, which are effective for fiscal years beginning after December 15, 2015, and interim periods within those years.

In April 2015, FASB issued ASU 2015-03, "Interest - Imputation of Interest: Simplifying the Presentation of Debt Issuance Costs." The amendments in ASU 2015-03 are intended to simplify the presentation of debt issuance costs. These amendments require that debt issuance costs related to a recognized debt liability be presented in the balance sheet as a direct deduction from the carrying amount of the related debt liability, consistent with debt discounts. The System has not evaluated all of the provisions of ASU 2015-03, which are effective for fiscal years beginning after December 15, 2015, and interim periods within those years.

In April 2015, FASB issued ASU 2015-05, "Intangibles - Goodwill and Other - Internal-Use Software: Customer's Accounting for Fees Paid in a Cloud Computing Arrangement." The amendments in ASU 2015-05 provide guidance to customers about whether a cloud

#### **Notes to Combined Financial Statements - continued**

computing arrangement includes a software license. If a cloud computing arrangement includes a software license, then the customer should account for the software license element of the arrangement consistent with the acquisition of other software licenses. If a cloud computing arrangement does not include a software license, the customer should account for the arrangement as a service contract. BSWH has not evaluated all of the provisions of ASU 2015-05, which are effective for fiscal years beginning after December 15, 2015, and interim periods within those years.

In May 2015, FASB issued ASU 2015-07, "Disclosures for Investments in Certain Entities That Calculate Net Asset Value per Share (or Its Equivalent)." This ASU removes the requirement to categorize within the fair value hierarchy all investments for which fair value is measured using the net asset value per share practical expedient. The amendments also remove the requirement to make certain disclosures for all investments that are eligible to be measured at fair value using the net asset value per share practical expedient. The System has not evaluated all of the provisions, which are effective for fiscal years beginning after December 15, 2015, and interim periods within those years.

In May 2015, FASB issued ASU 2015-09, "Disclosures about Short-Duration Contracts." This ASU requires insurance entities to disclose for annual reporting periods information about the liability for unpaid claims and claim adjustment expenses. The amendments also require insurance entities to disclose information about significant changes in methodologies and assumptions used to calculate the liability for unpaid claims and claim adjustment expenses, including reasons for the change and the effects on the financial statements. In addition, the amendments require insurance entities to disclose for annual and interim reporting periods a roll-forward of the liability for unpaid claims and claim adjustment expenses. For health insurance claims, the amendments require the disclosure of the total of incurred-but-not-reported liabilities and expected development on reported claims included in the liability for unpaid claims and claim adjustment expenses. The System has not evaluated all of the provisions, which are effective for fiscal years beginning after December 15, 2015, and interim periods beginning after December 15, 2016.

In July 2015, FASB issued ASU 2015-11, "Simplifying the Measurement of Inventory." This ASU requires an entity to measure inventory at the lower of cost and net realizable value. Net realizable value is the estimated selling prices in the ordinary course of business, less reasonably predictable costs of completion, disposal, and transportation. Subsequent measurement is unchanged for inventory measured using LIFO or the retail inventory method. The amendments do not apply to inventory that is measured using last-in, first-out (LIFO) or the retail inventory method. The amendments apply to all other inventory, which includes inventory that is measured using first-in, first-out (FIFO) or average cost. The System has not evaluated all of the provisions, which are effective for fiscal years beginning after December 15, 2016, and interim periods within those years.

In August 2015, FASB issued ASU 2015-15, "Presentation and Subsequent Measurement of Debt Issuance Costs Associated with Line-of-Credit Arrangements (Amendments to SEC Paragraphs Pursuant to Staff Announcement at June 18, 2015 EITF Meeting)." This ASU

#### **Notes to Combined Financial Statements - continued**

requires an entity to defer and present debt issuance costs as an asset and subsequently amortize the deferred debt issuance costs ratably over the term of the line-of-credit arrangement, regardless of whether there are any outstanding borrowings on the line-of-credit arrangement. The System has not evaluated all of the provisions of ASU 2015-15, which are effective for fiscal years beginning after December 15, 2015, and interim periods within those years.

In September 2015, FASB issued ASU2015-16, "Simplifying the Accounting for Measurement-Period Adjustements." This ASU requires that an acquirer recognize adjustments to estimated amounts that are identified during the measurement period and any related income effects in the reporting period in which the adjustment amounts are determined. The ASU also requires an entity to present separately on the face of the income statement or disclose in the notes the portion of the amount recorded in current-period earnings by line item that would have been recorded in previous reporting periods if the adjustment to the estimated amounts had been recognized as of the acquisition date. The System had not evaluated all of the provisions, which are effective for fiscal years beginning after December 15, 2015, and interim periods within those years.

### **Cash and Cash Equivalents**

Cash equivalents are defined as investments which have original maturities of three months or less. Cash equivalents consist primarily of securities issued by the United States government or its agencies, certificates of deposit, commercial paper and dollar denominated foreign issuer investments.

### **THVG Funds Due From United Surgical Partners, Inc.**

THVG participates in a shared services accounts payable program with USPI, wherein USPI has custody of substantially all of THVG's cash, paying THVG and its facilities interest income on the net balance at prevailing market rates. Amounts held by USPI on behalf of THVG totaled approximately \$58,876,000 and \$63,271,000 at June 30, 2015 and June 30, 2014, respectively. The funds due from USPI are available on demand.

#### **Investments**

The System has designated all of its investments as trading except for those investments held at the Baptist Foundation of Texas (BFT) for the benefit of the BHCS Foundation, the investments of All Saints Health Foundation and the investments of the Health Plan. For all trading investments, the interest and dividends, realized and unrealized gains (losses) are included in gains (losses) on investments, net, in the accompanying combined statements of operations and changes in net assets. For other than trading investments, interest and dividends and realized gains (losses) are included in gains (losses) on investments, net, unless restricted by donor. Unrealized gains (losses) on other than trading investments are included in other changes in unrestricted net assets, unless restricted by donor.

#### **Notes to Combined Financial Statements - continued**

Interest and dividends, realized gains and unrealized gains (losses) consisted of the following (in thousands):

Nonoperating gains (losses)
Other changes in unrestricted net assets
Changes in temporarily restricted net assets
Changes in permanently restricted net assets

Tl	hree N	Months End	led J	Tune 30, 20	15	
 erest and vidends				realized losses		Total
\$ 10,814 - 9,803	\$	10,084 - (6,684) 89	\$	(5,939) (897) (992) (100)	\$	14,959 (897) 2,127 (11)
\$ 20,617	\$	3,489	\$	(7,928)	\$	16,178

Nonoperating gains (losses) Other changes in unrestricted net assets Changes in temporarily restricted net assets Changes in permanently restricted net assets

	erest and vidends	I	Realized gains	_	nrealized sses) gains	Total				
_		_		_		_				
\$	8,904	\$	115,316	\$	(64,658)	\$	59,562			
	-		-		976		976			
	1,430		14,529		(6,419)		9,540			
	-		33		78		111			
\$	10,334	\$	129,878	\$	(70,023)	\$	70,189			

Three Months Ended March 31, 2015

Nonoperating gains (losses) Other changes in unrestricted net assets Changes in temporarily restricted net assets Changes in permanently restricted net assets

\$ 10,588	\$ 22,383	\$ (35,647) 5,405	\$ (2,676) 5,405
2,063	4,389 448	(10,685) (264)	(4,233) 184
\$ 12,651	\$ 27,220	\$ (41,191)	\$ (1,320)

Three Months Ended December 31, 2014

# **Notes to Combined Financial Statements - continued**

		Thre	e Moı	nths Ended	l Sep	tember 30,	2014	4	
		Interest and dividends		Realized gains		nrealized losses		Total	
Nonoperating gains (losses) Other changes in unrestricted net assets	\$	9,548	\$	19,039	\$	(43,661) (313)	\$	(15,074) (313)	
Changes in temporarily restricted net assets Changes in permanently restricted net assets	<u> </u>	1,978 - <b>11.526</b>		2,426 92 <b>21,557</b>		(4,878) (96) (48,948)		(474) (4) (15,865)	

		Ye	ear Ended	Jun	e 30, 2015	
	 erest and ividends	]	Realized gains	-	Jnrealized osses) gains	Total
Nonoperating gains (losses) Other changes in unrestricted net assets Changes in temporarily restricted net assets Changes in permanently restricted net assets	\$ 39,854 - 15,274	\$	166,822 - 14,660 662	\$	(149,904) 5,171 (22,974) (382)	\$ 56,772 5,171 6,960 280
	\$ 55,128	\$	182,144	\$	(168,089)	\$ 69,183

	Tl	iree N	Ionths En	ded .	June 30, 20	14	
	Interest and dividends		Realized gains		nrealized gains		Total
Nonoperating gains Other changes in unrestricted net assets Changes in temporarily restricted net assets Changes in permanently restricted net assets	\$ 15,781 - 3,004 1	\$	26,371 - 3,236 150	\$	47,497 5,686 8,037 104	\$	89,649 5,686 14,277 255
	\$ 18,786	\$	29,757	\$	61,324	\$	109,867

### **Notes to Combined Financial Statements - continued**

	 Th	ree M	onths End	ed M	Iarch 31, 2	014	
	erest and vidends	R	Realized gains		nrealized gains		Total
Nonoperating gains Other changes in unrestricted net assets	\$ 8,699 -	\$	35,209	\$	12,465 1,468	\$	56,373 1,468
Changes in temporarily restricted net assets Changes in permanently restricted net assets	 2,429		3,204 44		2,556 18		8,189 62
	\$ 11,128	\$	38,457	\$	16,507	\$	66,092

	 Thre	ee Mo	nths Ende	d Dec	ember 31,	2013	
	Interest and dividends		Realized gains		nrealized gains		Total
Nonoperating gains Other changes in unrestricted net assets Changes in temporarily restricted net assets Changes in permanently restricted net assets	\$ 9,431 - 3,121	\$	36,831 - 4,946 142	\$	39,931 940 10,018 97	\$	86,193 940 18,085 239
	\$ 12,552	\$	41,919	\$	50,986	\$	105,457

	 N	ine N	Ionths End	led J	une 30, 20	14	
	Interest and dividends		Realized gains		Unrealized gains		Total
Nonoperating gains Other changes in unrestricted net assets Changes in temporarily restricted net assets Changes in permanently restricted net assets	\$ 33,911 - 8,554 1	\$	98,411 - 11,386 336	\$	99,893 8,094 20,611 219	\$	232,215 8,094 40,551 556
	\$ 42,466	\$	110,133	\$	128,817	\$	281,416

#### Reclassifications

Certain reclassifications were made to the first and second quarter fiscal year 2015 financial statements to conform to the third and fourth quarter fiscal year 2015 presentation.

#### **Notes to Combined Financial Statements - continued**

#### 3. FAIR VALUE OF FINANCIAL INSTRUMENTS

#### Fair value measurements

As defined in ASC 820, "Fair Value Measurements", fair value is based on the prices that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. In order to increase consistency and comparability in fair value measurements, ASC 820 establishes a three-tier fair value hierarchy for disclosure of fair value measurements.

The valuation hierarchy is based upon the transparency of inputs to the valuation of an asset or liability as of the measurement date. The three levels are defined as follows:

- Level 1 Inputs to the valuation methodology are quoted prices (unadjusted) for identical assets or liabilities in active markets.
- Level 2 Inputs to the valuation methodology include quoted prices for similar assets or liabilities in active markets, and inputs that are observable by market participants for the asset or liability, either directly or indirectly, for substantially the full term of the financial instrument.
- Level 3 Inputs that reflect the reporting entity's own assumptions about the assumptions market participants would use in pricing the asset or liability are unobservable and developed based on the best information available in the circumstances.

A financial instrument's categorization within the valuation hierarchy is based upon the lowest level of input that is significant to the fair value measurement.

The carrying values of cash and cash equivalents, THVG funds due from USPI, patient accounts receivable, other receivables, assets held as collateral – securities lending program, investments of insurance subsidiaries, accounts payable, payable under securities lending program, accrued liabilities, and estimated third-party payor settlements payable are reasonable estimates of their fair value due to the short-term nature of these financial instruments.

Fair values of short-term investments and long-term investments are generally based on quoted prices for similar instruments in active markets, quoted prices for identical or similar instruments in markets that are not active and model-based valuation techniques for which all significant assumptions are observable in the market or can be corroborated by observable market data for substantially the full term of the assets. Inputs are obtained from various sources including market participants, dealers, and brokers. This applies to investments such as domestic equities, U.S. treasuries, exchange-traded mutual funds, and agency securities.

#### **Notes to Combined Financial Statements - continued**

#### **Alternative Investments**

Investments held consist of marketable securities as well as securities that do not have readily determinable fair values. Private equity investments, real estate investments and hedge funds are collectively referred to as "alternative investments". These are included in unrestricted long-term investments in the accompanying combined balance sheet, other than those held at BFT. The investments in alternative investments are valued by management at fair value utilizing the net asset value (NAV) provided by the underlying investment companies unless management determines some other valuation is more appropriate. Such fair value estimates do not reflect early redemption penalties as the System does not intend to sell such investments before the expiration of the early redemption periods. The fair values of the securities held by limited partnerships that do not have readily determinable fair values are determined by the general partner and are based on historical cost, appraisals, or other estimates that require varying degrees of judgment. If no public market exists for the investment securities, the fair value is determined by the general partner taking into consideration, among other things, the cost of securities, prices of recent significant placements of securities of the same issuer, and subsequent developments concerning the companies to which the securities relate. As this valuation methodology is based primarily on unobservable inputs, these investments represent Level 3 assets. Any hedge funds valued at NAV which are redeemable by the System at NAV per share (or its equivalent) at the measurement date are transferred from Level 3 assets to Level 2 assets. Any hedge funds valued at NAV that were classified in prior year as Level 2 assets that are not redeemable by the System at NAV per share (or its equivalent) at the measurement date are transferred from Level 2 assets to Level 3 assets.

Included in collective investment funds held at BFT for the BHCS Foundation are alternative investment interests in private equity funds and oil and gas interests. These interests are included in restricted long-term investments in the accompanying combined balance sheet. These alternative investments are in limited partnership interests and are carried at the NAV provided by the underlying investment companies unless management determines some other valuation is more appropriate. As this valuation methodology is based primarily on unobservable inputs, these investments represent Level 3 assets. Also included in Level 3 assets for the BHCS Foundation are other real estate and oil and gas interests which are carried at lower of cost or market.

#### **Beneficial Interest**

The System records charitable remainder trusts, where they are not the trustee, at the discounted present value of the estimated future cash flows. These trusts are reported in contributions receivable, net, in the accompanying combined balance sheets. When a third-party serves as trustee, the beneficial interest is required to be measured at fair value on a recurring basis. As beneficial interests utilize multiple unobservable inputs, including no active markets, and are measured using management's assumption about risk inherent in the valuation technique, beneficial interests in split-interest agreements represent Level 3 assets.

#### **Notes to Combined Financial Statements - continued**

The methods described above may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values. Furthermore, while the System believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different estimate of fair value at the reporting date.

The following table below sets forth, by level, the financial assets and liabilities measured at fair value on a recurring basis as of June 30, 2015 (in thousands):

	41,605												
		June 30	, 2015										
Assets:	<b>Total</b>	Level 1	Level 2	Level 3									
Cash and Cash Equivalents													
Cash	\$ 1,142,725	\$ 1,142,725	\$ -	\$ -									
Money market funds	42,560	42,560											
Total Cash and Cash Equivalents	1,185,285	1,185,285											
Short-Term Investments													
Mutual funds	41,605	41,605	-	-									
Certicates of deposit	1,935	1,935	-	-									
Fixed income securities	22,022	-	22,022	-									
U.S. government securities	5,268	1,419	3,849	-									
Other	1,042	1,042											
<b>Total Short-Term Investments</b>	71,872	46,001	25,871										
<b>Unrestricted Long-Term Investments</b>													
Cash	4,027	4,027	-	-									
Mutual funds	3,770	3,770	-	-									
Equity securities	1,037,241	429,773	607,468	-									
Fixed income securities	427,643	-	427,643	-									
U.S. government securities	269,095	4,680	264,415	-									
Mortgage-backed securitites	132,593	36,859	95,734	-									
Hedge fund/diversifiers alternative investments	521,713	-	388,200	133,513									
Private equity alternative investments	160,212	-	-	160,212									
Real estate alternative investments	85,339	-	-	85,339									
Common funds, held at Baptist Foundation of Texas (BFT)		-											
Group investment fund	221	-	221	-									
Group bond fund	14	-	14	-									
Group equity fund	32	-	32	-									
Other funds	9	5	-	4									
Other	295	8	19	268									
<b>Total Unrestricted Long-Term Investments</b>	2,642,204	479,122	1,783,746	379,336									

# **Notes to Combined Financial Statements - continued**

BSWH June 30, 2015

		June 30	, 2015	
Assets (continued):	Total	Level 1	Level 2	Level 3
Restricted Long-Term Investments				
Cash	43,544	43,544	-	-
Mutual funds	22,487	22,487	-	-
Equity securities	157,577	67,230	90,347	-
Fixed income securities	49,539	104	49,435	-
U.S. government securities	31,253	1,881	29,372	-
Mortgage-backed securitites	14,973	4,195	10,778	-
Hedge fund/diversifiers alternative investments	39,640	-	29,098	10,542
Private equity alternative investments	22,267	-	-	22,267
Real estate alternative investments	8,692	-	-	8,692
Split interest agreements	4,767	-	4,767	-
Real estate	850	-	-	850
Cash surrender value life insurance	1,258	-	-	1,258
Common funds, held at Baptist Foundation of Texas (BFT)		-	-	-
Group investment fund	43,520	-	43,520	-
Group bond fund	2,816	-	2,816	-
Group equity fund	6,222	-	6,222	-
Other funds	1,839	1,040		799
<b>Total Restricted Long-Term Investments</b>	451,244	140,481	266,355	44,408
Assets Whose Use is Limited				
Cash	24,329	24,329	-	-
Mutual funds	97,188	97,188	-	-
Equity securities	31,849	22,849	9,000	-
Fixed income securities	32,844	-	32,844	-
U.S. government securities	12,614	-	12,614	-
Mortgage-backed securitites	9,742	1,303	8,439	-
Other	159	159		
<b>Total Assets Whose Use is Limited</b>	208,725	145,828	62,897	
Contributions Receivable, net				
Beneficial interest in split-interest agreements	22,645	-	-	22,645
Total Assets at Fair Value	\$ 4,581,975	\$ 1,996,717	\$ 2,138,869	\$ 446,389
Liabilities:				
Interest rate swap agreements, net of collateral	258,531		258,531	
Total Liabilities at Fair Value	\$ 258,531	\$ -	\$ 258,531	\$ -

#### **Notes to Combined Financial Statements - continued**

The following table is a roll forward of the combined balance sheet amounts for financial instruments classified by the System within Level 3 of the valuation hierarchy defined above for the nine months ended June 30, 2015 (in thousands):

June 30, 2015

								C	Common	
	Private	Real	He	dge Funds/		Sp	lit Interest	Iı	nvestment	
	Equity	Estate	D	iversifiers	Other	Αş	greements		Funds	Total
Balance, beginning of period	\$ 183,439	\$ 94,250	\$	128,534	\$ 2,178	\$	17,984	\$	1,350	\$ 427,735
Realized gains (losses), net	10,712	6,274		(2,463)	-		1,182		-	15,705
Unrealized gains (losses), net	(11,947)	1,899		16,693	149		(818)		(317)	5,659
Purchases	28,043	7,076		44,793	107		6,109		-	86,128
Settlements	(27,768)	(15,468)		(1,207)	(58)		(1,812)		(230)	(46,543)
Transfers out of Level 3	-	-		(77,122)	-		-		-	(77,122)
Transfers into Level 3	-	-		34,827	-		-		-	34,827
Balance, end of period	\$ 182,479	\$ 94,031	\$	144,055	\$ 2,376	\$	22,645	\$	803	\$ 446,389

At June 30, 2015, alternative investments recorded at net asset value consisted of the following (in thousands):

June 30, 2015

			U	nfunded	Redemption Frequency if	Redemption Notice
	F	air Value		mitments	Currently Eligible	Period
Equity long/short hedge funds <sup>a</sup>	\$	17,803	\$	-	quarterly, annually	60-90 days
Event driven investments <sup>b</sup>		108,853		-	quarterly, annually	30-90 days
Relative value investments <sup>c</sup>		88,684		-	monthly, quarterly	30-90 days
Tactical trading investments <sup>d</sup>		151,287		-	daily, monthly	2-90 days
Risk parity <sup>e</sup>		194,726		-	monthly	5-30 days
Real Estate funds - open ended <sup>f</sup>		61,760		-	quarterly	90 days
Real Estate funds - close ended <sup>g</sup>		32,271		1,078		
Group Mortgage Loan and Real Estate Fundh		368		-		
Oil and Gas funds <sup>i</sup>		381		-		
Private Equity funds <sup>j</sup>		182,479		94,668		
Total	\$	838,612	\$	95,746		

#### **Notes to Combined Financial Statements - continued**

- a) Equity long/short strategy involves managers buying long equities that are expected to increase in value and selling short equities that are expected to decrease in value. Typically, equity long/short investing is based on stock by stock fundamental analysis of the individual companies, in which investments are made. There may also be an overall analysis of the risks and opportunities offered by industries, sectors, countries, and the macroeconomic situation. Long/short covers a wide variety of strategies. There are generalists, and managers who focus on certain industries and sectors or certain regions. Managers may specialize in a category for example, large cap or small cap, value or growth. There are many trading styles, with frequent or dynamic traders and some longer-term investors. Returns are generally more correlated with the direction of the equity markets, although reduction in market risk exposure through shorting is expected to enhance the absolute and risk-adjusted returns relative to the overall performance of the asset class. The fair values of the investments in this class have been estimated using the net asset value per share of the funds.
- b) Event-driven investing is a strategy which seeks to exploit pricing inefficiencies that may occur before or after a corporate event, such as an earnings call, bankruptcy, merger, acquisition, or spinoff. Returns are less correlated with the general direction of market movements primarily due to the idiosyncratic nature of individual events. Several investment managers include quarterly percentage redemption limits. The fair values of the investments in this class have been estimated using the net asset value per share of the funds.
- c) Relative value strategies are designed to focus on large, long-term mispricing in the global fixed-income, equity and credit markets, capturing relative-value anomalies via multi-product trades. Returns are relatively uncorrelated with the general direction of market movements since they avoid taking a directional bias with regards to the price movement of a specific stock or market. Several investment managers include quarterly percentage redemption limits and/or early redemption penalties. The fair values of the investments in this class have been estimated using the net asset value per share of the funds.
- d) Tactical trading strategies generally invest on a large scale around the world using economic theory to justify the decision making process on either a discretionary or systematic basis. Strategies are typically based on forecasts and analysis about interest rates trends, the general flow of funds, political changes, government policies, intergovernment relations, and other broad systemic and technical factors. Returns are relatively uncorrelated with the general direction of market movements. Several investment managers include quarterly percentage redemption limits. The fair values of the investments in this class have been estimated using the net asset value per share of the funds.
- e) The risk parity class strategy invests across global markets including equities, nominal government bonds, inflation linked bonds, commodities, and emerging markets on a risk balanced framework. Typically these strategies incorporate leverage to increase the risk contribution from low volatility asset classes (e.g., inflation linked bonds and nominal government bonds). The fair values of the investments in this class have been estimated using the net asset value per share of the funds.
- f) The real estate funds open ended class includes a real estate fund that invests in U.S. commercial real estate. The fair values of the investments in this class have been estimated using the net asset value, which is based on the ownership interest of the partners' capital. Redemptions are available on a quarterly basis, subject to the discretion of the General Partners. The General Partners may elect to establish a redemption queue should the level of redemptions for a given quarter be detrimental to the fund's overall performance.
- g) The real estate funds close ended class includes several real estate funds that invest primarily in U.S. commercial real estate and industries related to real estate, with some having minimal exposure outside of the U.S. The fair values of the investments in this class have been estimated using the net asset value, which is based on the ownership interest of partners' capital. These partnerships are illiquid and therefore do not have a redemption feature. Distributions from each fund will be received as the underlying investments of the funds are liquidated. It is estimated that the underlying assets of these funds will be liquidated over the next six years with the value of those underlying assets being replaced by investments in new real estate funds.

#### **Notes to Combined Financial Statements - continued**

- h) The group mortgage loan and real estate class is primarily invested in real estate and loans secured by real estate located in the Dallas/Fort Worth area. The fair value of the investments have been estimated based on internal appraisals using the fund management's knowledge of the properties, current real estate market for similar properties and recent sales of comparative properties. This fund is illiquid and redemption is subject to fund management approval. Distributions from the fund will be received as the underlying investments are liquidated. It is estimated that the underlying assets of the fund will be liquidated over the next 2 to 10 years. This fund is closed to new investors.
- The oil and gas class is primarily invested in mineral properties located in Texas and Wyoming. The fair value of the mineral properties have been estimated by multiplying the most recent twelve months of royalty income, excluding lease bonus income, times a factor of four. The fund's management used a multiple of four for the valuation based on current industry methodology, recent market transactions, and the fund's extensive experience in mineral properties. This fund is illiquid and redemption is subject to fund management approval. Royalty income is distributed quarterly subject to fund management approval (\$0.825 per unit per quarter in 2014 and 2015). Distributions from the fund will be received as the underlying investments are depleted. This fund is closed to new investors.
- j) The private equity class currently includes 34 unique private equity limited partnerships that each invest in a variety of mostly private companies. These investments have a drawdown structure where a portion of commitments (which are made upon entering the partnership) are called gradually over the first 3-6 years of the partnership's life. It is expected that most of the unfunded commitments should be called within the next 6 years. These partnerships are illiquid and therefore do not have a redemption feature. Instead, the nature of the investments in this class is that distributions are received as the investment in the underlying companies are sold. It is estimated that the current underlying assets of these partnerships should be liquidated within the next 10 years. The investments are valued based on each partnership's valuation policy which is then subject to annual third party financial audits. Financial audits are available approximately 90 days following year end. Therefore, the valuation at year end reflects the latest reported manager valuation with adjustments for new capital calls and distributions.

#### 4. ENDOWMENTS

The System's endowments consist of donor restricted and management-designated endowment funds for a variety of purposes. The net assets associated with endowment funds are classified and reported based on the existence or absence of donor imposed restrictions.

The System has interpreted the State of Texas Uniform Prudent Management of Institutional Funds Act (UPMIFA) as not requiring the maintaining of purchasing power of permanently restricted endowment funds absent explicit donor stipulations to the contrary. As a result of this interpretation, the System classifies as permanently restricted net assets, (a) the original value of gifts donated to the permanent endowment, (b) the original value of subsequent gifts to the permanent endowment, and (c) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund. The remaining portion of the donor-restricted endowment fund that is not classified in permanently restricted net assets is classified as temporarily restricted net assets until those amounts are appropriated for expenditure of the System in a manner consistent with the standard of prudence prescribed by UPMIFA.

In accordance with UPMIFA, the System considers the following factors in making a determination to appropriate or accumulate endowment funds:

#### **Notes to Combined Financial Statements - continued**

- 1) The duration and preservation of the fund
- 2) The purposes of the System and the donor restricted endowment fund
- 3) General economic conditions
- 4) The possible effect of inflation and deflation
- 5) The expected total return from income and the appreciation of investments
- 6) Other resources of the System
- 7) The investment policies of the System

#### **Endowment Return Objectives and Risk Parameters**

The System follows an investment policy that attempts to provide a predictable stream of funding to programs supported by its endowment while seeking to maintain the purchasing power of endowment assets. Under this policy, the return objective for the endowment assets, measured over a full market cycle, shall be to maximize the return against various indices, based on the endowment's target allocation applied to the appropriate individual benchmarks. To achieve its long-term rate of return objectives, the System relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized gains) and current yield (interest and dividends). The System targets a diversified asset allocation that places greater emphasis on equity-based investments to achieve its long-term objectives within prudent risk constraints.

#### **Relationship of Endowment Spending Practices to Investment Objectives**

The System determines the appropriation of endowment funds for expenditure reimbursement through the budgeting process. Distribution policies for the System's endowments govern the amount of endowment funds that may be appropriated during this process. In establishing its policies, the System considered the long-term expected return on its endowments. Accordingly, over the long-term, the System expects the current distribution policies to allow its endowments to grow at an average of the long-term rate of inflation and maintain its purchasing power. In order to maintain the purchasing power of endowment assets, expenditures are based on investment performance and spending is curbed in response to deficit situations. Over the long term, the System expects its endowment to grow consistent with its intention to maintain the purchasing power of the endowment assets as well as to provide additional real growth through new gifts.

#### 5. RETIREMENT BENEFITS

The System provides defined contribution plans for eligible employees. There are three types of primary contributions to these plans: employer automatic contributions, employee contributions, and employer matching contributions.

BHCS and six of its affiliated hospitals provided a defined benefit plan, the Baylor Health Care System Retirement Security Plan, for employees, which was discontinued on January 1, 1984.

#### **Notes to Combined Financial Statements - continued**

All Saints Health System provided a defined benefit plan, the All Saints Health System Pension Plan (the "All Saints Plan"), for employees of All Saints, which was frozen to future benefit accruals as of January 1, 2002, with the All Saints Health System purchase by BHCS.

King's Daughters Hospital provided a defined benefit plan, the Texas Hospital Association Retirement Plan for King's Daughters Hospital (the "King's Daughters Plan"), for employees of King's Daughters, which was frozen to future benefit accruals as of May 31, 2009, with the King's Daughters Hospital (now known as McLane Children's Hospital Scott & White) purchase by SWH.

Scott & White Hospital - Brenham provided a defined benefit plan, the Texas Hospital Association Defined Benefit Retirement Plan for Scott & White Hospital - Brenham (the "Brenham Plan"), for employees of Scott & White Hospital - Brenham, which was frozen to future benefit accruals as of June 30, 2010, with the Scott & White Hospital - Brenham (formerly Trinity Medical Center) purchase by SWH.

#### 6. CONTINGENCIES

The healthcare industry is subject to numerous laws and regulations of federal, state, and local governments. These laws and regulations include, but are not necessarily limited to, matters such as licensure, accreditation, government healthcare program participation requirements, reimbursement for patient services, physician ownership and self-referral, and Medicare and Medicaid fraud and abuse. Government activity has continued with respect to investigations and allegations concerning possible violations of fraud and abuse statutes and regulations by healthcare providers. Violations of these laws and regulations could result in expulsion from government healthcare programs together with the imposition of significant fines and penalties, as well as significant repayments for patient services previously billed. Management believes that the System is in compliance with applicable fraud and abuse laws and regulations as well as other applicable federal and state laws and regulations.

#### 7. SUBSEQUENT EVENTS

#### **Baylor Scott & White Assurance SPC - Loss Portfolio Transfer**

Effective July 1, 2015, the primary healthcare professional and general liability, physician professional liability, workers compensation and directors' and officers' coverage provided by SIRT was transferred to BSWA by means of a loss portfolio transfer (LPT). This loss portfolio transfer was for all claims and incidents that had been reported to SIRT up to June 30, 2015. Assets have been transferred to BSWA in an amount equal to the actuarially determined expected value of the liabilities, and those assets have been separately invested, as described in the investment policy. The BHCS LPT be retrospectively rated, such that BHCS will be required to contribute additional funds should they be needed to cover claims under the BHCS LPT, and any surplus funds from the BHCS LPT will eventually be returned to BHCS.

#### **Notes to Combined Financial Statements - continued**

#### **Baylor Scott & White Medical Center - Marble Falls**

In August 2015, the system opened Baylor Scott & White Medical Center – Marble Falls, a 46 bed full-service medical center dedicated to serving the residents of Marble Falls.

#### **Tenet Transaction**

The System and Tenet Healthcare Corporation ("Tenet) announced on March 23, 2015 a definitive agreement to partner on providing care through five North Texas hospitals. The partnership will focus on delivering integrated, value-based care to communities in Rockwall, Collin and Dallas counties. Through this new partnership, the two organizations will jointly own Centennial Medical Center, Doctors Hospital at White Rock Lake, Lake Pointe Medical Center, and Texas Regional Medical Center at Sunnyvale – currently owned and operated by subsidiaries of Tenet – and Baylor Medical Center at Garland. The System will hold a majority ownership interest in the five hospitals, and all five will operate under the Baylor Scott & White Health brand. The transaction is subject to regulatory review and customary closing conditions.

The System has performed an evaluation of subsequent events and transactions through November 13, 2015, the date the financial statements were issued and none were noted.

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Baylor Scott & White Health

Supplementary Combining Financial Information of the Obligated Affiliates and BSWH

Combining Balance Sheets

June 30, 2015

(\$ Thousands)

ASSETS	Obigated Affiliates *	Consolidated SWHP <sup>†</sup>	Other System Entities	Reclassifications and Eliminations	Total Financials	
CURRENT ASSETS:						
Cash and cash equivalents	\$ 767,172	\$ 84,795	\$ 333,318	\$ -	\$ 1,185,285	
Short-term investments	37,913	13,625	20,334	-	71,872	
THVG funds due from United Surgical Partners, Inc.	-	-	58,876	-	58,876	
Accounts receivable:						
Patient, net	386,145	-	305,501	(54,009)	637,637	
Premium	-	41,161	-	-	41,161	
Affiliates, net	-	-	205,392	(205,392)	-	
Other	154,547	13,009	74,471	(1,269)	240,758	
Other current assets	113,913	6,767	80,517	18	201,215	
Total current assets	1,459,690	159,357	1,078,409	(260,652)	2,436,804	
LONG-TERM INVESTMENTS:						
Unrestricted	2,221,191	35,994	385,019	_	2,642,204	
Restricted	-	-	451,244	_	451,244	
Total long-term investments	2,221,191	35,994	836,263		3,093,448	
ASSETS WHOSE USE IS LIMITED:						
Other designated assets	73,501	2,200	2,622	-	78,323	
Self insurance reserves	47,554	-	34,714	-	82,268	
Funds held by bond trustee	48,134	-	-	-	48,134	
Total assets whose use is limited	169,189	2,200	37,336	-	208,725	
ASSETS HELD FOR SALE	-	-	9,157	-	9,157	
PROPERTY AND EQUIPMENT, net	2,130,318	16,870	1,245,754	(21,132)	3,371,810	
CONTRIBUTIONS RECEIVABLE, net	3,085	-	67,345	(65)	70,365	
DUE FROM AFFILIATES	407,528	-	3,190	(410,718)	-	
INTEREST IN NET ASSETS OF RELATED FOUNDATION	454,817	-	103,167	(553,949)	4,035	
INVESTMENTS IN SUBSIDIARIES AND AFFILIATES	899,203	-	4,574	(903,777)	-	
OTHER LONG-TERM ASSETS:						
Equity investment in unconsolidated entities	71,063	181	32,279	(33,049)	70,474	
Goodwill and intangible assets, net	20,164	101	396,175	(25,596)	390,743	
Other	26,369	1,517	6,822	(2,852)	31,856	
Total other long-term assets	117,596	1,698	435,276	(61,497)	493,073	
Total assets	\$ 7,862,617	\$ 216,119	\$ 3,820,471	\$ (2,211,790)	\$ 9,687,417	

<sup>\*</sup> Obligated Affiliates combines Baylor Health Care System; Baylor University Medical Center; Baylor All Saints Medical Center; Baylor Medical Center at Waxahachie; Baylor Regional Medical Center at Grapevine; Baylor Regional Medical Center at Plano; Scott & White Healthcare; Scott & White Memorial Hospital (inclusive of McLane Children's Hospital Scott & White and Scott & White Center for Rehabilitative Medicine); Scott & White Clinic: Scott & White Hospital - Round Rock; Scott & White Continuing Care Hospital; Hillcrest Baptist Medical Center; and Baylor Scott & White Holdings.

<sup>†</sup> Consolidated SWHP includes Scott & White Health Plan and Insurance Company of Scott & White.

Baylor Scott & White Health Supplementary Combining Financial Information of the Obligated Affiliates and BSWH Combining Balance Sheets - continued June 30, 2015

(\$ Thousands)

LIABILITIES AND NET ASSETS	Obligated Affiliates *	Consolidated SWHP <sup>†</sup>	Other System Entities	Reclassifications and Eliminations	Total Financials
CURRENT LIABILITIES:					
Current maturities of long-term debt and capital					
lease obligations	\$ 33,925	\$ -	\$ 27,539	\$ -	\$ 61,464
Long-term debt subject to short-term remarketing arrangements	95,000				95,000
Accounts payable:	93,000	-	-	-	93,000
Trade accounts payable	149,026	5,933	129,154	(5,460)	278,653
Affiliates, net	210,384	814	-	(211,198)	-
Accrued liabilities:					
Payroll related	283,767	3,570	101,246	-	388,583
Third-party programs	38,008	-	19,023	(50.10.0)	57,031
Other	153,240	113,494	85,805	(59,126)	293,413
Total current liabilities	963,350	123,811	362,767	(275,784)	1,174,144
LONG-TERM DEBT AND CAPITAL LEASE					
OBLIGATIONS, less current maturities	2,244,840	-	397,837	-	2,642,677
OTHER LONG-TERM LIABILITIES:					
Self insurance and other insurance liabilities	48,179	-	31,925	-	80,104
Interest rate swap liability, net	258,531	-	-	-	258,531
Other	116,236	8,762	100,140	(5,819)	219,319
Total other long-term liabilities	422,946	8,762	132,065	(5,819)	557,954
DUE TO AFFILIATES	-	-	410,751	(410,751)	-
Total liabilities	3,631,136	132,573	1,303,420	(692,354)	4,374,775
COMMITMENTS AND CONTINGENCIES					
NONCONTROLLING INTERESTS - REDEEMABLE	-	-	231,499	81,506	313,005
NET ASSETS:					
Unrestricted - attributable to BSWH	3,769,599	83,546	1,520,484	(1,047,562)	4,326,067
Unrestricted - noncontrolling interests nonredeemable	3,947		137,346	334	141,627
Total unrestricted net assets	3,773,546	83,546	1,657,830	(1,047,228)	4,467,694
Temporarily restricted	294,027	_	339,614	(340,997)	292,644
Permanently restricted	163,908		288,108	(212,717)	239,299
Total net assets	4,231,481	83,546	2,285,552	(1,600,942)	4,999,637
Total liabilities and net assets	\$ 7,862,617	\$ 216,119	\$ 3,820,471	\$ (2,211,790)	\$ 9,687,417

<sup>\*</sup> Obligated Affiliates combines Baylor Health Care System; Baylor University Medical Center; Baylor All Saints Medical Center; Baylor Medical Center at Waxahachie; Baylor Regional Medical Center at Grapevine; Baylor Regional Medical Center at Plano; Scott & White Healthcare; Scott & White Memorial Hospital (inclusive of McLane Children's Hospital Scott & White and Scott & White Center for Rehabilitative Medicine); Scott & White Clinic: Scott & White Hospital - Round Rock; Scott & White Continuing Care Hospital; Hillcrest Baptist Medical Center; and Baylor Scott & White Holdings.

<sup>&</sup>lt;sup>†</sup> Consolidated SWHP includes Scott & White Health Plan and Insurance Company of Scott & White.

Baylor Scott & White Health

(\$ Thousands)					
	Obligated Affiliates *	Consolidated SWHP <sup>T</sup>	Other System Entities	Reclassifications and Eliminations	Total Financials
OPERATING REVENUE:					_
Net patient care revenue	\$ 4,168,764	\$ -	\$ 3,167,649	\$ (361,027)	\$ 6,975,386
Less patient related bad debt expense	377,648		203,612		581,260
Net patient care revenue, less patient related bad debt expense	3,791,116	-	2,964,037	(361,027)	6,394,126
Premium revenue	=	695,853	-	-	695,853
Other operating revenue	219,019	32,304	1,002,734	(877,321)	376,736
Net assets released from restrictions for operations	8,723		70,497	(10,009)	69,211
Total operating revenue	4,018,858	728,157	4,037,268	(1,248,357)	7,535,926
OPERATING EXPENSES:					
Salaries, wages, and employee benefits	1,684,768	35,355	1,849,463	(38,667)	3,530,919
Supplies	618,503	35,730	617,204	-	1,271,437
Other operating expenses	1,132,740	68,907	1,043,401	(900,712)	1,344,336
Medical claims	-	593,555	-	(322,682)	270,873
(Gains) losses on fixed asset disposals,net	(2,858)	· -	2,018	-	(840)
Depreciation and amortization	150,693	512	194,279	(1,748)	343,736
Interest	62,605	18	42,170	(11,230)	93,563
Total operating expenses	3,646,451	734,077	3,748,535	(1,275,039)	6,854,024
INCOME (LOSS) FROM OPERATIONS BEFORE MERGER COSTS	372,407	(5,920)	288,733	26,682	681,902
MERGER COSTS	9,571		-	-	9,571
Income (loss) from operations	362,836	(5,920)	288,733	26,682	672,331
NONOPERATING GAINS (LOSSES):					•
Gains (losses) on investments, net	52,083	1,395	14,524	(11,230)	56,772
Interest rate swap activity	(69,244)	-	-	-	(69,244)
Contributions	10,502	_	2,299	(11,009)	1,792
Equity in earnings (losses) of unconsolidated entities	2,049	-	(6,023)	16	(3,958)
Loss on extinguishment of debt	(71,379)	_	-	_	(71,379)
Other	122,433	(8)	11,014	(131,831)	1,608
Total nonoperating gains (losses)	46,444	1,387	21,814	(154,054)	(84,409)
REVENUE AND GAINS IN EXCESS (DEFICIT) OF EXPENSES					
AND LOSSES BEFORE TAXES	409,280	(4,533)	310,547	(127,372)	587,922
INCOME TAX EXPENSE	71	(1,555)	8,304	(127,372)	8,375
INCOME TAA EAFENSE	/1		0,304		0,3/3
REVENUE AND GAINS IN EXCESS (DEFICIT) OF EXPENSES					

<sup>\*</sup> Obligated Affiliates combines Baylor Health Care System; Baylor University Medical Center; Baylor All Saints Medical Center; Baylor Medical Center at Waxahachie; Baylor Regional Medical Center at Grapevine; Baylor Regional Medical Center at Plano; Scott & White Healthcare; Scott & White Memorial Hospital (inclusive of McLane Children's Hospital Scott & White and Scott & White Center for Rehabilitative Medicine); Scott & White Clinic: Scott & White Hospital - Round Rock; Scott & White Continuing Care Hospital; Hillcrest Baptist Medical Center; and Baylor Scott & White Holdings.

<sup>&</sup>lt;sup>†</sup>Consolidated SWHP includes Scott & White Health Plan and Insurance Company of Scott & White.

**Baylor Scott & White Health** 

Supplementary Combining Financial Information of the Obligated Affiliates and BSWH

Combining Statements of Operations and Changes in Net Assets - continued

For Twelve Months Ended June 30, 2015

(\$ Thousands)

	Obligated Affiliates *	Consolidated SWHP <sup>†</sup>	Other System Entities	Reclassifications and Eliminations	Total Financials
OTHER CHANGES IN UNRESTRICTED NET ASSETS:					
Unrealized (losses) gains on investments, net	\$ -	\$ (5)	\$ 5,176	\$ -	\$ 5,171
Net assets released from restrictions for capital expenditures	910	-	7,012	(910)	7,012
Other changes in net assets attributable to noncontrolling	(022)		(100.206)	145 445	(25.77.4)
interests - nonredeemable	(833)	-	(180,386)	145,445	(35,774)
Revenue and gains in excess of expenses and losses attributable to noncontrolling interests - redeemable			(150,830)	(46,134)	(196,964)
Transfers between entities under common control	(303,885)	4,729	399,970	(100,814)	(190,904)
Other	(11,236)	-,727	(3,917)	(100,014)	(15,153)
			(-)/		( , , , , ,
INCREASE (DECREASE) IN UNRESTRICTED NET ASSETS	94,165	191	379,268	(129,785)	343,839
CHANGES IN TEMPORARILY RESTRICTED NET ASSETS:					
Contributions	6,205	-	80,074	(10,919)	75,360
Realized investment income	36	-	29,898	-	29,934
Unrealized losses on investments	-	-	(22,974)	-	(22,974)
Change in value of split-interest agreements	9	-	(12)	-	(3)
Net assets released from restrictions for operations	(8,723)	-	(70,497)	10,009	(69,211)
Net assets released from restrictions for capital expenditures	(910)	-	(7,012)	910	(7,012)
Transfers between entities under common control	(1,460)	-	1,460	-	-
Changes in net assets of related foundation	13,207	-	(794)	(12,623)	(210)
Other	(2,607)		588	<u> </u>	(2,019)
INCREASE (DECREASE) IN TEMPORARILY RESTRICTED NET ASSETS	5,757		10,731	(12,623)	3,865
CHANGES IN PERMANENTLY RESTRICTED NET ASSETS:					
Contributions	-	-	5,931	-	5,931
Realized investment income	-	-	662	-	662
Unrealized losses on investments	-	-	(382)	-	(382)
Change in value of split-interest agreements	(549)	-	900	-	351
Changes in net assets of related foundation	11,320	-	513	(11,805)	28
Other	325		1,750		2,075
INCREASE (DECREASE) IN PERMANENTLY RESTRICTED NET ASSETS	11,096		9,374	(11,805)	8,665
INCREASE (DECREASE) IN NET ASSETS	111,018	191	399,373	(154,213)	356,369
NET ASSETS, beginning of period	4,120,463	83,355	1,886,179	(1,446,729)	4,643,268
NET ASSETS, end of period	\$ 4,231,481	\$ 83,546	\$ 2,285,552	\$ (1,600,942)	\$ 4,999,637

<sup>\*</sup> Obligated Affiliates combines Baylor Health Care System; Baylor University Medical Center; Baylor All Saints Medical Center; Baylor Medical Center at Waxahachie; Baylor Regional Medical Center at Grapevine; Baylor Regional Medical Center at Plano; Scott & White Healthcare; Scott & White Memorial Hospital (inclusive of McLane Children's Hospital Scott & White and Scott & White Center for Rehabilitative Medicine); Scott & White Clinic: Scott & White Hospital - Round Rock; Scott & White Continuing Care Hospital; Hillcrest Baptist Medical Center; and Baylor Scott & White Holdings.

†Consolidated SWHP includes Scott & White Health Plan and Insurance Company of Scott & White.

Obligated Affiliates - Combined Statement of Cash Flows	
(\$ Thousands)	Twelve Months Ended June 30, 2015
Cash Flows from Operating Activities:	2013
Increase in net assets	\$ 111,018
Adjustments to reconcile increase in net assets	,
to net cash provided by operating activities:	
Loss on extinguishment of debt	5,999
Unrealized losses on investments, net	119,307
Realized gains on sales of investments, net	(149,643)
Losses on interest rate swap, net	55,219
Patient related bad debt expense	377,648
Depreciation and amortization	150,693
Gains on sale or disposal of assets, net	(2,858)
Change in value of split-interest agreements	540
Transfers between entities under common control	303,885
Other changes attributable to noncontrolling interests	(833)
Changes in operating assets and liabilities (net of acquisition):	()
Increase in net patient accounts receivable	(391,402)
Increase in other accounts receivable	(23,017)
Increase in other assets	(1,488)
Increase in due to affiliates, net	237,614
Increase in trade accounts payable and accrued liabilities	47,720
Increase in other liabilities	36,200
Net cash provided by operating activities	876,602
ash Flows from Investing Activities:	
Purchases of property and equipment, net	(96,468)
Cash proceeds from sales of assets	17,563
Increase in investments, net	(313,919)
Payments on interest rate swap	(14,025)
Increase in investments of subsidiaries	(150,620)
Decrease in invested collateral-securities lending program	180,833
Decrease in assets whose use is limited	72,608
Net cash used in investing activities	(304,028)
-	
Cash Flows from Financing Activities:	(495,004)
Principal payments on long-term debt	(485,004)
Proceeds from issuance of long-term debt	756,895
Decrease in payable under securities lending program	(180,833)
Transfers between entities under common control	(303,885)
Sales of noncontrolling interests	833
Net cash used in financing activities	(211,994)
let Increase In Cash And Cash Equivalents	360,580
Cash And Cash Equivalents, beginning of year	406,592
Cash And Cash Equivalents, end of period	\$ 767,172

<sup>\*</sup> Obligated Affiliates combines Baylor Health Care System; Baylor University Medical Center; Baylor All Saints Medical Center; Baylor Medical Center at Waxahachie; Baylor Regional Medical Center at Grapevine; Baylor Regional Medical Center at Plano; Scott & White Healthcare; Scott & Memorial Hospital (inclusive of McLane Children's Hospital Scott & White and Scott & White Center for Rehabilitative Medicine); Scott & White Clinic; Scott & White Hospital - Round Rock; Scott & White Continuing Care Hospital; Hillcrest Baptist Medical Center; and Baylor Scott & White Holdings.



# **Quarterly Disclosure Report**

# For the Six Months Ended December 31, 2017

(Unaudited)

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and Treasurer

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#### **BAYLOR SCOTT & WHITE HEALTH**

NOTICE realting to:

BAYLOR HEALTH CARE SYSTEM
TAXABLE NOTES
SERIES 2000

TARRANT COUNTY CULTURAL EDUCATION
FACILITIES FINANCE CORPORATION
HOSPITAL REVENUE BONDS
(BAYLOR HEALTH CARE SYSTEM PROJECT)
SERIES 2011A

TARRANT COUNTY CULTURAL EDUCATION
FACILITIES FINANCE CORPORATION
HOSPITAL REVENUE BONDS
(BAYLOR HEALTH CARE SYSTEM PROJECT)
SERIES 2011B
7 MONTH WINDOW VRDB

TARRANT COUNTY CULTURAL EDUCATION
FACILITIES FINANCE CORPORATION
HOSPITAL REVENUE BONDS
(BAYLOR HEALTH CARE SYSTEM PROJECT)
SERIES 2011C

TARRANT COUNTY CULTURAL EDUCATION
FACILITIES FINANCE CORPORATION
HOSPITAL REVENUE BONDS
(BAYLOR HEALTH CARE SYSTEM PROJECT)
SERIES 2013A

TARRANT COUNTY CULTURAL EDUCATION
FACILITIES FINANCE CORPORATION
HOSPITAL REVENUE BONDS
(BAYLOR HEALTH CARE SYSTEM PROJECT)
SERIES 2013B
7 MONTH WINDOW VRDB

TARRANT COUNTY CULTURAL EDUCATION
FACILITIES FINANCE CORPORATION
TAXABLE HOSPITAL REVENUE BONDS
(BAYLOR HEALTH CARE SYSTEM PROJECT)
SERIES 2013C

TARRANT COUNTY CULTURAL EDUCATION
FACILITIES FINANCE CORPORATION
HOSPITAL REVENUE BONDS
(SCOTT & WHITE HEALTHCARE PROJECT)
SERIES 2013A

TARRANT COUNTY CULTURAL EDUCATION
FACILITIES FINANCE CORPORATION
HOSPITAL REVENUE BONDS
(SCOTT & WHITE HEALTHCARE PROJECT)
SERIES 2013C

BAYLOR SCOTT & WHITE HOLDINGS TAXABLE BONDS SERIES 2015 BAYLOR SCOTT & WHITE HOLDINGS TAXABLE BONDS SERIES 2016

TARRANT COUNTY CULTURAL EDUCATION
FACILITIES FINANCE CORPORATION
HOSPITAL REVENUE BONDS
(BAYLOR SCOTT & WHITE HEALTHCARE PROJECT)
SERIES 2016A

BAYLOR SCOTT & WHITE HOLDINGS TAXABLE COMMERCIAL PAPER NOTES SERIES A

### **CUSIP Nos:**

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87638QGU7,	87638QGW3,	87638QGX1,	87638QGY9,	87638QGZ6,	87638QGT0,	87638QHB8,
072863AA1,	072863AB9,	072863AC7,	072863AD5,	072863AE3,	072863AF0,	87638QNX3,
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87638QNU9,	87638QNV7,	87638QNW5,	87638QPG8,	87638QPH6,	87638QPJ2,	87638QPR4,
87638QPN3,	87638QPQ6,	87638QPL7,	87638QPK9,	87638QPE3,	87638QPF0,	87638QGG8,
87638QPP8,	87638QGB9,	87638QGC7,	87638QGD5,	87638QGE3,	87638QGF0,	87638QGP8,
87638QGH6,	87638QGJ2,	87638QGK9,	87638QGL7,	87638QGM5,	87638QGQ6,	87638QGN3,
87638QGR4,	07287DB25,	07287DBE9,	07287DA42,	07287DAH3		

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### **ATTENTION**

This document is marked with a dated date of December 31, 2017 and reflects information only as of that dated date. Readers are cautioned not to assume that any information has been updated beyond the dated date except as to any portion of the document that expressly states that it constitutes an update concerning specific recent events occurring after the dated date of the document. Any information contained in the portion of the document indicated to concern recent events speaks only as of its date. We expressly disclaim any duty to provide an update of any information contained in this document.

The information contained in this document may include "forward looking statements" by using forward-looking words such as "may," "will," "should," "expects," "believes," "anticipates," "estimates," or others. You are cautioned that forward-looking statements are subject to a variety of uncertainties that could cause actual results to differ from the projected results. Those risks and uncertainties include general economic and business conditions, receipt of funding grants, and various other factors which are beyond our control.

Because we cannot predict all factors that may affect future decisions, actions, events, or financial circumstances, what actually happens may be different from what we include in forward-looking statements.

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#### **ORGANIZATION**

#### Baylor Scott & White Health System

Baylor Scott & White Holdings (BSW Holdings), a Texas nonprofit corporation, and its controlled affiliates (collectively, the "System" or "BSWH") were created from the combination of two Texas health care systems, Baylor Health Care System (BHCS) and its affiliates (the "North Texas Division") and Scott & White Healthcare (S&W) and its affiliates (the "Central Texas Division"). BSW Holdings and Baylor Scott & White Health (BSW Health), a Texas nonprofit corporation, were created by BHCS and S&W in connection with their combination. BSW Holdings is the sole member of BHCS, S&W, and BSW Health and has control and substantial reserved powers over all BHCS and S&W material affiliates.

The System includes two flagship hospitals, Baylor University Medical Center (BUMC) and Scott & White Memorial Hospital, now doing business as Scott & White Medical Center - Temple ("Memorial" or "SWMH") along with twenty other hospitals (see "BSWH Adult and Pediatric Licensed Beds" table) located in north and central Texas, excluding joint venture hospitals noted below.

The System includes five foundations and one research institute which are the Baylor Health Care System Foundation, Scott & White Healthcare Foundation, Irving Healthcare Foundation, All Saints Health Foundation, Scott & White Healthcare Foundation Brenham, and Baylor Scott & White Health Research Institute.

The System also includes Baylor Scott & White Quality Alliance (BSWQA). BSWQA is an accountable care organization functioning as a clinically integrated health network of employed physicians, independent physicians, hospitals, and other providers of care who are committed to delivering high quality, cost-effective, value-based care.

The System also includes Scott & White Clinic (the "Clinic"), HealthTexas Provider Network (HTPN), Hillcrest Family Health Center, and Hillcrest Physician Services. The Clinic, a Texas nonprofit corporation, operates clinics located throughout the central Texas area, in addition to the main campus in Temple, Texas. HTPN is a Texas nonprofit corporation that owns and operates primary care and specialty practices in the Dallas-Fort Worth metroplex and north Texas. Hillcrest Family Health Center and Hillcrest Physician Services operate clinics in the greater Waco area.

The System operates Scott and White Health Plan and its subsidiary, Insurance Company of Scott and White (collectively referred to as the "Health Plan" or "SWHP"), which provides health insurance benefits to approximately 239,000 members through a variety of commercial, Medicaid, Medicare, Part D, Pharmacy Benefits Management, and Administrative Services Only products and services.

The System's combined financial statements also include partnerships through Texas Health Ventures Group, LLC (THVG JV) with nine short-stay surgery hospitals and twenty-six ambulatory surgery centers, BIR JV, LLP (BIR JV) with three rehabilitation hospitals and sixty-five clinics, EBD JV, LLP (EBD JV) with eight emergency medical centers, ESWCT, LLC that operates one emergency medical center, BTDI JV, LLP (BTDI JV) with thirty-five imaging centers, THVG Bariatric, LLC (THVGB), which has provided bariatric services, and BT East Dallas JV, LLP and BT Garland JV, LLP with five hospitals.

The System is committed to medical education in support of its mission of exemplary care, education, and research. The Texas A&M College of Medicine and the System have established Clinical Training Programs, for which medical students complete clinical rotations at BUMC and Memorial. Central Texas Veterans Health Care System is a major clinical partner in Temple and helps to train the System's residents and medical students. Because of this affiliation, the System's trainees are able to better identify the needs of veterans and their families. Nursing education is conducted through programs and affiliations with numerous schools of nursing including Baylor University School of Nursing, Dallas County Community College District, Texas A&M University-Corpus Christi, Texas Woman's University, University of Mary Hardin-Baylor, and the University of Texas at Arlington. A number of these students remain with the System as employees following their training and education.

#### **Obligated Group**

BSW Holdings and certain of its affiliates issue and secure debt ("Master Debt") under a Master Indenture of Trust and Security Agreement, dated as of February 1, 2014, as supplemented and amended (the "Master Indenture"), among BSW Holdings, the affiliates from time to time obligated thereunder (the "Obligated Affiliates"), and The Bank of New York Mellon Trust Company, National Association, as trustee. The following entities are currently Obligated Affiliates:

- BSW Holdings
- BSW Health
- BHCS, a Texas nonprofit corporation
- S&W, a Texas nonprofit corporation
- BUMC, a Texas nonprofit corporation
- Baylor All Saints Medical Center, a Texas nonprofit corporation, doing business as Baylor Scott & White All Saints Medical Center Fort Worth
- Baylor Regional Medical Center at Grapevine, a Texas nonprofit corporation, doing business as Baylor Scott & White Medical Center – Grapevine
- Baylor Medical Center at Waxahachie, a Texas nonprofit corporation, doing business as Baylor Scott & White Medical Center Waxahachie
- Baylor Regional Medical Center at Plano, a Texas nonprofit corporation, doing business as Baylor Scott & White Medical Center Plano
- Memorial, a Texas nonprofit corporation, also doing business as Baylor Scott & White McLane Children's Medical Center

- Scott & White Clinic, a Texas nonprofit corporation
- Scott & White Hospital Round Rock, a Texas nonprofit corporation, doing business as Baylor Scott & White Medical Center – Round Rock and Baylor Scott & White Medical Center – Lakeway
- Scott & White Continuing Care Hospital, a Texas nonprofit corporation, doing business as Baylor Scott & White Continuing Care Hospital
- Hillcrest Baptist Medical Center, a Texas nonprofit corporation, doing business as Baylor Scott & White Medical Center Hillcrest
- Baylor Medical Centers at Garland and McKinney, a Texas nonprofit corporation, doing business as Baylor Scott & White Medical Center McKinney
- Scott & White Hospital College Station, a Texas nonprofit corporation, doing business as Baylor Scott & White Medical Center College Station

BSW Holdings is currently the Combined Group Representative under the Master Indenture. There are currently no Designated Affiliates under the Master Indenture.

The combined System's credit ratings are Aa3 (Stable Outlook) by Moody's Investors Service and AA- (Stable Outlook) by S&P Global Ratings.

#### Awards and Distinctions

The System is recognized as one of the leading health care delivery systems across the United States, having received the following recognitions, among others:

- U.S. News & World Report According to U.S. News & World Report's "Best Hospitals" and "Best Hospitals for Common Care" 2016-2017 ratings, 13 Baylor Scott & White Health hospitals received recognition, the most of any health system in Texas.
- Six hospitals with Magnet® designation for nursing excellence by the American Nurses Credentialing Center (achieved by less than 7% of hospitals nationwide).
- Eighty-four HTPN practices and fifty-two S&W clinics have received the National Committee for Quality Assurance ("NCQA") Patient-Centered Medical Home Recognition for using evidence-based, patient-centered processes that focus on highly coordinated care and long-term, participative relationships.
- Healthiest Employers Ranked #10 in the top 100 Healthiest Employers in America.

#### **BUMC**

- *U.S. News & World Report* BUMC is ranked as the No. 2 hospital in the Dallas Metro Area, as well as No. 3 in Texas, and was nationally recognized for the 25<sup>th</sup> consecutive year.
- U.S. News & World Report Named as one of the top 50 hospitals nationally in two medical specialties: Ear, Nose & Throat and Gastroenterology & GI Surgery, and high

- performing in Cancer, Diabetes & Endocrinology, Geriatrics, Neurology and Neurosurgery, Nephrology, Orthopedics, and Pulmonology.
- *The Joint Commission* Reaccredited with a Gold Seal of Approval<sup>TM</sup> for the Ventricular Assist Device Program, the nation's first such accredited program.
- *National Research Corporation* For the 22<sup>nd</sup> consecutive year, awarded the Consumer Choice Award for Best Overall Quality, Best Doctors, Best Nurses, and Best Image/Reputation among hospitals in North Texas.

#### **SWMH**

- U.S. News & World Report Ranked among top 10 hospitals in Texas; nationally ranked in Ear, Nose and Throat care; high performing in two specialties Gastroenterology & GI Surgery, and Pulmonology; high performing in four common procedures or conditions heart failure, colon cancer surgery, COPD (chronic obstructive pulmonary disease), and knee replacement.
- Becker's Hospital Review 100 Hospitals and Health Systems with Great Oncology Programs in U.S. for Glenda Tanner Vasicek Cancer Center.
- American Heart Association/American Stroke Association Get with the Guidelines®–Stroke GOLD PLUS Target; Stroke Elite Plus Quality Achievement Award.
- American Heart Association Mission: Lifeline® STEMI Receiving Center GOLD Plus Achievement Award Hospital.
- American Heart Association Mission: Lifeline® NSTEMI Bronze Achievement Award.
- *The Joint Commission* The Gold Seal of Approval; Accredited Programs in Hospital, Nursing Care Center, Home Care; Advanced Certification in Stroke (Primary Stroke Center) and Ventricular Assist Device.

#### **BSWQA**

- *NCQA ACO Accredition: Level 2* First ACO to be NCQA accredited in North Texas and the second in the state.
- *NCQA Patient-Centered Medical Home Recognition* 146 practices representing 655 providers.
- Becker's Hospital Review Named to Becker's Top 110 ACOs to Know in 2017.

#### **SWHP**

- Scott and White Health Plan was rated number 1 in Texas by NCQA for both its commercial HMO and Medicare products for the 2017 2018 review. The commercial HMO received a rating of 4 out of 5 in NCQA's Private Health Insurance Plan ratings, while the Medicare plan was rated 4.5 out of 5 in NCQA's Medicare Health Insurance Plan Ratings.
- Scott and White Health Plan's SeniorCare (Cost) HMO received an overall 4.5 out of 5 stars from the Centers for Medicare & Medicaid Services for 2018. The Vital Traditions Medicare Advantage HMO received an overall 3.5 out of 5 stars. Medicare evaluates plans based on a 5-star rating system. Star ratings are calculated each year and may change from one year to the next.

#### KEY OPERATING AND FINANCIAL INDICATORS

The information contained in this document represents the financial condition and results of operations of BSWH for fiscal years ending June 30, 2017 and 2016, and the six months ended December 31, 2017 and 2016.

BSWH Key Operating and Financial Indicators						
(\$ Thousands)						
	Year	Ended		Six Mo	nths Enc	ded
	June		Dece	cember 31,		
	<u>2016</u>		<u>2017</u>	<u>2016</u>		<u>2017</u>
Total Operating Revenue	\$ 8,366,215	\$	9,084,476	\$ 4,489,070	\$	4,813,562
Operating Margin	5.9%		3.2%	4.7%		8.0%
Adjusted EBITDA <sup>(1)</sup>	\$ 978,920	\$	888,767	\$ 489,961	\$	730,496
Cash and Investments	\$ 5,074,653	\$	5,268,661	\$ 4,917,618	\$	5,566,737
Days in Patient Accounts Receivable (2)	40.7		38.5	42.0		39.1

<sup>(1)</sup> Adjusted Earnings Before Interest, Taxes, Depreciation and Amortization (EBITDA) is defined as revenue in excess of expenses plus depreciation, amortization, taxes, interest, excluding unrealized gains/losses on investments, unrealized gains/losses on interest rate swaps, and loss on extinguishment of debt.

<sup>(2)</sup> Days in Patient Accounts Receivable is defined as net patient receivables divided by average daily net patient care revenue. Average daily net patient revenue is defined as net patient care revenue (less patient related bad debt) divided by the number of days in in the period.

# FINANCIAL OPERATIONS SUMMARY

BSWH Summary Combined Balance Sheets							
(\$ Thousands)							
	June	30,			Decem	ber 31,	
	\$ <u>2016</u>		<u>2017</u>	<u>2016</u>			<u>2017</u>
ASSETS							
Current assets	\$ 2,968,997	\$	2,840,871	\$	2,804,404	\$	3,041,856
Long-term investments	3,169,764		3,562,260		3,319,866		3,785,973
Assets whose use is limited	275,970		324,526		272,496		340,982
Property and equipement, net	3,555,627		3,525,384		3,554,126		3,577,277
Other assets	818,528		893,565		864,519		1,130,581
Total assets	\$ 10,788,886	\$	11,146,606	\$	10,815,411	\$	11,876,669
LIABILITIES AND NET ASSETS							
Current liabilities	\$ 1,346,930	\$	1,422,380	\$	1,218,985	\$	1,573,148
Long-term debt and capital lease obligations, less current maturities	3,219,130		3,171,837		3,179,366		3,062,642
Other long-term liabilities	721,229		670,301		644,659		674,562
Total liabilities	 5,287,289		5,264,518		5,043,010		5,310,352
Noncontrolling interests - redeemable	471,566		443,128		508,516		510,049
Net assets	 5,030,031		5,438,960		5,263,885		6,056,268
Total liabilities and net assets	\$ 10,788,886	\$	11,146,606	\$	10,815,411	\$	11,876,669

(\$ Thousands)										
	Year Ended					Six Months Ended				
	June 30,			December 31,			1,			
		<u>2016</u>		<u>2017</u>		<u>2016</u>		<u>2017</u>		
Total operating revenue	\$	8,366,215	\$	9,084,476	\$	4,489,070	\$	4,813,562		
Total operating expenses		7,872,067		8,792,603		4,276,537		4,430,190		
Income from operations		494,148		291,873		212,533		383,372		
Non-operating (losses) gains and income tax expense		(241,066)		338,582		176,905		212,124		
Excess of revenues over expenses	\$	253,082	\$	630,455	\$	389,438	\$	595,496		

BSWH Summary Financial Information						
(\$ Thousands)						
	Year	Ende d		Sux Mo	nths End	ed
	Jun	e 30,		Decei	mber 31,	
	<u>2016</u>		<u>2017</u>	<u>2016</u>	<u>2017</u>	
CASH FLOW						
Cash flow from operating activities	\$ 987,167	\$	750,189	\$ 171,412	\$	542,413
Adjusted operating cash flow (1)	\$ 958,074	\$	793,144	\$ 458,565	\$	631,785
Adjusted EBITDA (2)	\$ 978,920	\$	888,767	\$ 489,961	\$	730,496
Capital expenditures for property and equipment	\$ 354,855	\$	406,207	\$ 172,330	\$	218,553
Total capitalization (3)	\$ 7,820,986	\$	8,164,839	\$ 8,013,618	\$	8,705,823
FINANCIAL RATIOS						
Operating margin	5.9%		3.2%	4.7%		8.0%
Adjusted operating cash flow as a percentage of total revenue (1)	11.5%		8.7%	10.2%		13.1%
Adjusted EBITDA margin (4)	11.7%		9.8%	10.9%		15.2%
Debt to capitalization (5)	42.4%		40.0%	40.9%		38.4%
Debt to cash flow <sup>(6)</sup>	4.1x		4.4x	3.9x		2.6x

<sup>(1)</sup> Adjusted operating cash flow is defined as income from operations plus depreciation and amortization plus interest expense. Adjusted operating cash flow as a percentage of total revenue is calculated by dividing the adjusted operating cash flow by total operating revenue.

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<sup>(2)</sup> Adjusted EBITDA is defined as revenue in excess of expenses plus depreciation, amortization, taxes, interest, excluding unrealized gains/losses on investments, unrealized gains/losses on interest rate swaps and loss on extinguishment of debt.

<sup>(3)</sup> Total capitalization is defined as long-term debt (including long-term debt subject to remarketing arrangements and commercial paper) net of current maturities plus unrestricted net assets.

<sup>(4)</sup> Adjusted EBITDA margin is defined as Adjusted EBITDA divided by total operating revenue.

<sup>(5)</sup> Debt to capitalization is defined as long-term debt (including long-term debt subject to remarketing arrangements and commercial paper net of current maturities) divided by total capitalization.

<sup>(6)</sup> Debt to cash flow is defined as long-term debt (including long-term debt subject to remarketing arrangements and commercial paper plus current maturities) divided by (excess of revenues over expenses, plus depreciation and amortization, excluding unrealized gains/losses on investments, and unrealized gains/losses on interest rate swaps divided by number of days in the period times 365).

#### MANAGEMENT DISCUSSION AND ANALYSIS

#### **Net Operating Income**

The System's operating margin for the first six months of fiscal year 2018 was \$383.4 million or 8.0% of total operating revenue, compared to \$212.5 million or 4.7% for the first six months of fiscal year 2017. Adjusted EBITDA was \$730.5 million or 15.2% of total operating revenue for the first six months of fiscal year 2018 versus \$490.0 million or 10.9% for the first six months of fiscal year 2017.

#### **Net Operating Revenue**

The combined total operating revenue increased \$324.5 million or 7.2% to \$4,813.6 million for the first six months of fiscal year 2018 compared to \$4,489.1 million for the first six months of fiscal year 2017.

Net patient care revenue, net of patient related bad debt expense, increased \$301.0 million or 7.8% to \$4,140.4 million for the first six months of fiscal year 2018 compared to \$3,839.4 million for the first six months of fiscal year 2017. The increase in net patient care revenue reflects higher volumes for fiscal year 2018.

Premium revenue decreased \$64.6 million or -13.5% to \$412.3 million for the first six months of fiscal year 2018 compared to \$476.9 million for the first six months of fiscal year 2017. Premium revenue decreased for fiscal year 2018 due to the decision to exit the Individual ACA public exchange market and losing approximately 42,500 members related to this product on January 1, 2017.

Net assets released from restrictions for operations increased \$1.7 million or 5.6% to \$32.0 million for the first six months of fiscal year 2018 compared to \$30.3 million for the first six months of fiscal year 2017.

#### **Operating Expenses**

Combined operating expenses for the first six months of fiscal year 2018 were \$4,430.2 million, an increase of \$153.7 million or 3.6% compared to \$4,276.5 million for the first six months of fiscal year 2017.

Salaries, wages, and employee benefits increased \$88.5 million or 4.1% to \$2,222.2 million for the first six months of fiscal year 2018 compared to \$2,133.7 million for the first six months of fiscal year 2017, representing approximately 46.2% and 47.5% of total operating revenue for the first six months of fiscal year 2018 and 2017, respectively. Salaries, wages, and employee benefits represented approximately 50.2% and 49.9% of total operating expenses for the first six months of fiscal year 2018 and 2017, respectively.

Supplies and other operating expenses increased \$118.1 million or 6.9% for the first six months of fiscal year 2018 to \$1,818.7 million compared to \$1,700.6 million for the first six months of

fiscal year 2017, and represented approximately 37.8% and 37.9% of total operating revenue for the first six months of fiscal year 2018 and 2017, respectively. Supplies and other operating expenses represented approximately 41.1% and 39.8% of total operating expenses for the first six months of fiscal year 2018 and 2017, respectively.

Medical claims decreased \$44.6 million or -23.0% for the first six months of fiscal year 2018 to \$149.4 million compared to \$194.0 million for the first six months of fiscal year 2017. Medical claims decreased when compared to fiscal year 2017 as a result of exiting the Individual ACA public exchange market and losing approximately 42,500 members related to this product on January 1, 2017.

Depreciation and amortization decreased \$2.1 million or -1.1% to \$188.3 for the first six months of fiscal year 2018 compared to \$190.4 million for the first six months of fiscal year 2017.

Interest expense increased \$4.5 million or 8.1% to \$60.1 million for the first six months of fiscal year 2018 compared to \$55.6 million for the first six months of fiscal year 2017.

BSWH Operating Expenses							
(\$ Thousands)							
	Year Ended				Six Months Ended December 31,		
	June 30,						
		<u>2016</u>		<u> 2017</u>	<u>2016</u>	<u>2017</u>	
Salaries, wages, and employee benefits	\$	4,028,300	\$ 4	4,367,194	\$ 2,133,715	\$ 2,222,15	
Supplies		1,442,096		1,582,408	794,887	806,004	
Other operating expenses		1,636,765		1,893,278	905,723	1,012,68	
Medical claims		303,670		357,860	193,963	149,370	
(Gains) losses on fixed asset sales and disposals, net		(2,690)		2,649	2,217	(8,435	
Impairment losses		-		87,943	-		
Depreciation and amortization		365,738		385,528	190,443	188,303	
Interest expense		98,188		115,743	55,589	60,110	
Total operating expenses	\$	7,872,067	\$ 8	8,792,603	\$ 4,276,537	\$ 4,430,190	

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### **Full-Time Equivalents**

Full-time equivalents (FTEs) are the number of total hours worked in a given period divided by the maximum number of compensable hours in a period as defined by law. The following table displays FTEs for employees of BSWH, which include physicians, advanced practice providers, and other employees.

BSWH Employees				December 31,	
	Obligated Affiliates	SWHP	Other Entities	2017 Total	
Dhysician ETEs	996		859		
Physician FTEs Advanced practice provider FTEs	430	-	291	1,855 721	
Joint venture FTEs <sup>(1)</sup>	-	-	6,931	6,931	
Other employee FTEs	25,740	480	9,847	36,067	
Total FTEs	27,166	480	17,928	45,574	

<sup>(1)</sup> Joint venture FTEs above include THVG JV, BIR JV, BTDI JV, EBD JV and BT East Dallas JV. ESWCT, LLC FTEs are not included in the table.

#### **Nonoperating Gains (Losses)**

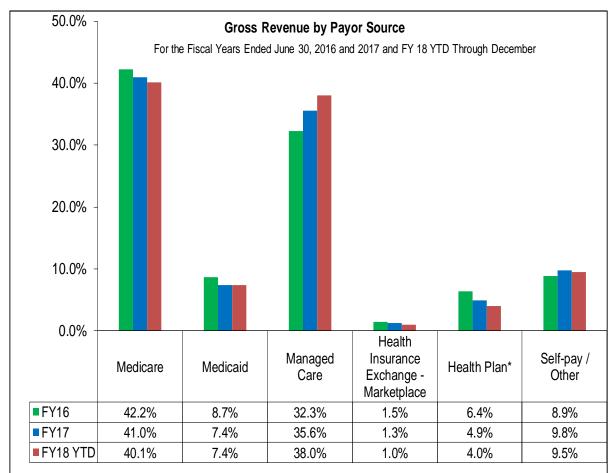
The System recorded unrestricted unrealized gains on investments of \$111.8 million for the first six months of fiscal year 2018 compared to unrestricted unrealized gains on investments of \$48.4 million for the first six months of fiscal year 2017. Unrestricted investment income and realized gains on investments were \$73.5 million for the first six months of fiscal year 2018 compared to unrestricted investment income and realized gains on investments of \$49.9 million for the first six months of fiscal year 2017, representing an increase of \$23.6 million or 47.3%. The System recorded unrealized gains in its interest rate swap portfolio of \$9.0 million for the first six months of fiscal year 2018 compared to unrealized gains in its interest rate swap portfolio of \$108.7 million for the first six months of fiscal year 2017 due to interest rate fluctuations.

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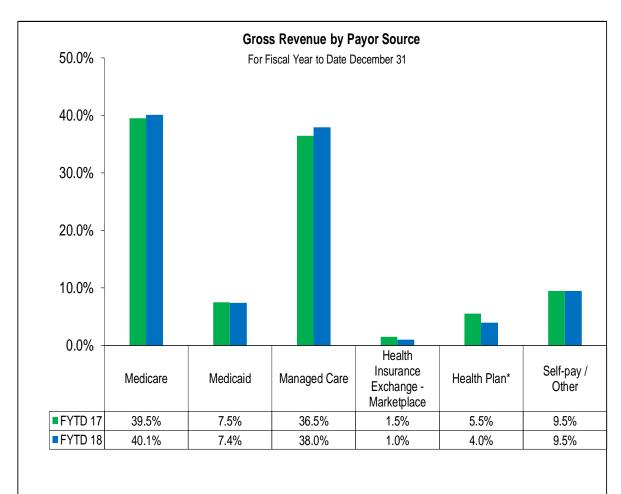
#### **Utilization Statistics**

BSWH derives its patient revenue from managed care companies, Medicare, Medicaid, commercial insurers, self paying patients, and other sources.

The following graph approximates the percentages of gross patient revenue by payor which includes intercompany activity related to the insured patients of the Health Plan.



\*Health Plan excludes SeniorCare, RightCare, and HIE products offered by SWHP which are in their natural classification. For FY16 payor mix is for combined hospitals and clinic operations only, excluding HealthTexas and joint ventures. FY17 and FY18 payor mix is for BSWH excluding THVGB, EBD JV, and ESWCT, LLC.



\*Health Plan excludes SeniorCare, RightCare and HIE products offered by SWHP which are in their natural classification. FY17 and FY18 payor mix is for BSWH excluding THVGB, EBD JV, and ESWCT, LLC.

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	Year En	ded	Six Months Ended		
	June 3	0,	December 31,		
_	2016	2017	2016	2017	
Licensed Beds	5,676	5,371	5,439	5,397	
Inpatient Admissions (1)	208,789	235,112	117,200	120,057	
Patient Days	1,041,162	1,127,959	564,883	548,582	
Occupancy	69.3%	74.1%	67.3%	69.1%	
Average Length of Stay (Days)	5.0	4.8	4.8	4.6	
Average Daily Census	2,845	3,090	3,070	2,981	
Discharges	208,624	235,103	117,131	120,116	
Emergency Room Visits	805,270	857,198	424,745	437,262	
Inpatient Surgical Cases	58,513	65,310	33,012	33,460	
Outpatient Surgical Cases	197,003	191,865	99,641	102,816	
Outpatient Registrations	3,596,884	3,851,015	1,901,879	1,979,688	
Clinic Visits (IP & OP)	2,953,076	3,072,119	1,490,273	1,573,449	
Patient Encounters	2,912,997	3,603,664	1,709,170	1,840,623	
Relative Value Units (2)	13,280,343	15,563,238	7,511,178	7,985,422	
Deliveries	31,368	31,781	16,688	16,624	
Gross Outpatient Revenue as a Percent of Total Gross Patient Revenues	60.1%	59.4%	59.4%	61.0%	
(1) Admissions include adult, pediatric, and special care nursery.					
(2) Relative value units represent amounts for BSWH.					

	Year End	ded	Six Months Ended		
	June 30,		December 31,		
	2016	2017	2016	2017	
Licensed Beds	3,707	3,413	3,474	3,411	
Inpatient Admissions (1)	150,002	156,579	77,810	80,37	
Patient Days	767,866	786,564	395,232	386,515	
Occupancy	73.0%	73.1%	72.6%	70.1%	
Average Length of Stay (Days)	5.1	5.0	5.1	4.8	
Average Daily Census	2,098	2,155	2,148	2,101	
Discharges	149,886	156,669	77,774	80,120	
Emergency Room Visits	477,537	452,124	223,602	232,231	
Inpatient Surgical Cases	37,797	39,732	19,813	19,651	
Outpatient Surgical Cases	62,875	63,913	32,392	33,398	
Outpatient Registrations	2,747,436	2,837,938	1,394,878	1,449,099	
Clinic Visits (IP & OP)	2,650,531	2,755,984	1,336,305	1,417,323	
Relative Value Units (2)	6,429,132	6,857,230	3,320,916	3,543,944	
Deliveries	22,865	22,419	11,765	11,876	
Gross Outpatient Revenue as a Percent of Total Gross Patient Revenues	53.7%	53.8%	53.6%	55.1%	
(1) Admissions include adult, pediatric, and special care nursery.					
(2) Relative value units represent amounts for BSWH.					

		ded	Six Months Ended		
•	June 3	0,	December 31,		
	2016	2017	2016	2017	
icensed Beds	1,969	1,958	1,965	1,980	
npatient Admissions (1)	58,787	78,533	39,390	39,680	
Patient Days	273,296	341,395	169,651	162,067	
Occupancy	60.8%	76.5%	57.6%	66.8%	
average Length of Stay (Days)	4.7	4.4	4.3	4.1	
Average Daily Census	747	935	922	880	
Discharges	58,738	78,434	39,357	39,996	
Emergency Room Visits	327,733	405,074	201,143	205,031	
npatient Surgical Cases	20,716	25,578	13,199	13,809	
Outpatient Surgical Cases	134,128	127,952	67,249	69,418	
Outpatient Registrations	849,448	1,013,077	507,001	530,589	
Clinic Visits (IP & OP)	302,545	316,135	153,968	156,126	
Patient Encounters	2,912,997	3,603,664	1,709,170	1,840,623	
delative Value Units (2)	6,851,211	8,706,008	4,190,262	4,441,478	
Deliveries	8,503	9,362	4,923	4,748	
Gross Outpatient Revenue as a Percent of Total Gross Patient Revenues	70.0%	66.7%	66.8%	68.6%	
) Admissions include adult, pediatric, and special care nursery.					
2) Relative value units represent amounts for BSWH.					
Deliveries Gross Outpatient Revenue as a Percent of Total Gross Patient Revenues  ) Admissions include adult, pediatric, and special care nursery.	6,851,211 8,503 70.0%	8,706,008 9,362 66.7%		4,190,262 4,923 66.8%	

BSWH Adult and Pediatric Licensed Beds - December 31, 2017	
	Licensed Beds
Baylor University Medical Center	914
Scott & White Medical Center - Temple	574
Baylor Scott & White All Saints Medical Center - Fort Worth	538
Baylor Scott & White Medical Center - Grapevine	302
Baylor Scott & White Medical Center - Hillcrest	236
Baylor Scott & White Medical Center - Plano	160
Baylor Scott & White Medical Center - McKinney	143
Baylor Scott & White Medical Center - College Station	119
Baylor Scott & White Medical Center - Lakeway (2)	106
Baylor Scott & White Medical Center - Waxahachie	104
Baylor Scott & White Medical Center - Round Rock	101
Baylor Scott & White McLane Children's Medical Center (1)	64
Baylor Scott & White Continuing Care Hospital	50
Obligated Affiliates Subtotal	3,411
BT East Dallas JV, LLP (4 hospitals)	518
Baylor Scott & White Medical Center - Irving	293
Texas Health Ventures Group (9 hospitals)	240
Baylor Scott & White Medical Center - Carrollton	216
BIR JV, LLP (3 hospitals)	178
The Heart Hospital Baylor Plano	116
BT Garland JV, LLP (1 hospital)	113
Baylor Jack and Jane Hamilton Heart and Vascular Hospital	60
Baylor Scott & White Medical Center - Brenham	60
EBD JV, LLP (8 emergency medical centers)	64
Baylor Scott & White Medical Center - Marble Falls	46
Baylor Scott & White Medical Center - Llano	27
Baylor Scott & White Medical Center - Taylor	25
The Heart Hospital Baylor Denton	22
ESWCT, LLC (1 emergency medical center)	8
Non-Obligated Alliliates Subtotal	1,986
Total	5,397
(1) Baylor Scott & White McLane Children's Medical Center is operated as part of Scott & White	
Medical Center - Temple.  (2) Baylor Scott & White Medical Center - Lakeway is operated as part of Baylor Scott & White Medical Center - Round Rock.	
Source: Texas Department of Health, December 19, 2017	

## Liquidity

Unrestricted cash and investments of \$4.7 billion at December 31, 2017 increased \$246.4 million as compared to unrestricted cash and investments of \$4.5 billion at June 30, 2017 after capital expenditures of \$218.6 million and net gains on trading investments of \$187.6 million. Unrestricted days cash on hand increased to 204.7 days at December 31, 2017 from 194.2 days at June 30, 2017. Including restricted funds, days cash on hand totaled 241.5 days at December 31, 2017 compared to 228.7 days at June 30, 2017. The debt to capitalization ratio decreased to 38.4% at December 31, 2017 from 40.0% at June 30, 2017 and total assets increased 6.5% to \$11.9 billion at December 31, 2017 from \$11.1 billion at June 30, 2017.

BSWH Cash and Investments							
(\$ Thousands)							
	June	30,		December 31,			
	2016		2017		<u>2016</u>		<u>2017</u>
Cash and cash equivalents (1)	\$ 1,527,749	\$	1,189,606	\$	1,146,700	\$	1,255,680
Short-term investments (2)	101,170		192,269		178,556		184,102
Long-term investments (3)	3,445,734		3,886,786		3,592,362		4,126,955
Total cash and investments	5,074,653		5,268,661		4,917,618		5,566,737
Less: restricted cash and investments (4)	731,111		795,601		732,077		847,285
Total unrestricted cash and investments	\$ 4,343,542	\$	4,473,060	\$	4,185,541	\$	4,719,452
Average daily operating expenses (less depreciation and impairment losses)	\$ 20,509	\$	22,792	\$	22,207	\$	23,054
Average daily operating expenses (less depreciation)	\$ 20,509	\$	23,033	\$	22,207	\$	23,054
Unrestricted days cash on hand (excluding impairment losses) (5)	211.8		196.3		188.5		204.7
Unrestricted days cash on hand (6)	211.8		194.2		188.5		204.7
Days cash on hand <sup>(7)</sup>	247.4		228.7		221.4		241.5

<sup>(1)</sup> Cash and cash equivalents are composed of assets that may be immediately converted to cash.

<sup>(2)</sup> Short-term investments are assets that are convertible to cash in one year or less.

<sup>(3)</sup> Long-term investments are comprised of U.S. small, mid and large capitalization stocks, international stocks, intermediate term fixed income securities, hedge funds, real estate, and private equity.

<sup>(4)</sup> Restricted cash and investments is the sum of the restricted long-term investments, assets restricted by donors, assets held by bond trustees, and assets required to meet self-insurance obligations.

<sup>(5)</sup> Unrestricted days cash on hand (excluding impairment losses) is calculated as unrestricted cash and investments divided by average daily operating expense (less depreciation and impairment losses).

<sup>(6)</sup> Unresticted days cash on hand is calculated as unrestricted cash and investments divided by average daily operating expenses (less depreciation).

<sup>(7)</sup> Days cash on hand includes restricted funds.

Baylor Scott & White Health		
Self Liquidity Report		
(\$ Thousands)		
	De	ecember 31,
		2017
Daily Liquidity		
Money Market Funds - Aaa-rated	\$	34,681
Checking and deposit accounts at P-1 rated bank		701,391
Short-term investment funds at P-1 rated bank		9,037
Subtotal Daily Liquidity (Cash & Securities)		745,109
\$400 Million General Purpose LOC (undrawn amount) (1)		376,000
Subtotal Daily Liquidity	\$	1,121,109
Weekly Liquidity		
Fixed Income: Publicly Traded Fixed Income Securities rated at least Aa3		274,692
Fixed Income: Publicly Traded Fixed Income Securities rate below Aa3		698,082
Fixed Income: Other Cash & Cash Equivalents		100,883
Equities: Exchange Traded Equity (ownership of shares of stock)		161,863
Equities: Equity Funds		637,347
Subtotal Weekly Liquidity	_	1,872,867
Total Daily and Weekly Liquidity	\$	2,993,976
Longer Term Liquidity		
Funds, vehicles, investments that allow withdrawals with one month notice		
or longer	\$	1,128,842
(1) Baylor Scott & White Holdings \$400MM line of credit expires January 14, 2019.		
The table above sets forth those assets that would reasonably be available to BSWH to satisfy a liquidity ev	ent. The table does not	include
assets held by affiliates of BSWH that would not be reasonably available to BSWH to satisfy a liquidity eve		
five foundations as described further in this report, THVG, Texas Heart Hospital of the Southwest, LLP (TH	•	•
and Vascular Center, LLP (BHVC), among others.	•	

### NET ASSETS OF THE FOUNDATIONS

The System operates five philanthropic foundations which include Baylor Health Care System Foundation, Scott & White Healthcare Foundation, All Saints Health Foundation, Irving Healthcare Foundation, and Scott & White Healthcare Foundation Brenham. The cumulative net assets of these five entities are as follows:

Net Assets of the Foundations				
(\$ Thousands)				
	June	30,	Decem	ber 31,
	<u>2016</u> <u>2017</u>		<u>2016</u>	<u>2017</u>
Unrestricted	\$ 128,727	\$ 147,833	\$ 129,786	\$ 149,345
Temporarily restricted	254,828	269,588	255,541	288,387
Permanently restricted	258,394	260,838	259,343	273,236
Total	\$ 641,949	\$ 678,259	\$ 644,670	\$ 710,968

Accounts receivables: Patient, net 793,910 816 Premium 59,871 116 Other 190,389 185 Other current assets 225,644 254 Total current assets 225,644 254  LONG-TERM INVESTMENTS: Urrestricted 2,714,623 3,091 Restricted 455,141 471 Total long-term investments 3,169,764 3,562  ASSETS WHOSE USE IS LIMITED: Other designated assets 83,396 165 Self insurance reserves 94,125 98 Funds held by bond trustee 98,449 61 Total assets whose use is limited 275,970 324  ASSETS HELD FOR SALE - 16 PROPERTY AND EQUIPMENT, net 3,555,627 3,525 CONTRIBUTIONS RECEIVABLE, net 60,211 61 INTEREST IN NET ASSETS OF RELATED FOUNDATION 3,740 4 OTHER LONG-TERM ASSETS:	.269 .888 .598 .182 .862	Decem 2016 1,146,700 178,556 85,792	2017 \$ 1,255,66
ASSETS 2016 2017  CURRENT ASSETS:  Cash and cash equivalents \$ 1,527,749 \$ 1,189 Short-term investments 101,170 192 THVG funds due from United Surgical Partners, Inc. 70,264 85 Accounts receivables:  Patient, net 793,910 816 Premium 59,871 116 Other 190,389 185 Other current assets 2225,644 254 Total current assets 2225,644 254 Total current assets 2,968,997 2,840  LONG-TERM INVESTMENTS: Unrestricted 2,714,623 3,091 Restricted 455,141 471 Total long-term investments 3,169,764 3,562  ASSETS WHOSE USE IS LIMITED: Other designated assets 83,396 165 Self insurance reserves 94,125 98 Funds held by bond trustee 98,449 61 Total assets whose use is limited 275,970 324  ASSETS HELD FOR SALE - 16  PROPERTY AND EQUIPMENT, net 3,555,627 3,525  CONTRIBUTIONS RECEIVABLE, net 60,211 61 INTEREST IN NET ASSETS OF RELATED FOUNDATION 3,740 4  OTHER LONG-TERM ASSETS: Equity investment in unconsolidated entities 65,582 57	.269 .888 .598 .182 .862	2016 1,146,700 178,556	2017 \$ 1,255,66
ASSETS CURRENT ASSETS:  Cash and cash equivalents \$ 1,527,749 \$ 1,189 \$ 1,189 \$ 1,180 \$ 1,170 192 \$ 1,180 \$ 1,170 192 \$ 1,180 \$ 1,170 192 \$ 1,180 \$ 1,170 192 \$ 1,180 \$ 1,170 192 \$ 1,180 \$ 1,170 192 \$ 1,180 \$ 1,180 \$ 1,170 192 \$ 1,180 \$ 1,180 \$ 1,170 192 \$ 1,180 \$ 1,180 \$ 1,170 192 \$ 1,180 \$ 1,180 \$ 1,170 192 \$ 1,180 \$ 1,170 192 \$ 1,180 \$ 1,170 192 \$ 1,180 \$ 1,170 192 \$ 1,180 \$ 1,170 192 \$ 1,180 \$ 1,170 192 \$ 1,180 \$ 1,170 192 \$ 1,180 \$ 1,170 192 \$ 1,180 \$ 1,170 192 \$ 1,180 \$ 1,170 192 \$ 1,180 \$ 1,170 192 \$ 1,180 \$ 1,170 192 \$ 1,180 \$ 1,170 192 \$ 1,180 \$ 1,180 \$ 1,190	.269 .888 .598 .182 .862	2016 1,146,700 178,556	2017 \$ 1,255,66
ASSETS CURRENT ASSETS:  Cash and cash equivalents \$ 1,527,749 \$ 1,189 \$ 1,189 \$ 1,180 \$ 1,170 192 \$ 1,180 \$ 1,170 192 \$ 1,180 \$ 1,170 192 \$ 1,180 \$ 1,170 192 \$ 1,180 \$ 1,170 192 \$ 1,180 \$ 1,170 192 \$ 1,180 \$ 1,180 \$ 1,170 192 \$ 1,180 \$ 1,180 \$ 1,170 192 \$ 1,180 \$ 1,180 \$ 1,170 192 \$ 1,180 \$ 1,180 \$ 1,170 192 \$ 1,180 \$ 1,170 192 \$ 1,180 \$ 1,170 192 \$ 1,180 \$ 1,170 192 \$ 1,180 \$ 1,170 192 \$ 1,180 \$ 1,170 192 \$ 1,180 \$ 1,170 192 \$ 1,180 \$ 1,170 192 \$ 1,180 \$ 1,170 192 \$ 1,180 \$ 1,170 192 \$ 1,180 \$ 1,170 192 \$ 1,180 \$ 1,170 192 \$ 1,180 \$ 1,170 192 \$ 1,180 \$ 1,180 \$ 1,190	.269 .888 .598 .182 .862	2016 1,146,700 178,556	2017 \$ 1,255,66
ASSETS CURRENT ASSETS:  Cash and cash equivalents \$ 1,527,749 \$ 1,189 \$ 1,189 \$ 1,180 \$ 1,170 192 \$ 1,180 \$ 1,170 192 \$ 1,180 \$ 1,170 192 \$ 1,180 \$ 1,170 192 \$ 1,180 \$ 1,170 192 \$ 1,180 \$ 1,170 192 \$ 1,180 \$ 1,180 \$ 1,170 192 \$ 1,180 \$ 1,180 \$ 1,170 192 \$ 1,180 \$ 1,180 \$ 1,170 192 \$ 1,180 \$ 1,180 \$ 1,170 192 \$ 1,180 \$ 1,170 192 \$ 1,180 \$ 1,170 192 \$ 1,180 \$ 1,170 192 \$ 1,180 \$ 1,170 192 \$ 1,180 \$ 1,170 192 \$ 1,180 \$ 1,170 192 \$ 1,180 \$ 1,170 192 \$ 1,180 \$ 1,170 192 \$ 1,180 \$ 1,170 192 \$ 1,180 \$ 1,170 192 \$ 1,180 \$ 1,170 192 \$ 1,180 \$ 1,170 192 \$ 1,180 \$ 1,180 \$ 1,190	.269 .888 .598 .182 .862	2016 1,146,700 178,556	2017 \$ 1,255,66
CURRENT ASSETS:  Cash and cash equivalents Short-term investments 101,170 192 THVG funds due from United Surgical Partners, Inc. Accounts receivables:  Patient, net Premium 9,9871 116 Other 190,389 185 Other current assets 225,644 254 Total current assets 225,644 254 Total current assets 2,714,623 2,968,997 2,840  LONG-TERM INVESTMENTS: Unrestricted 455,141 471 Total long-term investments 3,169,764 3,562  ASSETS WHOSE USE IS LIMITED: Other designated assets Self insurance reserves 94,125 98 Funds held by bond trustee 10tal assets whose use is limited 275,970 324  ASSETS HELD FOR SALE 16 PROPERTY AND EQUIPMENT, net 1,189 1,18 1,18	.269 .888 .598 .182 .862	1,146,700 178,556	\$ 1,255,66
Cash and cash equivalents         \$ 1,527,749         \$ 1,189           Short-term investments         101,170         192           THVG funds due from United Surgical Partners, Inc.         70,264         85           Accounts receivables:         85           Patient, net         793,910         816           Premium         59,871         110           Other         190,389         185           Other current assets         225,644         254           Total current assets         2,968,997         2,840           LONG-TERM INVESTMENTS:         2,714,623         3,091           Restricted         455,141         471           Total long-term investments         3,169,764         3,562           ASSETS WHOSE USE IS LIMITED:         3,169,764         3,562           Other designated assets         83,396         165           Self insurance reserves         94,125         98           Funds held by bond trustee         98,449         61           Total assets whose use is limited         275,970         324           ASSETS HELD FOR SALE         -         16           PROPERTY AND EQUIPMENT, net         3,555,627         3,525           CONTRIBUTIONS RECEIVABLE, net	.269 .888 .598 .182 .862	178,556	
Short-term investments         101,170         192           THVG funds due from United Surgical Partners, Inc.         70,264         85           Accounts receivables:         793,910         816           Patient, net         793,910         816           Premium         59,871         116           Other         190,389         185           Other current assets         225,644         254           Total current assets         2,968,997         2,840           LONG-TERM INVESTMENTS:         2,714,623         3,091           Restricted         455,141         471           Total long-term investments         3,169,764         3,562           ASSETS WHOSE USE IS LIMITED:         Other designated assets         83,396         165           Self insurance reserves         94,125         98           Funds held by bond trustee         98,449         61           Total assets whose use is limited         275,970         324           ASSETS HELD FOR SALE         -         16           PROPERTY AND EQUIPMENT, net         3,555,627         3,525           CONTRIBUTIONS RECEIVABLE, net         60,211         61           INTEREST IN NET ASSETS OF RELATED FOUNDATION         3,740         4<	.269 .888 .598 .182 .862	178,556	
THVG funds due from United Surgical Partners, Inc.         70,264         85           Accounts receivables:         793,910         816           Premium         59,871         116           Other         190,389         185           Other current assets         225,644         254           Total current assets         2,968,997         2,840           LONG-TERM INVESTMENTS:         2,714,623         3,091           Restricted         2,714,623         3,091           Restricted         455,141         471           Total long-term investments         3,169,764         3,562           ASSETS WHOSE USE IS LIMITED:         0ther designated assets         83,396         165           Self insurance reserves         94,125         98           Funds held by bond trustee         98,449         61           Total assets whose use is limited         275,970         324           ASSETS HELD FOR SALE         -         16           PROPERTY AND EQUIPMENT, net         3,555,627         3,525           CONTRIBUTIONS RECEIVABLE, net         60,211         61           INTEREST IN NET ASSETS OF RELATED FOUNDATION         3,740         4           OTHER LONG-TERM ASSETS:         57	.598 .182 .862		40.1
Accounts receivables: Patient, net 793,910 816 Premium 59,871 116 Other 190,389 185 Other current assets 225,644 254 Total current assets 2,968,997 2,840  LONG-TERM INVESTMENTS: Unrestricted 2,714,623 3,091 Restricted 455,141 471 Total long-term investments 3,169,764 3,562  ASSETS WHOSE USE IS LIMITED: Other designated assets 83,396 165 Self insurance reserves 94,125 98 Funds held by bond trustee 98,449 61 Total assets whose use is limited 275,970 324  ASSETS HELD FOR SALE - 16 PROPERTY AND EQUIPMENT, net 3,555,627 3,525  CONTRIBUTIONS RECEIVABLE, net 60,211 61 INTEREST IN NET ASSETS OF RELATED FOUNDATION 3,740 4  OTHER LONG-TERM ASSETS: Equity investment in unconsolidated entities 65,582 57	,598 ,182 ,862	85,792	184,10
Accounts receivables: Patient, net 793,910 816 Premium 59,871 116 Other 190,389 185 Other current assets 225,644 254 Total current assets 2,968,997 2,840  LONG-TERM INVESTMENTS: Unrestricted 2,714,623 3,091 Restricted 455,141 471 Total long-term investments 3,169,764 3,562  ASSETS WHOSE USE IS LIMITED: Other designated assets 83,396 165 Self insurance reserves 94,125 98 Funds held by bond trustee 98,449 61 Total assets whose use is limited 275,970 324  ASSETS HELD FOR SALE - 16 PROPERTY AND EQUIPMENT, net 3,555,627 3,525  CONTRIBUTIONS RECEIVABLE, net 60,211 61 INTEREST IN NET ASSETS OF RELATED FOUNDATION 3,740 4  OTHER LONG-TERM ASSETS: Equity investment in unconsolidated entities 65,582 57	,598 ,182 ,862	,	98,93
Patient, net         793,910         816           Premium         59,871         116           Other         190,389         185           Other current assets         225,644         254           Total current assets         2,968,997         2,840           LONG-TERM INVESTMENTS:         2,714,623         3,091           Restricted         2,714,623         3,091           Restricted         455,141         471           Total long-term investments         3,169,764         3,562           ASSETS WHOSE USE IS LIMITED:         0ther designated assets         83,396         165           Self insurance reserves         94,125         98           Funds held by bond trustee         98,449         61           Total assets whose use is limited         275,970         324           ASSETS HELD FOR SALE         -         16           PROPERTY AND EQUIPMENT, net         3,555,627         3,525           CONTRIBUTIONS RECEIVABLE, net         60,211         61           INTEREST IN NET ASSETS OF RELATED FOUNDATION         3,740         4           OTHER LONG-TERM ASSETS:         Equity investment in unconsolidated entities         65,582         57	,182 ,862		,-
Premium         59,871         116           Other         190,389         185           Other current assets         225,644         254           Total current assets         2,968,997         2,840           LONG-TERM INVESTMENTS:         2,714,623         3,091           Restricted         2,714,623         3,091           Restricted         455,141         471           Total long-term investments         3,169,764         3,562           ASSETS WHOSE USE IS LIMITED:         Other designated assets         83,396         165           Self insurance reserves         94,125         98           Funds held by bond trustee         98,449         61           Total assets whose use is limited         275,970         324           ASSETS HELD FOR SALE         -         16           PROPERTY AND EQUIPMENT, net         3,555,627         3,525           CONTRIBUTIONS RECEIVABLE, net         60,211         61           INTEREST IN NET ASSETS OF RELATED FOUNDATION         3,740         4           OTHER LONG-TERM ASSETS:         Equity investment in unconsolidated entities         65,582         57	,182 ,862	875,925	880,78
Other         199,389         185           Other current assets         225,644         254           Total current assets         2,968,997         2,840           LONG-TERM INVESTMENTS:         Unrestricted         2,714,623         3,091           Restricted         455,141         471         471         Total long-term investments         3,169,764         3,562           ASSETS WHOSE USE IS LIMITED:         Other designated assets         83,396         165         Self insurance reserves         94,125         98           Funds held by bond trustee         98,449         61         61           Total assets whose use is limited         275,970         324           ASSETS HELD FOR SALE         -         16           PROPERTY AND EQUIPMENT, net         3,555,627         3,525           CONTRIBUTIONS RECEIVABLE, net         60,211         61           INTEREST IN NET ASSETS OF RELATED FOUNDATION         3,740         4           OTHER LONG-TERM ASSETS:         Equity investment in unconsolidated entities         65,582         57	,862	54,444	79,04
Other current assets         225,644         254           Total current assets         2,968,997         2,840           LONG-TERM INVESTMENTS:         Unrestricted         2,714,623         3,091           Restricted         455,141         471           Total long-term investments         3,169,764         3,562           ASSETS WHOSE USE IS LIMITED:         0ther designated assets         83,396         165           Self insurance reserves         94,125         98           Funds held by bond trustee         98,449         61           Total assets whose use is limited         275,970         324           ASSETS HELD FOR SALE         -         16           PROPERTY AND EQUIPMENT, net         3,555,627         3,525           CONTRIBUTIONS RECEIVABLE, net         60,211         61           INTEREST IN NET ASSETS OF RELATED FOUNDATION         3,740         4           OTHER LONG-TERM ASSETS:         Equity investment in unconsolidated entities         65,582         57			
Total current assets         2,968,997         2,840           LONG-TERM INVESTMENTS:	166	249,094	242,80
LONG-TERM INVESTMENTS:   Unrestricted		213,893	300,44
Unrestricted         2,714,623         3,091           Restricted         455,141         471           Total long-term investments         3,169,764         3,562           ASSETS WHOSE USE IS LIMITED:         Tother designated assets         83,396         165           Self insurance reserves         94,125         98           Funds held by bond trustee         98,449         61           Total assets whose use is limited         275,970         324           ASSETS HELD FOR SALE         -         16           PROPERTY AND EQUIPMENT, net         3,555,627         3,525           CONTRIBUTIONS RECEIVABLE, net         60,211         61           INTEREST IN NET ASSETS OF RELATED FOUNDATION         3,740         4           OTHER LONG-TERM ASSETS:         Equity investment in unconsolidated entities         65,582         57	871	2,804,404	3,041,85
Unrestricted         2,714,623         3,091           Restricted         455,141         471           Total long-term investments         3,169,764         3,562           ASSETS WHOSE USE IS LIMITED:         83,396         165           Other designated assets         83,396         165           Self insurance reserves         94,125         98           Funds held by bond trustee         98,449         61           Total assets whose use is limited         275,970         324           ASSETS HELD FOR SALE         -         16           PROPERTY AND EQUIPMENT, net         3,555,627         3,525           CONTRIBUTIONS RECEIVABLE, net         60,211         61           INTEREST IN NET ASSETS OF RELATED FOUNDATION         3,740         4           OTHER LONG-TERM ASSETS:         Equity investment in unconsolidated entities         65,582         57			
Restricted         455,141         471           Total long-term investments         3,169,764         3,562           ASSETS WHOSE USE IS LIMITED:         0ther designated assets         83,396         165           Self insurance reserves         94,125         98           Funds held by bond trustee         98,449         61           Total assets whose use is limited         275,970         324           ASSETS HELD FOR SALE         -         16           PROPERTY AND EQUIPMENT, net         3,555,627         3,525           CONTRIBUTIONS RECEIVABLE, net         60,211         61           INTEREST IN NET ASSETS OF RELATED FOUNDATION         3,740         4           OTHER LONG-TERM ASSETS:         Equity investment in unconsolidated entities         65,582         57	185	2,860,285	3,279,6
Total long-term investments         3,169,764         3,562           ASSETS WHOSE USE IS LIMITED:         0ther designated assets         83,396         165           Self insurance reserves         94,125         98           Funds held by bond trustee         98,449         61           Total assets whose use is limited         275,970         324           ASSETS HELD FOR SALE         -         16           PROPERTY AND EQUIPMENT, net         3,555,627         3,525           CONTRIBUTIONS RECEIVABLE, net         60,211         61           INTEREST IN NET ASSETS OF RELATED FOUNDATION         3,740         4           OTHER LONG-TERM ASSETS:         Equity investment in unconsolidated entities         65,582         57		459,581	506,30
ASSETS WHOSE USE IS LIMITED:  Other designated assets 83,396 165 Self insurance reserves 94,125 98 Funds held by bond trustee 98,449 61 Total assets whose use is limited 275,970 324  ASSETS HELD FOR SALE - 16  PROPERTY AND EQUIPMENT, net 3,555,627 3,525  CONTRIBUTIONS RECEIVABLE, net 60,211 61  INTEREST IN NET ASSETS OF RELATED FOUNDATION 3,740 4  OTHER LONG-TERM ASSETS: Equity investment in unconsolidated entities 65,582 57		3,319,866	3,785,9
Other designated assets         83,396         165           Self insurance reserves         94,125         98           Funds held by bond trustee         98,449         61           Total assets whose use is limited         275,970         324           ASSETS HELD FOR SALE         -         16           PROPERTY AND EQUIPMENT, net         3,555,627         3,525           CONTRIBUTIONS RECEIVABLE, net         60,211         61           INTEREST IN NET ASSETS OF RELATED FOUNDATION         3,740         4           OTHER LONG-TERM ASSETS:         Equity investment in unconsolidated entities         65,582         57		3,319,000	3,763,9
Self insurance reserves         94,125         98           Funds held by bond trustee         98,449         61           Total assets whose use is limited         275,970         324           ASSETS HELD FOR SALE         -         16           PROPERTY AND EQUIPMENT, net         3,555,627         3,525           CONTRIBUTIONS RECEIVABLE, net         60,211         61           INTEREST IN NET ASSETS OF RELATED FOUNDATION         3,740         4           OTHER LONG-TERM ASSETS:         Equity investment in unconsolidated entities         65,582         57			
Self insurance reserves         94,125         98           Funds held by bond trustee         98,449         61           Total assets whose use is limited         275,970         324           ASSETS HELD FOR SALE         -         16           PROPERTY AND EQUIPMENT, net         3,555,627         3,525           CONTRIBUTIONS RECEIVABLE, net         60,211         61           INTEREST IN NET ASSETS OF RELATED FOUNDATION         3,740         4           OTHER LONG-TERM ASSETS:         Equity investment in unconsolidated entities         65,582         57	,128	89,343	175,7
Funds held by bond trustee         98,449         61           Total assets whose use is limited         275,970         324           ASSETS HELD FOR SALE         -         16           PROPERTY AND EQUIPMENT, net         3,555,627         3,525           CONTRIBUTIONS RECEIVABLE, net         60,211         61           INTEREST IN NET ASSETS OF RELATED FOUNDATION         3,740         4           OTHER LONG-TERM ASSETS:         Equity investment in unconsolidated entities         65,582         57	,272	98,401	114,25
Total assets whose use is limited         275,970         324           ASSETS HELD FOR SALE         -         16           PROPERTY AND EQUIPMENT, net         3,555,627         3,525           CONTRIBUTIONS RECEIVABLE, net         60,211         61           INTEREST IN NET ASSETS OF RELATED FOUNDATION         3,740         4           OTHER LONG-TERM ASSETS:         Equity investment in unconsolidated entities         65,582         57	,126	84,752	51,00
ASSETS HELD FOR SALE  PROPERTY AND EQUIPMENT, net  3,555,627  3,525  CONTRIBUTIONS RECEIVABLE, net  60,211  61  INTEREST IN NET ASSETS OF RELATED FOUNDATION  3,740  4  OTHER LONG-TERM ASSETS: Equity investment in unconsolidated entities  65,582  57		272,496	340,98
PROPERTY AND EQUIPMENT, net 3,555,627 3,525  CONTRIBUTIONS RECEIVABLE, net 60,211 61  INTEREST IN NET ASSETS OF RELATED FOUNDATION 3,740 4  OTHER LONG-TERM ASSETS: Equity investment in unconsolidated entities 65,582 57		272,470	340,70
CONTRIBUTIONS RECEIVABLE, net 60,211 61  INTEREST IN NET ASSETS OF RELATED FOUNDATION 3,740 4  OTHER LONG-TERM ASSETS: Equity investment in unconsolidated entities 65,582 57	,354	-	16,32
INTEREST IN NET ASSETS OF RELATED FOUNDATION 3,740 4  OTHER LONG-TERM ASSETS: Equity investment in unconsolidated entities 65,582 57	,384	3,554,126	3,577,2
INTEREST IN NET ASSETS OF RELATED FOUNDATION 3,740 4  OTHER LONG-TERM ASSETS: Equity investment in unconsolidated entities 65,582 57	014	54,409	176,95
OTHER LONG-TERM ASSETS: Equity investment in unconsolidated entities 65,582 57	014	34,409	170,9.
Equity investment in unconsolidated entities 65,582 57	,048	3,740	4,22
Equity investment in unconsolidated entities 65,582 57			
	,548	64,891	64,24
734 (73,72) (77,72)		727,218	848,43
Other 15,470 20	,310	14,261	20,4
Total other long-term assets 754,577 812		806,370	933,08
Total assets \$ 10,788,886 \$ 11,146		10,815,411	\$ 11,876,66

Baylor Scott & White Health								
Combined Balance Sheets - continued								
(\$ Thousands)								
		June	e 30,			Decem	ber 31,	
LIABILITIES AND NET ASSETS		<u>2016</u>		<u>2017</u>		<u>2016</u>		<u>2017</u>
CURRENTE LIABILITETES								
CURRENT LIABILITIES: Current maturities of long-term debt and capital lease obligations	\$	63,416	\$	126,644	\$	67,099	\$	52,754
Long-term debt subject to short-term remarketing arrangements	φ	95,000	Ą	95,000	φ	95,000	φ	95,000
Commercial paper		93,000		93,000		93,000		187,967
Trade accounts payable		266,636		303,893		235,302		294,075
Accrued liabilities:		200,030		303,093		255,502		294,013
Payroll related		466,195		373,398		339,375		354,460
Third-party programs		87,865		87,195		78,370		88,449
Medical claims payable		34,950		37,354		42,306		32,788
Other		332,868		398,896		361,533		467,655
Total current liabilities		1,346,930		1,422,380		1,218,985		1,573,148
Total Cultent Habilities		1,340,730		1,422,360		1,210,703		1,373,140
LONG-TERM DEBT AND CAPITAL LEASE OBLIGATIONS,								
less current maturities		3,219,130		3,171,837		3,179,366		3,062,642
1055 Cutton maturities		3,217,130		3,171,037		3,177,300		3,002,042
OTHER LONG-TERM LIABILITIES:								
Self insurance and other insurance liabilities		96,549		99,208		97,542		113,993
Interest rate swap liabilities, net		357,006		265,129		275,686		260,883
Other		267,674		305,964		271,431		299,686
Total other long-term liabilities		721,229	-	670,301		644,659	-	674,562
Total out long term nationals		721,227	-	070,501		011,037		07 1,502
Total liabilities		5,287,289		5,264,518		5,043,010		5,310,352
		, ,	-	, ,		, ,		, ,
COMMITMENTS AND CONTINGENCIES								
NONCONTROLLING INTERESTS - REDEEMABLE		471,566		443,128		508,516		510,049
NITT AGGETG								
NET ASSETS:		1 211 162		4 605 200		1 526 105		5 002 001
Unrestricted - attributable to BSWH		4,311,163		4,695,399		4,536,405		5,093,091
Unrestricted - noncontrolling interests - nonredeemable		195,693		202,603		202,847		267,123
Total unrestricted net assets		4,506,856		4,898,002		4,739,252		5,360,214
Temporarily restricted		261,321		276,585		261,813		419,197
Permanently restricted		261,854		264,373		262,820		276,857
Total net assets		5,030,031		5,438,960		5,263,885		6,056,268
Total liabilities and net assets	\$	10,788,886	\$	11,146,606	\$	10,815,411	\$	11,876,669
	Ψ.	2,. 23,000	7	,:0,000	*	,,		,

Baylor Scott & White Health
Combined Statements of Operations and Change in Net Assets
(\$ Thousands)

led Six Mont 0, Decem	hs Ended ber 31,
<u>2017</u> <u>2016</u>	<u>2017</u>
\$ 8,664,811 \$ 4,265,960	\$ 4,532,159
927,168 426,558	391,763
7,737,643 3,839,402	4,140,396
903,261 476,872	412,282
378,332 142,461	228,843
65,240 30,335	32,041
9,084,476 4,489,070	4,813,562
4,367,194 2,133,715	2,222,15
1,582,408 794,887	806,00
1,893,278 905,723	1,012,68
357,860 193,963	149,37
2,649 2,217	(8,435
87,943 -	-
385,528 190,443	188,30
115,743 55,589	60,110
8,792,603 4,276,537	4,430,190
291,873 212,533	383,372
271,331 95,318	187,554
82,624 92,623	(2,962
779 214	99
(9,515) (3,037)	36,80
	(721
378 346	27
345,597 185,464	221,04
637,470 397,997	604,419
7,015 8,559	8,92
630,455 389,438	595,496
630,455	389,438

Baylor Scott & White Health Combined Statements of Operations and Changes in Net Assets - continued (\$ Thousands)							
	Year I Jun	Ended te 30,	Six Months Ended December 31,				
	<u>2016</u>	<u>2017</u>	<u>2016</u>	2017			
OTHER CHANGES IN UNRESTRICTED NET ASSETS: Unrealized (losses) gains on investments, net Net assets released from restrictions for capital expenditures Other changes in net assets attributable to noncontrolling interests - nonredeemable Revenue and gains in excess of expenses and losses attributable to	\$ (1,390) 24,053 (9,759)	\$ (1,786) 25,584 (65,871)	\$ 3,034 10,835 (36,020)	\$ (2,344) 3,972 9,146			
noncontrolling interests- redeemable  Net assets acquired  Other	(222,826) 13,001 (16,999)	(206,727) 185 9,306	(135,066) - 175	(143,748)			
INCREASE IN UNRESTRICTED NET ASSETS	39,162	391,146	232,396	462,212			
CHANGES IN TEMPORARILY RESTRICTED NET ASSETS: Contributions Realized gains and investment income, net Unrealized (losses) gains on investments, net Changes in value of split-interest agreements Net assets released from restrictions for operations Net assets released from restrictions for capital expenditures Changes in net assets of related foundation Other (DECREASE) INCREASE IN TEMPORARILY RESTRICTED NET ASSETS	64,245 8,150 (13,303) (1,162) (61,340) (24,053) (297) (3,563) (31,323)	69,369 17,369 18,562 386 (65,240) (25,584) 281 121 15,264	31,350 6,893 4,634 14 (30,335) (10,835) (1,229) 492	152,385 13,467 12,797 297 (32,041) (3,972) 170 (491) 142,612			
CHANGES IN PERMANENTLY RESTRICTED NET ASSETS: Contributions Realized gains and investment income, net Unrealized (losses) gains on investments, net Changes in value of split-interest agreements Changes in net assets of related foundation Other	22,070 409 (313) (1,557) 2 1,944	918 175 370 918 27 111	504 36 130 300 - (4)	11,459 542 (83) 224 2 340			
INCREASE IN PERMANENTLY RESTRICTED NET ASSETS	22,555	2,519	966	12,484			
INCREASE IN NET ASSETS	30,394	408,929	233,854	617,308			
NET ASSETS, beginning of year	4,999,637	5,030,031	5,030,031	5,438,960			
NET ASSETS, end of year	\$ 5,030,031	\$ 5,438,960	\$ 5,263,885	\$ 6,056,268			

Baylor Scott & White Health								
Combined Statements of Cash Flows								
(\$ Thousands)								
		June	30			Decen	nher 3	1
	2016	June	50,	<u>2017</u>		<u>2016</u>	ibei 5	2017
Cash Flows From Operating Activities:								
Increase in net assets	\$ 30,3	394	\$	408,929	\$	233,854	\$	617,308
Adjustments to reconcile increase in net assets								
to net cash provided by operating activities:								
Loss from extinguishment of debt	3,4	162		-		-		721
Unrealized losses (gains) on investments, net	75,1	109		(155,813)		(53,206)		(124,471)
Realized gains on investments, net	(19,6	534)		(105,222)		(33,073)		(54,149)
Unrealized losses (gains) on interest rate swap, net	136,9			(111,307)		(108,660)		(8,956)
Contributions restricted for long-term purposes	(22,0	)70)		(918)		(504)		(11,459)
Patient related bad debt expense	773,5	501		927,168		426,558		391,763
Depreciation and amortization	365,7	738		385,528		190,443		188,303
Impairment losses		-		87,943		-		-
(Gains) losses on fixed asset sales and disposal, net		590)		2,649		2,217		(8,435)
Equity in losses (gains) of unconsolidated entities		365		9,515		3,037		(36,805)
Change in value of split-interest agreements		719		(1,304)		(314)		(521)
Deferred rent	· · ·	598)		3,444		4,069		(790)
Other changes attributable to noncontrolling interests	232,5			272,598		171,086		134,602
Net assets acquired	(13,0	)01)		(185)		-		-
Changes in operating assets and liabilities (net of acquisitions):	(0.50.4			(056516)		(500 550)		(111.170)
Increase in net patient accounts receivable	(862,1			(956,746)		(508,573)		(441,153)
Decrease (increase) in other accounts receivable	32,6			(43,212)		(51,434)		(19,835)
Decrease (increase) in other assets	15,6			(35,497)		16,139		(132,662)
Increase (decrease) in trade accounts payable and accrued liabilities	142,0			8,786		(133,648)		27,205
Increase in other liabilities	97,1			53,833	_	13,421		21,747
Net cash provided by operating activities	987,1	10/		750,189	_	171,412		542,413
Cash Flows From Investing Activities:								
Purchases of property and equipment, net	(354,8			(406,207)		(172,330)		(218,553)
Cash proceeds from sales of assets	18,3			3,088		1,708		9,782
Cash paid for acquisitions, net of cash received	(300,4			(83,875)		(71,763)		(42,317)
Increase in THVG funds due from United Surgical Partners, Inc.	(11,3			(15,624)		(15,528)		(13,050)
Increase in trading investments	(155,2			(226,306)		(139,812)		(33,225)
(Payments) receipts on interest rate swap	(68,9			(6,352)		14,438		(7,259)
(Increase) decrease in other than trading investments		157)		7,279		(574)		(2,961)
(Increase) decrease in assets whose use is limited	(67,2			(48,556)		3,474		(16,456)
Net cash used in investing activities	(942,1	(36)		(776,553)	_	(380,387)		(324,039)
Cash Flows From Financing Activities:								
Principal payments on long-term debt	(1,045,8			(75,424)		(52,906)		(421,468)
Proceeds from issuance of long-term debt	1,599,5			75,443		13,834		416,655
Distributions to noncontrolling interest owners	(287,0			(320,346)		(143,854)		(165,944)
Purchases of noncontrolling interests	(20,3			(18,565)		(10,082)		(19,805)
Sales of noncontrolling interests	38,4			25,956		19,800		26,730
Cash receipts for long-term purposes	13,6			2,045		1,603		11,968
Annuity payments to beneficiaries		950)		(888)		(469)		(436)
Net cash provided by (used in) financing activities	297,4			(311,779)		(172,074)		(152,300)
Net Increase (Decrease) in Cash and Cash Equivalents	342,4			(338,143)		(381,049)		66,074
Cash and Cash Equivalents, beginning of period	1,185,2	285		1,527,749		1,527,749		1,189,606
Cash and Cash Equivalents, end of period	\$ 1,527,7	749	\$	1,189,606	\$	1,146,700	\$	1,255,680
					-			

#### **Notes to Combined Financial Statements**

#### 1. ORGANIZATION

Baylor Scott & White Holdings (BSW Holdings), a Texas nonprofit corporation exempt from federal income taxation under Section 501(c)(3) of the Internal Revenue Code, and its controlled affiliates were created from the combination of two Texas healthcare systems, Baylor Health Care System (BHCS) and its affiliates, and Scott & White Healthcare (SWH) and its affiliates. BSW Holdings and Baylor Scott & White Health (BSW Health), a Texas nonprofit corporation, were created by BHCS and SWH in connection with their combination. BSW Holdings is the sole member of BHCS, SWH, and BSW Health and has control and substantial reserved powers over all BHCS and SWH material affiliates. BHCS and its material affiliates are collectively referred to as "Baylor". SWH and its material affiliates are collectively referred to as "Scott & White". BSW Holdings and its controlled affiliates are collectively referred to as the "System" or "BSWH".

The combined financial statements include the accounts of BSW Holdings, BSW Health, BHCS, SWH, Baylor University Medical Center (BUMC), Scott & White Memorial Hospital ("SWMH"), Scott & White Health Plan (the "Health Plan" or "SWHP"), five foundations, twenty-five community and specialty hospitals located throughout the Dallas and Fort Worth metroplex and the central Texas area, one wholly owned insurance subsidiary, Baylor Quality Health Alliance, LLC, an accountable care organization, four physician practice organizations (HealthTexas Provider Network, Scott & White Clinic, Hillcrest Family Health Center, and Hillcrest Physician Services), and other related entities. Investments in certain related entities with 50.0% or less ownership are accounted for using the equity method. The transactions and balances for investments in certain related entities with greater than 50.0% ownership, or where the System exercises board control, are included in the accompanying combined financial statements with related noncontrolling interests reported in the combined financial statements. These entities include nine acute and specialty hospitals referenced above, along with partnerships in: Texas Health Ventures Group, LLC (THVG), providing short-stay hospital and outpatient surgery services, BIR JV, LLP, providing rehabilitation services, BTDI JV, LLP, providing imaging services, EBD JV, LLP and ESWCT, LLC, providing emergency medical services, THVG Bariatric, LLC, providing bariatric services, and HTPN Gastroenterology Services, LLP, providing endoscopic services. All significant intercompany accounts and transactions among entities included in the combined financial statements have been eliminated.

The following summarizes significant changes in the System in 2016 - 2018:

#### **THVG**

BUMC has a majority ownership of 50.1% in THVG with USP North Texas, Inc. (USP), a Texas corporation and subsidiary of United Surgical Partners, Inc. (USPI) holding the

#### **Notes to Combined Financial Statements - continued**

remaining 49.9%. THVG had net patient care revenue included in the System's combined financial statements of approximately \$578,511,000 and \$511,231,000 in the first six months of fiscal years 2018 and 2017, respectively.

THVG completed the acquisition of one outpatient center in fiscal year 2016. THVG recorded goodwill and intangible assets, net, of approximately \$12,005,000, fixed assets of approximately \$128,000, redeemable noncontrolling interests of approximately \$3,862,000, and other net liabilities of approximately \$8,271,000.

THVG completed the acquisition of one surgical hospital in fiscal year 2017. THVG recorded goodwill and intangible assets, net, of approximately, \$19,852,000, fixed assets of approximately \$517,000, noncontrolling interests of approximately \$16,674,000, and other net liabilities of approximately \$3,695,000 in 2017.

### BT East Dallas JV, LLP and BT Garland JV, LLP

Effective January 1, 2016, two Texas limited liability partnerships were formed between the System and Healthcare Network Texas, Inc., a Delaware corporation and subsidiary of Tenet Healthcare Corporation (Tenet). BUMC has a majority ownership of 75% of BT East Dallas JV, LLP (BT East Dallas), with Tenet holding the remaining 25%. Baylor Medical Centers at Garland and McKinney (Garland), a Texas nonprofit corporation wholly owned by BHCS, has a majority ownership of 50.1% of BT Garland JV, LLP (Garland JV) with Tenet holding the remaining 49.9%. The purpose of these partnerships is to own, operate, and manage five community hospitals focused on delivering integrated, value-based care to communities in Rockwall, Collin, and Dallas counties. The System recorded goodwill and intangible assets, net, of approximately \$256,957,000, fixed assets of approximately \$186,930,000, redeemable noncontrolling interests of approximately \$151,286,000, and other net liabilities of approximately \$292,601,000 in 2016.

Effective June 9, 2017, BSW Holdings approved the proposed divestiture of Baylor Scott & White Medical Center – Garland (BSWMC – Garland), a hospital operated by BT Garland JV, LLP, and Baylor Scott & White Medical Center – White Rock (White Rock), a hospital operated by BT East Dallas JV, LLP, and classification as assets held for sale. Due to the proposed divestiture and their classification as held for sale, an impairment assessment was required for the long-lived assets of BSWMC – Garland and White Rock under the assets to be disposed of by sale model. The assessment resulted in an adjustment for impairment of approximately \$70,624,000, recorded in the accompanying combined statements of operations for the year ended June 30, 2017. The remaining book value of BSWMC – Garland and White Rock is reported in assets held for sale in the accompanying combined balance sheets, as of June 30, 2017. After impairments, the remaining net book value of land, building and

#### **Notes to Combined Financial Statements - continued**

improvements, and major movable equipment and other was approximately \$3,900,000, \$5,427,000, and \$7,027,000, respectively, as of June 30, 2017. The transactions are expected to close in fiscal year 2018.

On December 14, 2017, BSWH announced that a decision was made to close BSWMC – Garland, a 113 bed hospital. The last day of operations is currently projected for February 28, 2018. On December 22, 2017, BSWH and Tenet signed a definitive agreement for the sale of White Rock to Pipeline Health, a California-based hospital management company. The transaction is expected to be completed in the spring of 2018 after all regulatory approvals have been finalized.

On December 31, 2017, BSWH and Tenet signed a definitive agreement to restructure ownership of three North Texas hospitals: Baylor Scott & White Medical Center – Centennial, Baylor Scott & White Medical Center – Lake Pointe, and Baylor Scott & White Medical Center – Sunnyvale. BSWH and Tenet have owned the three hospitals through the BT East Dallas partnership since January 2016. Under the definitive agreement, BSWH will acquire Tenet's interest in Baylor Scott & White Medical Center – Centennial and Baylor Scott & White Medical Center – Lake Pointe, and take over as manager and operator. Baylor Scott & White Medical Center – Sunnyvale will become part of the existing THVG joint venture between Tenet's subsidiary USPI and BSWH. BSWH will continue to be majority owner in the facility, while USPI will take over its operation. These transactions are expected to be completed in the spring of 2018, pending all regulatory and customary approvals.

## **Blue Star Sports Medicine and Performance Facility**

In June 2016, BSWH executed lease agreements for space in the Blue Star Sports Medicine and Performance Facility to be constructed in Frisco, Texas, with an estimated completion date of February 2018. The lease agreements will be recorded as a capital lease after commencement of the agreements.

#### Lakeway

In September 2016, the System purchased Lakeway Regional Medical Center, a 106 bed multispecialty hospital now called Baylor Scott & White Medical Center - Lakeway, operated as a part of Scott & White Hospital - Round Rock.

## **Interest Rate Swaps**

Effective November 15, 2016, BSW Holdings, BHCS, and SWH entered into a swap novation transaction that novated two swaps previously between BHCS and Deutsche Bank, NA and two swaps previously between SWH and Deutsche Bank, NA so that all four swaps are now between BSW Holdings and Citibank, NA.

#### **Notes to Combined Financial Statements - continued**

### **Sale of Equity Method Investment**

In July 2017, BSWH sold its equity investment in Med Fusion and ClearPoint Diagnostic Labs to Quest Diagnostics. The gain on sale of approximately \$37,322,000 was recorded in nonoperating gains (losses).

### **Line of Credit**

In July 2017, BSW Holdings drew approximately \$24,000,000 on its revolving line of credit to purchase a building in Waco, Texas that was previously recorded as an operating lease to Hillcrest Baptist Medical Center, an affiliate of BSWH.

## **Texas Spine & Joint Hospital**

In August 2017, THVG purchased a controlling interest in Texas Spine & Joint Hospital in Tyler, Texas, a 20 bed orthopedic hospital and related outpatient facilities.

## **Irving Hospital Authority Contribution to Irving**

In the six months ended December 2017, Irving executed lease amendments in which the Authority agreed to fund the majority of the cost to renovate a portion of the existing leased premises from the Authority and construct a new patient tower and central utility plant under the payment terms of the existing lease agreement. Estimated completion date is mid 2020 for the renovation and new construction project. These transactions were recorded as a temporarily restricted contribution receivable of approximately \$125,720,000.

#### **Debt Portfolio Refinancing**

On September 1, 2017, BSW Holdings placed its Series 2017A, 2017B, and 2017C revenue bonds (the "BSW Holdings Series 2017A, B and C") with various banks. Proceeds from the BSW Holdings Series 2017A, B and C revenue bonds were used to refinance the following revenue bonds via the TCCEFC conduit issuer: Hospital Revenue Bonds (Scott & White Healthcare Project) Series 2013B, Hospital Revenue Bonds (Baylor Health Care System Project) Series 2011F, Hospital Revenue Bonds (Baylor Health Care System Project) Series 2011G, and Hospital Revenue Refunding Bonds (Baylor Scott & White Health Project) Series 2015D with an aggregate outstanding balance of \$195,700,000. A loss on extinguishment of debt of approximately \$307,000 was recorded related to this transaction in September 2017.

On September 6, 2017, BSW Holdings created its Series 2017A commercial paper program (the "BSW Holdings Series 2017A CP Program"). Under the BSW Holdings Series 2017A CP

#### **Notes to Combined Financial Statements - continued**

Program, BSWH may issue up to \$400,000,000 of commercial paper notes of which \$188,162,000 was issued on September 6, 2017 at a discount of approximately \$282,000. Proceeds from the issuances under the BSW Holdings Series 2017A CP Program were used to refinance various outstanding debt, with an aggregate outstanding balance of \$187,880,000. A loss on extinguishment of debt of approximately \$414,000 was recorded related to this transaction in September 2017.

On September 6, 2017, BHCS substituted its irrevocable direct-pay letter of credit supporting its Series 2011C Revenue Bonds with a new irrevocable direct-pay letter by a different issuer. Additionally, BHCS converted the Series 2011C Revenue Bonds from a weekly interest rate period to a daily interest rate period.

#### 2. SIGNIFICANT ACCOUNTING POLICIES

The accompanying combined financial statements of the System have been prepared in conformity with accounting principles generally accepted in the United States. The following is a summary of the significant accounting and reporting policies used in preparing the financial statements.

### **Adoption of New Accounting Pronouncements**

In August 2014, the Financial Accounting Standards Board (FASB) issued Accounting Standards Update (ASU) 2014-15, "Disclosure of Uncertainties about an Entity's Ability to Continue as a Going Concern." This ASU amendment requires management to assess an entity's ability to continue as a going concern. Management should evaluate whether conditions or events, considered in the aggregate, exist that raise substantial doubt about the entity's ability to continue as a going concern within one year after the date that the financial statements are issued. The System applied the provisions of ASU 2014-15 in fiscal year 2017, which did not have a material impact on the combined financial statements.

In January 2015, FASB issued ASU 2015-01, "Simplifying Income Statement Presentation by Eliminating the Concept of Extraordinary Items." The amendments in ASU 2015-01 eliminate the concept of extraordinary items in financial statements. The System applied the provisions of ASU 2015-01 in fiscal year 2017, which did not have a material impact on the combined financial statements.

In April 2015, FASB issued ASU 2015-03, "Interest - Imputation of Interest: Simplifying the Presentation of Debt Issuance Costs." The amendments in ASU 2015-03 are intended to simplify the presentation of debt issuance costs. These amendments require that debt issuance costs related to a recognized debt liability be presented in the balance sheet as a direct deduction from the carrying amount of the related debt liability, consistent with debt discounts. The System applied the provisions of ASU 2015-03 in fiscal year 2017.

#### **Notes to Combined Financial Statements - continued**

In April 2015, FASB issued ASU 2015-05, "Intangibles - Goodwill and Other - Internal-Use Software: Customer's Accounting for Fees Paid in a Cloud Computing Arrangement." The amendments in ASU 2015-05 provide guidance to customers about whether a cloud computing arrangement includes a software license. If a cloud computing arrangement includes a software license, then the customer should account for the software license element of the arrangement consistent with the acquisition of other software licenses. If a cloud computing arrangement does not include a software license, the customer should account for the arrangement as a service contract. The System applied the provisions of ASU 2015-05 in fiscal year 2017, which did not have a material impact on the combined financial statements.

In May 2015, FASB issued ASU 2015-07, "Disclosures for Investments in Certain Entities That Calculate Net Asset Value per Share (or Its Equivalent)." This ASU removes the requirement to categorize within the fair value hierarchy all investments for which fair value is measured using the net asset value per share practical expedient. The amendments also remove the requirement to make certain disclosures for all investments that are eligible to be measured at fair value using the net asset value per share practical expedient. The System applied the provisions of ASU 2015-07 in fiscal year 2018, which did not have a material impact on the combined financial statements.

In August 2015, FASB issued ASU 2015-15, "Presentation and Subsequent Measurement of Debt Issuance Costs Associated with Line-of-Credit Arrangements (Amendments to SEC Paragraphs Pursuant to Staff Announcement at June 18, 2015 EITF Meeting)." This ASU requires an entity to defer and present debt issuance costs as an asset and subsequently amortize the deferred debt issuance costs ratably over the term of the line-of-credit arrangement, regardless of whether there are any outstanding borrowings on the line-of-credit arrangement. The System applied the provisions of ASU 2015-15 in fiscal year 2017, which did not have a material impact on the combined financial statements.

In March 2016, FASB issued ASU 2016-07, "Simplifying the Transition to the Equity Method of Accounting." This ASU eliminates the requirement that when an investment qualifies for use of the equity method, as a result of an increase in the level of ownership interest or degree of influence, an investor must adjust the investment, results of operations, and retained earnings retroactively on a step-by-step basis as if the equity method had been in effect during all previous periods that the investment had been held. The amendments require that the equity method investor add the cost of acquiring the additional interest in the investee to the current basis of the investor's previously held interest and adopt the equity method of accounting as of the date the investment becomes qualified for equity method accounting. Retroactive adjustment of the investment is no longer required. The System applied the provisions of ASU 2016-07 in fiscal year 2018, which did not have a material impact on the combined financial statements.

#### **Notes to Combined Financial Statements - continued**

## **Other Accounting Pronouncements**

In May 2014, April 2016, May 2016, December 2016, and February 2017, FASB issued ASU 2014-09, "Revenue from Contracts with Customers (Topic 606)"; ASU 2016-10, "Identifying Performance Obligations and Licensing"; ASU 2016-12, "Revenue from Contracts with Customers: Narrow-Scope Improvements and Practical Expedients"; ASU 2016-20, "Technical Corrections and Improvements to Topic 606, Revenue from Contracts with Customers"; and ASU 2017-05, "Clarifying the Scope of Asset Derecognition Guidance and Accounting for Partial Sales of Nonfinancial Assets", respectively, which supersedes the revenue recognition requirements in Accounting Standards Codification (ASC) 605, "Revenue Recognition." These ASU's address when an entity should recognize revenue to depict the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services. These ASU's are effective for annual reporting periods beginning after December 15, 2017, and interim periods within those years for public business entities and not-for-profit entities that have issued publicly traded debt, and December 15, 2018 for all other entities as amended by ASU 2015-14. The System is currently evaluating the impact of the ASU's and believes they will not have a material impact on total operating revenue.

In February 2015, FASB issued ASU 2015-02, "Consolidation: Amendments to the Consolidation Analysis." The amendments in ASU 2015-02 improve targeted areas of consolidation guidance for legal entities such as limited partnerships, limited liability corporations, and securitization structures (collateralized debt obligations, collateralized loan obligations, and mortgage-backed security transactions). The provisions of ASU 2015-02 are effective for fiscal years beginning after December 15, 2015, and interim periods within those years for public business entities, and December 15, 2016, and interim periods thereafter for all other entities. This ASU is not expected to have a material impact on the combined financial statements.

In May 2015, FASB issued ASU 2015-09, "Disclosures about Short-Duration Contracts." This ASU requires insurance entities to disclose, for annual reporting periods, information about the liability for unpaid claims and claim adjustment expenses. The amendments also require insurance entities to disclose information about significant changes in methodologies and assumptions used to calculate the liability for unpaid claims and claim adjustment expenses, including reasons for the change, and the effects on the financial statements. In addition, the amendments require insurance entities to disclose, for annual and interim reporting periods, a roll-forward of the liability for unpaid claims and claim adjustment expenses. For health insurance claims, the amendments require the disclosure of the total of incurred-but-not-reported liabilities, and expected development on reported claims included in the liability for unpaid claims and claim adjustment expenses. The provisions of ASU 2015-09 are effective

#### **Notes to Combined Financial Statements - continued**

for fiscal years beginning after December 15, 2015, and interim periods thereafter for public business entities, and December 15, 2016, and interim periods thereafter for all other entities. This ASU is not expected to have a material impact on the combined financial statements.

In July 2015, FASB issued ASU 2015-11, "Simplifying the Measurement of Inventory." This ASU requires an entity to measure inventory at the lower of cost and net realizable value. Net realizable value is the estimated selling prices in the ordinary course of business, less reasonably predictable costs of completion, disposal, and transportation. Subsequent measurement is unchanged for inventory measured using last-in, first-out (LIFO) or the retail inventory method. The amendments do not apply to inventory that is measured using LIFO or the retail inventory method. The amendments apply to all other inventory, which includes inventory that is measured using first-in, first-out (FIFO) or average cost. The provisions of ASU 2015-11 are effective for fiscal years beginning after December 15, 2016, and interim periods within those years for public business entities, and December 15, 2016, and interim periods thereafter for all other entities. This ASU is not expected to have a material impact on the combined financial statements.

In September 2015, FASB issued ASU 2015-16, "Simplifying the Accounting for Measurement-Period Adjustments." This ASU requires that an acquirer recognize adjustments to estimated amounts that are identified during the measurement period and any related income effects in the reporting period in which the adjustment amounts are determined. The ASU also requires an entity to present separately on the face of the income statement, or disclose in the notes, the portion of the amount recorded in current-period earnings by line item that would have been recorded in previous reporting periods if the adjustment to the estimated amounts had been recognized as of the acquisition date. The provisions of ASU 2015-16 are effective for fiscal years beginning after December 15, 2015, and interim periods within those years for public business entities, and December 15, 2016, and interim periods thereafter for all other entities. This ASU is not expected to have a material impact on the combined financial statements.

In November 2015, FASB issued ASU 2015-17, "Balance Sheet Classification of Deferred Taxes." This ASU requires that deferred tax liabilities and assets be classified as noncurrent in a classified statement of financial position. The provisions of ASU 2015-17 are effective for fiscal years beginning after December 15, 2016, and interim periods within those years for public business entities, and December 15, 2017, and interim periods thereafter for all other entities. This ASU is not expected to have a material impact on the combined financial statements.

In January 2016, FASB issued ASU 2016-01, "Recognition and Measurement of Financial Assets and Financial Liabilities." This ASU requires equity investments to be measured at fair

#### **Notes to Combined Financial Statements - continued**

value with changes in fair value recognized in net income. This ASU also requires the use of the exit price notion when measuring the fair value of financial instruments for disclosure purposes. A reporting organization must present separately, in other comprehensive income, the portion of the total change in the fair value of a liability resulting from a change in the instrument-specific credit risk. The provisions of ASU 2016-01, are effective for fiscal years beginning after December 15, 2017, and interim periods within those years for public business entities, and December 15, 2018 for all other entities. The System is currently evaluating the impact of this ASU.

In February 2016 and January 2019, FASB issued ASU 2016-02, "Leases" and ASU 2018-01, "Land Easement Practical Expedient." These ASU's require lessees to record a lease liability that represents the lessee's future lease obligation payments and a right-of-use asset that represents the lessee's right to use or control of a specified asset for the lease term. The main difference with current practice being that lessees will be required to record an asset and liability for what is now considered an operating lease. These ASU's are effective for fiscal years beginning after December 15, 2018, and interim periods within those years for public business entities and not-for-profit entities that have issued publicly traded debt, and December 15, 2019 for all other entities. The System is currently evaluating the impact of these ASU's and believes it will have a material impact on the combined financial statements.

In March 2016, FASB issued ASU 2016-05, "Effect of Derivative Contract Novations on Existing Hedge Accounting Relationships." This ASU clarifies that a change in the counterparty to a derivative instrument that has been designated as the hedging instrument does not, in and of itself, require dedesignation of that hedging relationship provided that all other hedge accounting criteria remain intact. The provisions of ASU 2016-05 are effective for fiscal years beginning after December 15, 2016, and interim periods within those years for public business entities, and December 15, 2017 for all other entities. The System is currently evaluating the impact of this ASU.

In March 2016, FASB issued ASU 2016-06, "Contingent Put and Call Options in Debt Instruments." This ASU clarifies what steps are required when assessing whether the economic characteristics and risks of call (put) options are clearly and closely related to the economic characteristics and risks of their debt hosts, which is one of the criteria for bifurcating an embedded derivative. Consequently, when a call (put) option is contingently exercisable, an entity does not have to assess whether the event that triggers the ability to exercise a call (put) option is related to interest rates or credit risks. The provisions of ASU 2016-06 are effective for fiscal years beginning after December 15, 2016, and interim periods within those years for public business entities, and December 15, 2017 for all other entities. The System is currently evaluating the impact of this ASU.

#### **Notes to Combined Financial Statements - continued**

In August 2016, FASB issued ASU 2016-14, "Presentation of Financial Statements of Not-for-Profit Entities." This ASU requires not-for-profit entities to report two classes of net assets, as well as enhances disclosures on board designated funds, liquidity, and functional expenses. The provisions of ASU 2016-14 are effective for fiscal years beginning after December 15, 2017, and interim periods thereafter. The System is currently evaluating the impact of this ASU.

In August 2016, FASB issued ASU 2016-15, "Classification of Certain Cash Receipts and Cash Payments." This ASU provides cash flow statement classification guidance related to debt extinguishment costs, contingent consideration payments made after a business combination, proceeds from the settlement of insurance claims, distributions made from equity method investees, separately identifiable cash flows, and application of the predominance principle. The provisions of ASU 2016-15 are effective for fiscal years beginning after December 15, 2017, and interim periods within those years for public business entities, and December 15, 2018, and interim periods thereafter for all other entities. The System is currently evaluating the impact of this ASU.

In October 2016, FASB issued ASU 2016-16, "Intra-Entity Transfers of Assets Other Than Inventory." This ASU requires an entity to recognize the income tax consequences of an intra-entity transfer of an asset other than inventory when the transfer occurs. The provisions of ASU 2016-16 are effective for fiscal years beginning after December 15, 2017, and interim periods within those years for public business entities, and December 15, 2018, and interim periods thereafter for all other entities. The System is currently evaluating the impact of this ASU.

In November 2016, FASB issued ASU 2016-18, "Restricted Cash: a Consensus of the FASB Emerging Issues Task Force." This ASU requires a statement of cash flows to explain the change during the period in the total of cash, cash equivalents, and amounts generally described as restricted cash or restricted cash equivalents. The provisions of ASU 2016-18 are effective for fiscal years beginning after December 15, 2017, and interim periods within those years for public business entities, and December 15, 2018, and interim periods thereafter for all other entities. The System is currently evaluating the impact of this ASU.

In January 2017, FASB issued ASU 2017-01, "Clarifying the Definition of a Business." By clarifying the definition of a business, the amendments of this ASU affect all companies and other reporting organizations that must determine whether they have acquired or sold a business. The provisions of ASU 2017-01 are effective for fiscal years beginning after December 15, 2017, and interim periods within those years for public business entities, and December 15, 2018, and interim periods within those years for all other entities. The System is currently evaluating the impact of this ASU.

In January 2017, FASB issued ASU 2017-02, "Clarifying When a Not-for-Profit Entity That Is a General Partner or a Limited Partner Should Consolidate a For-Profit Limited Partnership

#### **Notes to Combined Financial Statements - continued**

or Similar Entity." This ASU retains the consolidation guidance that was in Subtopic 810-20. Not-for-Profits that are general partners should continue to be presumed to control a for-profit limited partnership, regardless of the extent of their ownership interest, unless that presumption is overcome. The provisions of ASU 2017-02 are effective for fiscal years beginning after December 15, 2016, and interim periods thereafter. This ASU is not expected to have a material impact on the combined financial statements.

In January 2017, FASB issued ASU 2017-04, "Simplifying the Test for Goodwill Impairment." This ASU eliminates Step 2 from the goodwill impairment test. Step 2 measures a goodwill impairment loss by comparing the implied fair value of a reporting unit's goodwill with the carrying amount of that goodwill. The provisions of ASU 2017-04 are effective for fiscal years beginning after December 15, 2019, and interim periods within those years for public business entities, and December 15, 2021, and interim periods within those years for all other entities. The System is currently evaluating the impact of this ASU.

In March 2017, FASB issued ASU 2017-07, "Improving the Presentation of Net Periodic Pension Cost and Net Periodic Postretirement Benefit Cost." This ASU requires that an employer report the service cost component in the same line item as other compensation costs arising from services rendered by the pertinent employees during the period. The other components of net benefit cost are required to be presented in the income statement separately from the service cost component and outside a subtotal of income from operations, if one is presented. The provisions of ASU 2017-07 are effective for fiscal years beginning after December 15, 2017, and interim periods within those years for public business entities, and December 15, 2018, and interim periods thereafter for all other entities. The System is currently evaluating the impact of this ASU.

In March 2017, FASB issued ASU 2017-08, "Premium Amortization on Purchased Callable Debt Securities." This shortens the amortization period for certain callable debt securities held at a premium and requires the premium to be amortized to the earliest call date. However, the amendments do not require an accounting change for securities held at a discount; the discount continues to be amortized to maturity. The System has not evaluated all of the provisions of ASU 2017-08, which are effective for fiscal years beginning after December 15, 2018, and interim periods within those years for public business entities, and December 15, 2019, and interim periods thereafter for all other entities. The System is currently evaluating the impact of this ASU.

## **Cash and Cash Equivalents**

Cash equivalents are defined as investments which have original maturities of three months or less. Cash equivalents consist primarily of securities issued by the United States government or its agencies, certificates of deposit, commercial paper, and dollar denominated foreign issuer investments.

#### **Notes to Combined Financial Statements - continued**

### THVG Funds Due From United Surgical Partners, Inc.

THVG participates in a shared services accounts payable program with USPI, wherein USPI has custody of substantially all of THVG's cash, paying THVG and its facilities interest income on the net balance at prevailing market rates. Amounts held by USPI on behalf of THVG totaled approximately \$98,938,000 and \$85,888,000, at December 31, 2017 and June 30, 2017, respectively. The funds due from USPI are available on demand.

#### **Investments**

The System has designated all of its investments as trading except for those investments held at Highground Advisors (HA) for the benefit of the BHCS Foundation, the investments of All Saints Health Foundation and the investments of the Health Plan. For all trading investments, the interest and dividends, realized gains (losses) and unrealized gains (losses) are included in gains (losses) on investments, net, in the accompanying combined statements of operations and changes in net assets. For other than trading investments, interest and dividends and realized gains (losses) are included in gains (losses) on investments, net, unless restricted by donor. Unrealized gains (losses) on other than trading investments are included in other changes in unrestricted net assets, unless restricted by donor.

# **Notes to Combined Financial Statements - continued**

Interest and dividends, realized gains (losses), and unrealized gains (losses) consisted of the following (in thousands):

	Six months ended December 31, 2017									
		Interest Dividends	R	ealized Gains	_	nrealized ns (Losses)		Total		
Nonoperating gains Other changes in unrestricted net assets	\$	28,610	\$	44,843	\$	114,101 (2,344)	\$	187,554 (2,344)		
Changes in temporarily restricted net assets Changes in permanently restricted net assets		4,703		8,764 542		12,797 (83)		26,264 459		
	\$	33,313	\$	54,149	\$	124,471	\$	211,933		

			Six m	onths ended	Decemb	per 31, 2016	
	_	interest Dividends	R	ealized Gains		nrealized Gains	Total
Nonoperating gains Other changes in unrestricted net assets	\$	20,025	\$	29,885	\$	45,408 3,034	\$ 95,318 3,034
Changes in temporarily restricted net assets Changes in permanently restricted net assets		3,741		3,152 36		4,634 130	11,527 166
	\$	23,766	\$	33,073	\$	53,206	\$ 110,045

#### **Notes to Combined Financial Statements - continued**

Year ended June 30, 2017

	Interest and Dividends		Realized Gains		_	nrealized ns (Losses)	Total		
Nonoperating gains	\$	37,371	\$	95,293	\$	138,667	\$	271,331	
Other changes in unrestricted net assets		-		-		(1,786)		(1,786)	
Changes in temporarily restricted net assets		7,615		9,754		18,562		35,931	
Changes in permanently restricted net assets		-		175		370		545	
	\$	44,986	\$	105,222	\$	155.813	\$	306,021	

		Year ended June 30, 2016							
	Interest and Dividends		Realized Gains		Unrealized Losses			Total	
Nonoperating gains (losses) Other changes in unrestricted net assets	\$	36,003	\$	16,994 -	\$	(60,103) (1,390)	\$	(7,106) (1,390)	
Changes in temporarily restricted net assets Changes in permanently restricted net assets		5,919		2,231 409		(13,303) (313)		(5,153) 96	
	\$	41,922	\$	19,634	\$	(75,109)	\$	(13,553)	

### 3. FAIR VALUE OF FINANCIAL INSTRUMENTS

#### Fair value measurements

As defined in ASC 820, "Fair Value Measurements", fair value is based on the prices that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. In order to increase consistency and comparability in fair value measurements, ASC 820 establishes a three-tier fair value hierarchy for disclosure of fair value measurements.

The valuation hierarchy is based upon the transparency of inputs to the valuation of an asset or liability as of the measurement date. The three levels are defined as follows:

- Level 1 Inputs to the valuation methodology are quoted prices (unadjusted) for identical assets or liabilities in active markets.
- Level 2 Inputs to the valuation methodology include quoted prices for similar assets or liabilities in active markets, and inputs that are observable by market participants for

#### **Notes to Combined Financial Statements - continued**

the asset or liability, either directly or indirectly, for substantially the full term of the financial instrument.

• Level 3 - Inputs that reflect the reporting entity's own assumptions about the assumptions market participants would use in pricing the asset or liability are unobservable and developed based on the best information available in the circumstances.

A financial instrument's categorization within the valuation hierarchy is based upon the lowest level of input that is significant to the fair value measurement.

The carrying values of cash and cash equivalents, THVG funds due from USPI, patient accounts receivable, other receivables, investments of insurance subsidiaries, accounts payable, accrued liabilities, and estimated third-party payor settlements payable are reasonable estimates of their fair value due to the short-term nature of these financial instruments.

Fair values of short-term investments and long-term investments are generally based on quoted prices for similar instruments in active markets, quoted prices for identical or similar instruments in markets that are not active, and model-based valuation techniques for which all significant assumptions are observable in the market or can be corroborated by observable market data for substantially the full term of the assets. Inputs are obtained from various sources including market participants, dealers, and brokers. This applies to investments such as domestic equities, U.S. treasuries, exchange-traded mutual funds, and agency securities.

#### **Alternative Investments**

Investments held consist of marketable securities as well as securities that do not have readily determinable fair values. Private equity investments, real estate investments, and hedge funds are collectively referred to as "alternative investments". These are included in unrestricted long-term investments in the accompanying combined balance sheets, other than those held at HA. The investments in alternative investments are valued by management at fair value utilizing the net asset value (NAV) provided by the underlying investment companies unless management determines some other valuation is more appropriate. Such fair value estimates do not reflect early redemption penalties as the System does not intend to sell such investments before the expiration of the early redemption periods. The fair values of the securities held by limited partnerships that do not have readily determinable fair values are determined by the general partner and are based on historical cost, appraisals, or other estimates that require varying degrees of judgment. If no public market exists for the investment securities, the fair value is determined by the general partner taking into consideration, among other things, the cost of securities, prices of recent significant placements of securities of the same issuer, and

#### **Notes to Combined Financial Statements - continued**

subsequent developments concerning the companies to which the securities relate. As this valuation methodology is based primarily on unobservable inputs, these investments represent Level 3 assets. Any hedge funds valued at NAV which are redeemable by the System at NAV per share (or its equivalent) at the measurement date are transferred from Level 3 assets to Level 2 assets. Any hedge funds valued at NAV that were classified in prior year as Level 2 assets that are not redeemable by the System at NAV per share (or its equivalent) at the measurement date are transferred from Level 2 assets to Level 3 assets.

Included in collective investment funds held at HA for the BHCS Foundation are alternative investment interests in private equity funds and oil and gas interests. These interests are included in restricted long-term investments in the accompanying combined balance sheets. These alternative investments are in limited partnership interests and are carried at the NAV provided by the underlying investment companies unless management determines some other valuation is more appropriate. As this valuation methodology is based primarily on unobservable inputs, these investments represent Level 3 assets. Also included in Level 3 assets for the BHCS Foundation are other real estate and oil and gas interests which are carried at lower of cost or market.

#### **Beneficial Interest**

The System records charitable remainder trusts, where it is not the trustee, at the discounted present value of the estimated future cash flows. These trusts are reported in contributions receivable, net, in the accompanying combined balance sheets. When a third-party serves as trustee, the beneficial interest is required to be measured at fair value on a recurring basis. As beneficial interests utilize multiple unobservable inputs, including no active markets, and are measured using management's assumption about risk inherent in the valuation technique, beneficial interests in split-interest agreements represent Level 3 assets.

The methods described above may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values. Furthermore, while the System believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different estimate of fair value at the reporting date.

### **Notes to Combined Financial Statements - continued**

The following table below sets forth, by level, the financial assets and liabilities measured at fair value on a recurring basis as of December 31, 2017 (in thousands):

	BSWH								
		December	31, 2017						
Assets:	Total	Level 1	Level 2	Level 3					
Cash and Cash Equivalents									
Cash	\$ 1,213,476	\$ 1,213,476	\$ -	\$ -					
Money market funds	42,204	42,204							
Total Cash and Cash Equivalents	1,255,680	1,255,680							
Short-Term Investments									
Mutual funds	67,413	67,413	-	-					
Certificates of deposit	101,183	101,183	-	-					
Fixed income securities	14,358	17	14,341	-					
Other	1,148	1,052	96	-					
<b>Total Short-Term Investments</b>	184,102	169,665	14,437						
Unrestricted Long-Term Investments									
Cash	4,695	4,695	-	-					
Mutual funds	24,301	24,301	-	-					
Equity securities	1,191,422	283,910	907,512	-					
Fixed income securities	428,479	26	428,453	-					
U.S. government securities	226,604	-	226,604	-					
Mortgage-backed securitites	369,538	69,209	300,329	-					
Common funds, held at HA									
Group investment fund	615	-	615	-					
Group bond fund	32	-	32	-					
Group equity fund	80	-	80	-					
Other funds	23	22	-	1					
Other	692	-	-	692					
Assets held at NAV practical expedient (1)									
Hedge fund/diversifiers alternative investments	582,679								
Private equity alternative investments	193,351								
Real estate alternative investments	127,159								
Other funds	3								
Total Unrestricted Long-Term Investments	3,149,673	382,163	1,863,625	693					

<sup>(1)</sup> Hedge fund/diversifiers alternative investments, private equity alternative investments, real estate alternative investments, and other investments for which fair value is measured using the NAV per share as a practical expedient are not leveled within the fair value hierarchy and are included as a reconciling item to total investments.

In the accompanying combined balance sheets, unrestricted long-term investments at December 31, 2017 includes an investment of approximately \$129,997,000 accounted for under the cost method.

## **Notes to Combined Financial Statements - continued**

	December 31, 2017								
Assets (continued):		Total		Level 1	Level 2		Level 3		
Restricted Long-Term Investments							`		
Cash	\$	8,042	\$	8,042	\$	-	\$	-	
Mutual funds		50,342		50,342		-		-	
Equity securities		182,230		44,929		137,301		-	
Fixed income securities		32,128		78		32,050		-	
U.S. government securities		17,930		_		17,930		-	
Mortgage-backed securitites		28,495		5,350		23,145		-	
Split-interest agreements		7,385		-		7,385		-	
Real estate		1,094		_		-		1,094	
Cash surrender value life insurance		1,262		-		-		1,262	
Other		311		1		-		310	
Common funds, held at HA									
Group investment fund		46,112		-		46,112		-	
Group bond fund		2,431		-		2,431		-	
Group equity fund		6,014		-		6,014		-	
Other funds		1,697		1,640		-		57	
Assets held at NAV practical expedient (1)									
Hedge fund/diversifiers alternative investments		69,640							
Private equity alternative investments		38,766							
Real estate alternative investments		12,161							
Other funds		263							
<b>Total Restricted Long-Term Investments</b>		506,303		110,382		272,368		2,723	
Assets Whose Use is Limited									
Cash		91,640		91,640		-		-	
Money market funds		13,619		13,619		-		-	
Mutual funds		171,767		171,767		-		-	
Equity securities		1,703		1,703		-		-	
Fixed income securities		26,388		-		26,388		-	
U.S. government securities		35,701		-		35,701		-	
Other		164		-		164		-	
<b>Total Assets Whose Use is Limited</b>		340,982		278,729		62,253		-	
Contributions Receivable, net									
Beneficial interest in split-interest agreements		21,800		-		-		21,800	
<b>Total Assets at Fair Value</b>	\$	5,458,540	\$	2,196,619	\$	2,212,683	\$	25,216	
Liabilities:									
Interest rate swap agreements, net of collateral		260,883				260,883		-	
Total Liabilities at Fair Value	\$	260,883	\$	-	\$	260,883	\$	-	

<sup>(1)</sup> Hedge fund/diversifiers alternative investments, private equity alternative investments, real estate alternative investments, and other investments for which fair value is measured using the NAV per share as a practical expedient are not leveled within the fair value hierarchy and are included as a reconciling item to total investments.

## **Notes to Combined Financial Statements - continued**

The following table is a roll forward of the combined balance sheet amounts for financial instruments classified by the System within Level 3 of the valuation hierarchy defined above for the six months ended December 31, 2017 (in thousands):

	<b>December 31, 2017</b>										
			(	Common							
	Split	-Interest	Investment								
	Agreements			Funds		Other	Total				
Balance, beginning of period	\$	21,596	\$	55	\$	2,330	\$	23,981			
Realized (losses), net		170		-		-		170			
Unrealized gains, net		34		3		272		309			
Purchases		-		-		756		756			
Settlements		-		-		-					
Balance, end of period	\$	21,800	\$	58	\$	3,358	\$	25,216			

At December 31, 2017, alternative investments recorded at NAV consisted of the following (in thousands):

	Fair Value         Unfunded Commitments         Frequency if Currently Eligible         Notice Period           \$ 76,118         \$ -         quarterly, annually         60-90 da           65,058         -         quarterly, annually         30-90 da           81,377         -         monthly, quarterly         30-90 da           201,912         -         daily, monthly         2-90 day           4f         224,612         -         monthly         5-30 day           74,871         -         quarterly         90 days           64,449         27,299         -         4								
					Redemption	Redemption			
			Uı	nfunded	Frequency if	Notice			
	F	air Value	Con	nmitments	Currently Eligible	Period			
Equity-linked investments <sup>a</sup>	\$	76,118	\$	-	quarterly, annually	60-90 days			
Event-driven investments <sup>b</sup>		65,058		-	quarterly, annually	30-90 days			
Credit-linked investments <sup>c</sup>		81,377		-					
Multi-strategy investments <sup>d</sup>		3,242		-	monthly, quarterly	30-90 days			
Tactical trading investments <sup>e</sup>		201,912		-	daily, monthly	2-90 days			
Risk parity and global asset allocation fund <sup>f</sup>		224,612		-	monthly	5-30 days			
Real estate funds - open ended <sup>g</sup>		74,871		-	quarterly	90 days			
Real estate funds - closed ended h		64,449		27,299					
Oil and gas funds i		266		-					
Private equity funds <sup>j</sup>		174,705		125,382					
Private debt funds <sup>k</sup>		57,412		20,397					
Non-agency asset backed security 1				<u>-</u> _					
Total	\$	1,024,022	\$	173,078					

#### **Notes to Combined Financial Statements - continued**

- Equity-linked fund managers buy equities that are expected to increase in value and sell a) short equities that are expected to decrease in value. Portfolios range from net short to net long, depending on market conditions. Aggressive funds may capture returns by exceeding 100% exposure while conservative funds mitigate market risk by maintaining net exposures of between 0-50%. Typically, equity-linked strategies are based on "bottom up" fundamental analysis of the individual companies, in which investments are made. There may also be "top down" analysis of the risks and opportunities offered by industries, sectors, countries, and the macroeconomic situation. Equity-linked managers may be generalists or focus on certain industries, sectors, regions or equity category (i.e. small or large cap and value or growth). There are many trading styles, with frequent or dynamic traders and some longer-term investors. Returns are generally more correlated with the direction of the equity markets, although reduction in market risk exposure through shorting is expected to enhance the absolute and risk-adjusted returns relative to the overall performance of the asset class. The fair values of the investments in this class have been estimated using the net asset value per share of the funds.
- b) Event-driven fund managers seek to exploit pricing inefficiencies that may occur before or after corporate events such as an earnings announcement, bankruptcy, merger, acquisition, or spinoff. Returns are less correlated with the general direction of market movements primarily due to the idiosyncratic nature of individual events. Several investment managers include quarterly percentage redemption limits. The fair values of the investments in this class have been estimated using the net asset value per share of the funds.
- c) Credit-linked fund managers seek to profit from the mispricing of related securities. These strategies utilize quantitative and qualitative analysis to identify securities or spreads between securities that deviate from their fair value and/or historical norms. Examples include convertible arbitrage, fixed arbitrage, statistical arbitrage, and select global macro strategies. Fund returns are generally not dependent on the direction of market movements. The fair values of the investments in this class have been estimated using the net asset value per share of the funds.
- d) Multi-strategy fund managers focus on large, long-term mispricing in the global fixed-income, equity and credit markets, capturing relative-value anomalies via multi-product trades. Returns are relatively uncorrelated with the general direction of market movements since they avoid taking a directional bias with regards to the price movement of a specific stock or market. Several investment managers include quarterly percentage redemption limits and/or early redemption penalties. The fair values of the investments in this class have been estimated using the net asset value per share of the funds.

#### **Notes to Combined Financial Statements - continued**

- e) Tactical trading fund managers generally invest on a large scale around the world using economic theory to justify the decision making process on either a discretionary or systematic basis. Strategies are typically based on forecasts and analysis about interest rates trends, the general flow of funds, political changes, government policies, intergovernment relations, and other broad systemic and technical factors. Returns are relatively uncorrelated with the general direction of market movements. Several investment managers include quarterly percentage redemption limits. The fair values of the investments in this class have been estimated using the net asset value per share of the funds.
- f) Risk parity and global asset allocation fund managers invest across global markets including equities, nominal government bonds, inflation linked bonds, commodities, and emerging markets on a risk balanced framework. Typically these strategies incorporate leverage to increase the risk contribution from low volatility asset classes (e.g., inflation linked bonds and nominal government bonds). The fair values of the investments in this class have been estimated using the net asset value per share of the funds.
- Real estate open end fund managers invest primarily in U.S. commercial real estate. Redemptions are available on a quarterly basis, subject to the discretion of the General Partners. The General Partners may elect to establish a redemption queue should the level of redemptions for a given quarter be detrimental to the fund's overall performance. The fair values of the investments in this class have been estimated using the net asset value, which is based on the ownership interest of partners' capital.
- h) Real estate closed end fund managers invest primarily in U.S. commercial real estate and industries related to real estate, with some having minimal exposure outside of the U.S. These partnerships are illiquid and therefore do not have a redemption feature. Distributions from each fund will be received as the underlying investments of the funds are liquidated. It is estimated that the underlying assets of these funds will be liquidated over the next six years with the value of those underlying asset being replaced by investments in new real estate funds. The fair values of the investments in this class have been estimated using the net asset value, which is based on the ownership interest of partners' capital.
- i) Oil and gas fund managers invested in mineral properties located in Texas and Wyoming. The fund in this category is closed to new investors, is illiquid and redemption is subject to fund management approval. Royalty income is distributed quarterly subject to fund management approval (\$0.50 per unit per quarter in 2017 and \$0.75 per unit per quarter in 2016). Distributions from the fund will be received as the underlying investments are depleted. The fair value of the mineral properties have been

#### **Notes to Combined Financial Statements - continued**

estimated by multiplying the most recent twelve months of royalty income, excluding lease bonus income, times a factor of five. The fund's management used a multiple of five for the valuation based on current industry methodology, recent market transactions, and the fund's extensive experience in mineral properties.

- Thirty seven private equity fund managers invest in a variety of mostly private companies. These investments have a drawdown structure where a portion of commitments (which are made upon entering the partnership) are called gradually over the first 3-6 years of the partnership's life. It is expected that most of the unfunded commitments should be called within the next 6 years. These partnerships are illiquid and therefore do not have a redemption feature. Instead, the nature of the investments in this class is that distributions are received as the investment in the underlying companies are sold. It is estimated that the current underlying assets of these partnerships should be liquidated within the next 10 years. The investments are valued based on each partnership's valuation policy which is then subject to annual third party financial audits. Financial audits are available approximately 90 days following year end. Therefore, the valuation at year end reflects the latest reported manager valuation with adjustments for new capital calls and distributions.
- k) Seven private debt fund managers invest in a variety of mostly private companies. These investments have a drawdown structure where a portion of commitments (which are made upon entering the partnership) are called gradually over the first 1-3 years of the partnership's life. It is expected that most of the unfunded commitments should be called within the next 4 years. These partnerships are illiquid and therefore do not have a redemption feature. Instead, the nature of the investments in this class is that distributions are received as income from the debt is received and as the investment in the underlying companies are sold or the debt principal is repaid. It is estimated that the current underlying assets of these partnerships should be liquidated within the next 6 years. The investments are valued based on each partnership's valuation policy which is then subject to annual third party financial audits. Financial audits are available approximately 90 days following year end. Therefore, the valuation at year end reflects the latest reported manager valuation with adjustments for new capital calls and distributions.
- The non-agency asset backed security is a Term Note (the "Note") issued by Ocwen Loan Servicing LLC. The Note is secured by servicing advance receivables associated with Ocwen's servicing portfolio. The parent company Ocwen Financial Corporation is a financial services holding company which, through its subsidiaries, is engaged in the servicing and origination of mortgage loans. This security is priced using bid evaluation prices from Bloomberg.

#### **Notes to Combined Financial Statements - continued**

#### 4. ENDOWMENTS

The System's endowments consist of donor-restricted and board-designated endowment funds for a variety of purposes. The net assets associated with endowment funds are classified and reported based on the existence or absence of donor imposed restrictions.

The System has interpreted the State of Texas Uniform Prudent Management of Institutional Funds Act (UPMIFA) as not requiring the maintaining of purchasing power of permanently restricted endowment funds absent explicit donor stipulations to the contrary. As a result of this interpretation, the System classifies as permanently restricted net assets, (a) the original value of gifts donated to the permanent endowment, (b) the original value of subsequent gifts to the permanent endowment, and (c) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund. The remaining portion of the donor-restricted endowment fund that is not classified in permanently restricted net assets is classified as temporarily restricted net assets until those amounts are appropriated for expenditure by the System in a manner consistent with the standard of prudence prescribed by UPMIFA. In accordance with UPMIFA, the System considers the following factors in making a determination to appropriate or accumulate endowment funds:

- 1) The duration and preservation of the fund
- 2) The purposes of the System and the donor restricted endowment fund
- 3) General economic conditions
- 4) The possible effect of inflation and deflation
- 5) The expected total return from income and the appreciation of investments
- 6) Other resources of the System
- 7) The investment policies of the System

## **Endowment Return Objectives and Risk Parameters**

The System follows an investment policy that attempts to provide a predictable stream of funding to programs supported by its endowment while seeking to maintain the purchasing power of endowment assets. Under this policy, the return objective for the endowment assets, measured over a full market cycle, shall be to maximize the return against various indices, based on the endowment's target allocation applied to the appropriate individual benchmarks. To achieve its long-term rate of return objectives, the System relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized gains) and current yield (interest and dividends). The System targets a diversified

#### **Notes to Combined Financial Statements - continued**

asset allocation that places greater emphasis on equity-based investments to achieve its long-term objectives within prudent risk constraints.

### **Relationship of Endowment Spending Practices to Investment Objectives**

The System determines the appropriation of endowment funds for expenditure reimbursement through the budgeting process. Distribution policies for the System's endowments govern the amount of endowment funds that may be appropriated during this process. In establishing its policies, the System considered the long-term expected return on its endowments. Accordingly, over the long-term, the System expects the current distribution policies to allow its endowments to grow at an average of the long-term rate of inflation and maintain its purchasing power. In order to maintain the purchasing power of endowment assets, expenditures are based on investment performance and spending is curbed in response to deficit situations. Over the long term, the System expects its endowment to grow consistent with its intention to maintain the purchasing power of the endowment assets as well as to provide additional real growth through new gifts.

#### 5. RETIREMENT BENEFITS

The System provides defined contribution plans for eligible employees. Employees are eligible to contribute to the plans immediately with no minimum service or age requirement.

The System had four frozen defined benefit plans at the time of merger. Three of the four plans are subject to ERISA and all are being funded in accordance with regulatory requirements. Three of the four plans were merged together in fiscal year 2017.

#### 6. CONTINGENCIES

The healthcare industry is subject to numerous laws and regulations of federal, state, and local governments. These laws and regulations include, but are not necessarily limited to, matters such as licensure, accreditation, government healthcare program participation requirements, reimbursement for patient services, physician ownership and self-referral, and Medicare and Medicaid fraud and abuse. Government activity has continued with respect to investigations and allegations concerning possible violations of fraud and abuse statutes and regulations by healthcare providers. Violations of these laws and regulations could result in expulsion from government healthcare programs together with the imposition of significant fines and penalties, as well as significant repayments for patient services previously billed. Management believes that the System is in compliance with applicable fraud and abuse laws and regulations as well as other applicable federal and state laws and regulations.

## **Notes to Combined Financial Statements - continued**

7.	SUBSEO	UENT	<b>EVENTS</b>
	CCDCLQ		

The System has performed an evaluation of material subsequent events and transactions from December 31, 2017 through February 14, 2018, which is the date the financial statements were issued.

Baylor Scott & White Health					
Supplementary Combining Financial Information of the Obliga	ted Affiliates and B	SWH			
Combining Balance Sheets					
December 31, 2017					
(\$ Thousands)					
	Obigated	Consolidated	Other System	Reclassifications	Total
ASSETS	Affiliates *	$SWHP^{\dagger}$	Entities	and Eliminations	Financials
CURRENT ASSETS:					
Cash and cash equivalents	\$ 703,329	\$ 116,908	\$ 435,443	\$ -	\$ 1,255,680
Short-term investments	165,200	300	18,602	-	184,102
THVG funds due from United Surgical Partners, Inc.	-	-	98,938	-	98,938
Accounts receivable:					
Patient, net	493,169	=	421,644	(34,028)	880,785
Premium	=	79,040	-	=	79,040
Affiliates, net	101,665	=	-	(101,665)	=
Other	91,212	27,542	131,702	(7,592)	242,864
Other current assets	193,125	5,777	101,525	20	300,447
Total current assets	1,747,700	229,567	1,207,854	(143,265)	3,041,856
LONG TED LANGE GENERAL					
LONG-TERM INVESTMENTS:	2 5 42 255	#4.4e4	404.020		2.250 (50
Unrestricted	2,743,377	54,464	481,829	-	3,279,670
Restricted	2,839		503,464		506,303
Total long-term investments	2,746,216	54,464	985,293		3,785,973
ASSETS WHOSE USE IS LIMITED:					
Other designated assets	119,016	2,200	54,503	-	175,719
Self insurance reserves	-	· -	114,255	-	114,255
Funds held by bond trustee	51,008	_	-	-	51,008
Total assets whose use is limited	170,024	2,200	168,758	_	340,982
ASSETS HELD FOR SALE	-	-	16,324	-	16,324
DRODEDTY AND FOUNDMENT	2 (25 121	15.660	1 116 574	(100.201)	2 577 277
PROPERTY AND EQUIPMENT, net	2,625,424	15,660	1,116,574	(180,381)	3,577,277
CONTRIBUTIONS RECEIVABLE, net	_	_	177,009	(58)	176,951
CONTRAD O TION IS RESELLY IN EASE, NO.			177,005	(50)	170,501
DUE FROM AFFILIATES	208,078	_	2,826	(210,904)	-
INTEREST IN NET ASSETS OF RELATED FOUNDATIONS	489,225	-	99,333	(584,338)	4,220
INVESTMENTS IN SUBSIDIARIES AND AFFILIATES	1,671,777	-	-	(1,671,777)	-
OTHER LONG-TERM ASSETS:					
Equity investment in unconsolidated entities	40,913	185	23,145	_	64,243
Goodwill and intangible assets, net	77,167	-	773,712	(2,446)	848,433
Other	8,787	1,442	17,173	(6,992)	20,410
Total other long-term assets	126,867	1.627	814.030	(9,438)	933,086
				(-,,	
Total assets	\$ 9,785,311	\$ 303,518	\$ 4,588,001	\$ (2,800,161)	\$ 11,876,669

<sup>\*</sup>Obligated Affiliates combines Baylor Health Care System; Baylor University Medical Center; Baylor All Saints Medical Center; Baylor Medical Center at Waxahachie; Baylor Regional Medical Center at Grapevine; Baylor Medical Center at Plano; Scott & White Healthcare; Scott & White Memorial Hospital (inclusive of McLane Children's Hospital Scott & White); Scott & White Clinic; Scott & White Hospital - Round Rock; Scott & White Continuing Care Hospital; Hillcrest Baptist Medical Center; Baylor Scott & White Holdings; Baylor Scott & White Health; Baylor Medical Centers at Garland and McKinney; and Scott & White Hospital - College Station.

<sup>&</sup>lt;sup>†</sup>Consolidated SWHP includes Scott and White Health Plan and Insurance Company of Scott and White.

Baylor Scott & White Health

Supplementary Combining Financial Information of the Obligated Affiliates and BSWH

Combining Balance Sheets - continued

December 31, 2017

(\$ Thousands)

LIABILITIES AND NET ASSETS	Obligated Affiliates *	Consolidated SWHP <sup>†</sup>	Other System Entities	Reclassifications and Eliminations	Total Financials
CURRENT LIABILITIES:					
Current maturities of long-term debt and capital					
lease obligations	\$ 13,258	\$ -	\$ 39,496	\$ -	\$ 52,754
Long-term debt subject to short-term	,		,		,
remarketing arrangements	95,000	_	_	=	95,000
Commercial paper	187,967	_	-	=	187,967
Accounts payable:	,				,
Trade accounts payable	117,520	6,583	180,821	(10,849)	294,075
Affiliates, net	, =	10,587	94,333	(104,920)	· -
Accrued liabilities:		,	,	` ′ ′	
Payroll related	297,003	258	57,531	(332)	354,460
Third-party programs	43,965	4,089	11,489	28,906	88,449
Medical claims payable	-	95,389	-	(62,601)	32,788
Other	246,926	63,208	175,425	(17,904)	467,655
				(2.,,,,,)	
Total current liabilities	1,001,639	180,114	559,095	(167,700)	1,573,148
LONG-TERM DEBT AND CAPITAL LEASE OBLIGATIONS, less current maturities	2,632,159	-	430,483	-	3,062,642
OTHER LONG-TERM LIABILITIES:					
Self insurance and other insurance liabilities	(225)	-	114,218	=	113,993
Interest rate swap liabilities, net	260,883	-	-	-	260,883
Other	177,131	6,905	121,799	(6,149)	299,686
Total other long-term liabilities	437,789	6,905	236,017	(6,149)	674,562
DUE TO AFFILIATES	-	-	307,506	(307,506)	-
Total liabilities	4,071,587	187,019	1,533,101	(481,355)	5,310,352
COMMITMENTS AND CONTINGENCIES					
NONCONTROLLING INTERESTS - REDEEMABLE	-	-	233,384	276,665	510,049
NET ASSETS:					
Unrestricted - attributable to BSWH	5,209,187	116,499	1,967,390	(2,199,985)	5,093,091
Unrestricted - noncontrolling interests - nonredeemable	17,104		68,020	181,999	267,123
Total unrestricted net assets	5,226,291	116,499	2,035,410	(2,017,986)	5,360,214
Temporarily restricted	296,225	,	460,208	(337,236)	419,197
Permanently restricted	191,208		325,898	(240,249)	276,857
Total net assets	5,713,724	116,499	2,821,516	(2,595,471)	6,056,268
Total liabilities and net assets	\$ 9,785,311	\$ 303,518	\$ 4,588,001	\$ (2,800,161)	\$ 11,876,669

<sup>\*</sup>Obligated Affiliates combines Baylor Health Care System; Baylor University Medical Center; Baylor All Saints Medical Center; Baylor Medical Center at Waxahachie; Baylor Regional Medical Center at Grapevine; Baylor Medical Center at Plano; Scott & White Healthcare; Scott & White Memorial Hospital (inclusive of McLane Children's Hospital Scott & White); Scott & White Clinic; Scott & White Hospital - Round Rock; Scott & White Continuing Care Hospital; Hillcrest Baptist Medical Center; Baylor Scott & White Holdings; Baylor Scott & White Health; Baylor Medical Centers at Garland and McKinney; and Scott & White Hospital - College Station.

<sup>†</sup> Consolidated SWHP includes Scott and White Health Plan and Insurance Company of Scott and White.

Baylor Scott & White Health

Supplementary Combining Financial Information of the Obligated Affiliates and BSWH

Combining Statements of Operations and Changes in Net Assets

For the Six Months Ended December 31, 2017

(\$ Thousands)

	Obligated Affiliates *	Consolidated SWHP <sup>†</sup>	Other System Entities	Reclassifications and Eliminations	Total Financials
OPERATING REVENUE:					
Net patient care revenue Less patient related bad debt expense	\$ 2,511,764 156,296	\$ - -	\$ 2,231,237 235,467	\$ (210,842)	\$ 4,532,159 391,763
Net patient care revenue, less patient related bad debt expense	2,355,468		1,995,770	(210,842)	4,140,396
Premium revenue	-	412,481	-	(199)	412,282
Other operating revenue	216,854	7,154	357,957	(353,122)	228,843
Net assets released from restrictions for operations	4,474		33,049	(5,482)	32,041
Total operating revenue	2,576,796	419,635	2,386,776	(569,645)	4,813,562
OPERATING EXPENSES:					
Salaries, wages, and employee benefits	1,315,510	21,858	909,569	(24,786)	2,222,151
Supplies	391,673	78	414,253	-	806,004
Other operating expenses	560,165	35,769	749,156	(332,409)	1,012,681
Medical claims	-	367,100	-	(217,724)	149,376
Gains on fixed asset sales and disposals,net	(6,006)	-	(2,429)	-	(8,435)
Depreciation and amortization	126,958	255	64,026	(2,936)	188,303
Interest	45,670	1,236	19,822	(6,618)	60,110
Total operating expenses	2,433,970	426,296	2,154,397	(584,473)	4,430,190
Income (loss) from operations	142,826	(6,661)	232,379	14,828	383,372
NONOPERATING GAINS (LOSSES):					
Gains (losses) on investments, net	152,939	2,280	36,548	(4,213)	187,554
Interest rate swap activity	(2,962)	-	-	-	(2,962)
Contributions	8,127	-	1,141	(9,169)	99
Equity in (losses) gains of unconsolidated entities	(397)	-	37,202	-	36,805
Loss from extinguishment of debt	(721)	-	-	-	(721)
Other	97,267		7,631	(104,626)	272
Total nonoperating gains (losses)	254,253	2,280	82,522	(118,008)	221,047
REVENUE AND GAINS IN EXCESS (DEFICIT) OF EXPENSES AND LOSSES BEFORE TAXES	397,079	(4,381)	314,901	(103,180)	604,419
LESS INCOME TAX EXPENSE (BENEFIT)	172	(513)	9,264		8,923
REVENUE AND GAINS IN EXCESS (DEFICIT) OF EXPENSES AND LOSSES	396,907	(3,868)	305,637	(103,180)	595,496

<sup>\*</sup>Obligated Affiliates combines Baylor Health Care System; Baylor University Medical Center; Baylor All Saints Medical Center; Baylor Medical Center at Waxahachie; Baylor Regional Medical Center at Grapevine; Baylor Medical Center at Plano; Scott & White Healthcare; Scott & White Memorial Hospital (inclusive of McLane Children's Hospital Scott & White); Scott & White Clinic; Scott & White Hospital - Round Rock; Scott & White Continuing Care Hospital; Hillcrest Baptist Medical Center; Baylor Scott & White Holdings; Baylor Scott & White Health; Baylor Medical Centers at Garland and McKinney; and Scott & White Hospital - College Station.

 $<sup>^\</sup>dagger$  Consolidated SWHP includes Scott and White Health Plan and Insurance Company of Scott and White.

**Baylor Scott & White Health** 

Supplementary Combining Financial Information of the Obligated Affiliates and BSWH

Combining Statements of Operations and Changes in Net Assets - continued

For the Six Months Ended December 31, 2017

(\$ Thousands)

	Obligated Affiliates *	Consolidated SWHP <sup>†</sup>		Other System Entities	Reclassifications and Eliminations		Total Financials	
OTHER CHANGES IN UNRESTRICTED NET ASSETS:								
Unrealized losses on investments, net	\$ -	\$	-	\$ (2,344)	\$	-	\$	(2,344)
Net assets released from restrictions for capital expenditures	-		-	3,972		-		3,972
Other changes in net assets attributable to noncontrolling								
interests - nonredeemable	(3,513)		-	(90,623)		103,282		9,146
Revenue and gains in excess of expenses and losses attributable to								
noncontrolling interests - redeemable	-		-	(95,270)		(48,478)	(14	43,748)
Transfers between entities under common control	19,302		-	(10,423)		(8,879)		-
Other	1			(311)		-		(310)
INCREASE (DECREASE) IN UNRESTRICTED NET ASSETS	412,697		(3,868)	110,638		(57,255)	46	52,212
CHANGES IN TEMPORARILY RESTRICTED NET ASSETS:								
Contributions	4,879		_	152,988		(5,482)	15	52,385
Realized investment income	-		_	13,467		-	1	13,467
Unrealized gains on investments	-		-	12,797		-	1	12,797
Change in value of split-interest agreements	13		-	284		-		297
Net assets released from restrictions for operations	(4,474)		_	(33,049)		5,482	(3	32,041)
Net assets released from restrictions for capital expenditures	-		_	(3,972)		-		(3,972)
Changes in net assets of related foundations	170		-	-		-		170
Other				(491)				(491)
INCREASE IN TEMPORARILY RESTRICTED NET ASSETS	588			142,024		<u>-</u>	14	42,612
CHANGES IN PERMANENTLY RESTRICTED NET ASSETS:								
Contributions	-		_	11,459		-	1	11,459
Realized investment income	-		_	542		-		542
Unrealized losses on investments	-		-	(83)		-		(83)
Change in value of split-interest agreements	84		-	140		-		224
Changes in net assets of related foundations	2		-	-		-		2
Other				340		-		340
INCREASE IN PERMANENTLY RESTRICTED NET ASSETS	86			12,398		-		12,484
INCREASE (DECREASE) IN NET ASSETS	413,371		(3,868)	265,060		(57,255)	6.	17,308
NET ASSETS, beginning of period	5,300,353	1	20,367	2,556,456		(2,538,216)	5,43	38,960
NET ASSETS, end of period	\$ 5,713,724	\$ 1	16,499	\$ 2,821,516	\$	(2,595,471)	\$ 6,05	56,268

<sup>\*</sup>Obligated Affiliates combines Baylor Health Care System; Baylor University Medical Center; Baylor All Saints Medical Center; Baylor Medical Center at Waxahachie; Baylor Regional Medical Center at Grapevine; Baylor Medical Center at Plano; Scott & White Healthcare; Scott & White Henopital Hospital (inclusive of McLane Children's Hospital Scott & White); Scott & White Clinic; Scott & White Hospital - Round Rock; Scott & White Continuing Care Hospital; Hillcrest Baptist Medical Center; Baylor Scott & White Holdings; Baylor Scott & White Health; Baylor Medical Centers at Garland and McKinney; and Scott & White Hospital - College Station.

<sup>&</sup>lt;sup>†</sup> Consolidated SWHP includes Scott and White Health Plan and Insurance Company of Scott and White.

Obligated Affiliates - Combined Statement of Cash Flows For the Six Months Ended December 31, 2017	
\$ Thousands)	
Seal Elementer Communities Anticipies	
Cash Flows from Operating Activities:  Increase in net assets	\$ 413,371
Adjustments to reconcile increase in net assets	\$ 413,371
to net cash provided by operating activities:	
Loss on extinguishment of debt	721
Unrealized gains on investments, net	(91,579)
Realized gains on sales of investments, net	(34,753)
Gains on interest rate swap, net	(8,956)
Patient related bad debt expense	156,296
Depreciation and amortization	126,958
Gains on fixed asset sales and disposals, net	(6,006)
Change in value of split-interest agreements	(97)
Transfers between entities under common control	(19,302)
Other changes attributable to noncontrolling interests	3,513
Changes in operating assets and liabilities (net of acquisitions):	,
Increase in net patient accounts receivable	(182,531)
Increase in other accounts receivable	(34,281)
Increase in other assets	(46,578)
Increase in due from affiliates, net	(62,058)
Increase in trade accounts payable and accrued liabilities	1,617
Increase in other liabilities	22,760
Net cash provided by operating activities	239,095
ash Flows from Investing Activities:	
Purchases of property and equipment, net	(165,508)
Cash proceeds from sales of assets	6,024
Increase in investments, net	(40,013)
Net payments on interest rate swap	(7,259)
Increase in investments of subsidiaries	(58,676)
Increase in assets whose use is limited	(1,040)
Net cash used in investing activities	(266,472)
Cash Flows from Financing Activities:	
Principal payments on long-term debt	(398,362)
Proceeds from issuance of long-term debt	407,378
Transfers between entities under common control	19,302
Purchases of noncontrolling interests	(3,513)
Net cash provided by financing activities	24,805
Net Decrease in Cash and Cash Equivalents	(2,572)
Cash and Cash Equivalents, beginning of period	705,901
Cash and Cash Equivalents, end of period	\$ 703,329